

MEMORANDUM

July 24, 2015

TO: County Council

FROM: Stephen B. Farber, Council Administrator *SBF*

SUBJECT: **Introduction/Suspension of Rules/Action:
Resolution to Approve the FY16 Savings Plan**

On July 8, 2015 the County Executive proposed a \$50.8 million savings plan for FY16 in two parts. One part included \$40.7 million in operating budget reductions. See ©1-16. The other part included \$10.1 million in capital budget current revenue reductions. See ©17-26. The Council's six Committees have reviewed all elements of the Executive's proposal. Their recommendations are now before the Council for action.

As outlined in detail on ©29-42, the Committees recommend FY16 savings of \$54.2 million. This consists of \$36.0 million of the \$50.8 million in reductions proposed by the Executive and \$18.2 million from additional adjustments to the FY15-20 Capital Improvements Program.

Background

In past years the Council and the Executive have frequently collaborated on mid-year savings plans to address revenue shortfalls. For example, in FY08 and FY09 the Council approved savings plans of \$33.2 million and \$33.0 million. In FY10 the Council approved two savings plans, the first for \$29.7 million and the second, required by a severe revenue decline during the Great Recession, for \$69.7 million. The most recent savings plan, in FY11, was for \$32.3 million.

As both the Executive and Council President Leventhal have said, a savings plan is needed now, at the start of FY16, because there has been a major change in the County's revenue picture since the Council agreed on the County's operating budget for FY16. The 5-4 decision by the U.S. Supreme Court in the *Wynne* case on May 18, combined with the impact of a shortfall in the County's estimated income tax revenue for FY15 that became clear in late May and June, could reduce the County's revenue by more than \$150 million in FY15-17 and \$250 million in FY15-18. See ©27-28 for details. Although the Council's approved reserves for FY16 are at their highest level ever, \$383 million or 8.2 percent of adjusted governmental revenues, achieving savings now in FY16 will help meet the County's serious revenue challenge in FY17.¹ Further steps in FY16 may well be required.

¹ See http://montgomerycountymd.granicus.com/MapView.php?view_id=6&clip_id=9734&meta_id=86163 for background on the Council's approved Tax Supported Fiscal Plan for FY16-21.

Committee Recommendations

Some elements of the Executive's proposed savings plan involve increased lapse in filling positions, reduced operating expense, or normal delays in implementing projects or programs. Other elements have more serious service impacts, particularly because the approved FY16 operating budget, up just 1.7 percent from FY15, was itself constrained in many respects.² The Committees have declined to support a number of the Executive's proposed reductions in this category.

Committee recommendations to the Council are outlined in the table on ©29-42. The table shows the Executive's and the Committees' reductions in adjacent columns. It also includes for each item the location of background information from the Committee packets prepared by our analysts.

Additional Points

There are three additional points related to the FY16 savings plan that the Government Operations and Fiscal Committee and the full Council will be actively pursuing.

First, this savings plan resembles past plans in that while it includes reductions in services to County residents, it makes no reductions in **compensation for County agency employees**. Compensation levels for FY16 are based on approved collective bargaining agreements and are reflected in the FY16 approved budgets for all agencies.

Here as throughout the nation, compensation was severely constrained during the Great Recession. For example, in the FY10-13 period County Government employees received no general wage adjustments (COLAs) for all four years and no service increments (step increases) for three years; their share of health and retirement benefit costs was increased; and there were progressive furloughs in FY11. The picture for the FY14-16 period is quite different. For merit system County Government employees not at their maximum salary (nearly three-fourths of the total), the compound pay increases negotiated by the Executive and approved by the Council for these three years total 20.6 percent for general government employees and still more for public safety employees eligible for make-up service increments.³ The County's serious revenue challenge in FY17 will be a key factor in upcoming negotiations at all agencies. Separately, the Office of Legislative Oversight is reviewing comparative data on high-level manager compensation in the federal government, the region, and the County's cohort of local jurisdictions nationwide.

Second, while the FY16 savings plan represents an important first step in addressing the fiscal pressures facing the County, other steps will be needed. Even before the *Wynne* decision on May 18, the Executive repeatedly raised the prospect of a **"significant" property tax increase**.⁴ In his July 8 transmittal of the savings plan, the Executive wrote:

² See http://montgomerycountymd.granicus.com/Viewer.php?view_id=6&clip_id=9163&meta_id=81351 for an overview of the FY16 recommended operating budget. The packet includes links to key fiscal documents from the most difficult years of the Great Recession, FY10-12, and the subsequent years of slow recovery, FY13-15.

³ See http://montgomerycountymd.granicus.com/Viewer.php?view_id=6&clip_id=9331&meta_id=82265 for an analysis of compensation and benefits for all agencies in FY16.

⁴ For example, at his FY16 budget press conference on March 16, the Executive said: "We've used up all of our options to not do it this year....Given all the things that are queued up, it's almost unavoidable down the line that we'll have a tax increase. We may have to go back and revisit that this year."

“As noted in the Council’s discussion of the FY16-21 fiscal plan [on June 30], just to close the existing gap, the property tax increase would have to exceed 10 cents to fund a same services budget next year. Additional revenue would need to be identified to pay for normal cost increases in the current budget such as increases to salaries in the collective bargaining agreements, fuel cost increases, interest rate increases, or inflation increases.”

Each additional cent in the property tax rate would yield \$17.5 million. If there were a property tax increase in FY17, and if it were limited to 10 cents above the FY16 average weighted property tax rate (\$0.987 per \$100 of assessed valuation), the Department of Finance projects that there would be an increase of about \$400 in the \$3,256 bill for the median taxable assessment (\$400,000) and \$450 in the \$3,749 bill for the average taxable assessment (\$450,000).

It would be useful to focus systematically on these issues related to a property tax increase:

- What is the potential range of an increase?
- What would the objective be – to help maintain same services, to pay for new and continuing collective bargaining agreements or “normal cost increases,” and/or to pay for transit and other new initiatives?
- What would be the impact on County residents and businesses at a time when recovery from the Great Recession is incomplete?
- What additional steps to control expenditures in FY16 and FY17 could reduce the need for, or the size of, a tax increase?

Third, a **draft approval resolution for the FY16 savings plan** starts on ©198. The text will be updated as needed to reflect the Council’s decisions on July 28. Provision 2 in the action clause states:

“The spending reductions for County Government approved in this resolution are the only reductions from the FY16 operating budget for County Government, which the Council approved in Resolution No. 18-150 on May 21, 2015, that the County Executive may implement. All other funds appropriated in Resolution No. 18-150 must be spent for the purposes for which they were appropriated. If the Executive proposes that any funds will not be spent as approved by the Council, he must submit an additional savings plan as required in paragraph 51 of Resolution No. 18-150.”

This provision reflects the Council’s broader intent to assure that its annual decisions on County Government expenditures in the approved operating budget are fully implemented – neither reduced nor exceeded – unless the Council and the Executive agree on changes. The Government Operations and Fiscal Policy Committee intends to pursue this issue in the fall.



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OFFICE OF THE COUNTY EXECUTIVE
ROCKVILLE, MARYLAND 20850


Isiah Leggett
County Executive

RECEIVED
MONTGOMERY COUNTY
COUNCIL

MEMORANDUM

July 8, 2015

TO: George Leventhal, Council President

FROM: Isiah Leggett, County Executive 

SUBJECT: FY16 Savings Plan

Attached please find my Recommended FY16 Savings Plan for Montgomery County Government and the other tax supported County Agencies. The attached plan identifies savings of approximately \$51 million including \$10 million in current revenue, the minimum I believe necessary at this time as we begin planning for the FY17 budget.

Only one income tax distribution remains for FY15, and year-to-date collections are \$21.4 million short of the estimate included in the FY16 approved budget. Given the size of the final FY15 distribution and the pattern of shortfalls we have experienced, it is unlikely that the final distribution will result in additional revenues that would significantly offset the \$21.4 million shortfall. Therefore, it is prudent to assume a significant overall shortfall will continue into FY16 and FY17. In addition, more recent information indicates that the recent Supreme Court decision in the case of *Wynne v. Comptroller for the State of Maryland* will further reduce income tax revenues by approximately \$15.1 million in FY16 and \$76.7 million in FY17. Altogether, the cumulative revenue loss by FY17 is currently projected to reach well over \$150 million.

This potential revenue loss, combined with significant expenditure pressures, raises the possibility of a very substantial budget gap for FY17 in addition to the FY16 shortfall. Please keep in mind that we must close this substantial and growing gap without the options that have been available to us in the past. Therefore, it is critical for our taxpayers, residents and employees that we plan for and implement a savings plan now to avoid even more significant and potentially disruptive budget reductions later.

In the last County savings plan in FY11, Montgomery County Public Schools savings constituted a higher percentage of the total. I do not believe that it is possible today, given the elimination of over 380 positions and other constraints the school system has experienced within a maintenance-of-effort budget in recent years. However, I believe a \$10 million savings target is realistic. Montgomery College has benefited from unprecedented increases in County funding in the last two years - 29 percent since FY14. While their programs and goals are worthy and I have supported the College with recommended increases in excess of all other County agencies, I believe they must also be part of this solution. I am recommending a \$5 million operating budget savings target for Montgomery College and an additional \$6.5 million savings plan reduction in capital budget current revenue. Even with this recommended savings, the College will experience a nearly 24 percent increase in County resources in the last two years. The savings plan target for Maryland National Capital Park and Planning Commission is approximately \$1.5 million, or about 1.3 percent of its tax-supported budget (excluding debt service and retiree health insurance prefunding).

George Leventhal, Council President
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For Montgomery County Government, the total operating budget savings plan target is \$24.1 million or 1.7 percent of the approved budget, and \$3.64 million in capital budget current revenue. As a starting point, the operating budget savings plan target included a two percent across-the-board reduction in all tax supported budgets, and also included some of the enhancements added to the budget in FY16. The savings plan includes enhancements I recommended in my March 15th budget and some of those added by the Council. However, in order to meet the necessary savings goal for FY16 and beyond, we must find even greater savings beyond that which was added in FY16. This savings plan reflects reductions in service, though we have sought to minimize reductions to the most critical and basic services.

While no one disputes the value these new and expanded programs would provide, I am convinced they are not sustainable in the current fiscal environment we are facing for the foreseeable future. Therefore, I do not believe it is advisable to initiate them at this time. If, however, you reach a different conclusion, you should recommend additional programs and services that are part of the base budget for reduction or elimination. The Council should identify those reductions as alternatives but approve my overall savings target. Again, it is critical to pull back on our current spending as soon as possible, in order to address the revenue shortfalls.

Given the long-term nature of the fiscal problems, I have also maximized reductions to on-going expenditures. The Council's reductions should similarly avoid focusing on one-time items such as current revenue. While some one-time savings are part of my proposed savings plan, there are far more dollars assumed from ongoing expenditures. Without this approach, we will almost certainly be confronting the same difficult decisions at a later time when our flexibility is even more greatly diminished.

I want to emphasize that I do not believe a property tax increase alone, of the magnitude it will require to close next year's expected budget gap, can be the solution. The combination of reduced revenues and increased expenditure pressures is simply too great to overcome with a tax increase. As noted in the Council's discussion of the FY16-21 fiscal plan, just to close the existing gap, the property tax increase would have to exceed 10 cents to fund a same services budget next year. Additional revenue would need to be identified to pay for normal cost increases in the current budget such as increases to salaries in the collective bargaining agreements, fuel cost increases, interest rate increases, or inflation increases.

I understand the desire by some to wait until more information becomes available – for example, after the fiscal update – but the likelihood of a dramatic reversal in the revenue trend we have observed over the last year is low. In addition, the impact of the Wynne decision is likely to be substantial and could exceed our current estimates.

The sooner we can implement these cost control measures, the more likely they are to be achieved. Without these reductions, the already significant challenge of balancing the FY17 budget will be even more painful and less manageable. Deferring difficult decisions now not only increases the risk of limiting our choices later, but potentially makes those choices much worse than they would otherwise be. Delaying difficult decisions will also increase the later need for unsustainable and unrealistically high tax increases over the next several years. I believe that course of action would not be fiscally responsible or fair to our constituents, our residents and businesses, or our employees.

George Leventhal, President
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I appreciate the Council's willingness to collaborate on this important matter and the expedited scheduling of consideration and approval of the plan. My staff is available to assist the Council in its review of the attached proposal. Thank you for your support of our efforts to minimize the impact of these reductions on our most important services while preserving the fiscal health of the County Government.

Executive Recommended FY16 Savings Plan					
Agency	Approved FY16 Budget	Savings Plan Reduction	Agency as % of Total FY16 Budget	Reduction as % of Savings Plan	Savings Plan Reduction as % of Budget
MCG	1,413,422,533	24,139,111	35.7%	59.3%	1.7%
MCPS	2,176,525,543	10,000,000	55.0%	24.6%	0.5%
College	252,218,195	5,000,000	6.4%	12.3%	2.0%
MNCPPC	115,583,985	1,529,329	2.9%	3.8%	1.3%
Total	3,957,750,256	40,668,440			1.0%

Notes:
 1. Amounts above include only the operating budget, excluding debt service and retiree health insurance.
 2. The County Executive's Recommended FY16 Savings Plan also includes capital budget current revenue reductions of \$10.14 million, including \$6.5 million from Montgomery College and \$3.64 million from the County Government.

IL:jah

- c: Timothy L. Firestine, Chief Administrative Officer
- Larry A. Bowers, Interim Superintendent, Montgomery County Public Schools
- Dr. DeRionne Pollard, President, Montgomery College
- Casey Anderson, Chair, Montgomery County Planning Board
- Stacy L. Spann, Executive Director, Housing Opportunities Commission
- John W. Debelius III, Sixth Judicial Circuit and County Administrative Judge
- John McCarthy, State's Attorney
- Sheriff Darrin M. Popkin, Sheriff's Office
- Steve Farber, Council Administrator
- Jennifer A. Hughes, Director, Office of Management and Budget
- Joseph F. Beach, Director, Department of Finance

Attachments

FY16 SAVINGS PLAN ANALYSIS

Fund/Department Name	FY16 Approved <small>(per Council Resolution 18-150)</small>	CE Recommended		Savings as a percent of Original FY16 Budget
		Total \$	Revenue	
Tax Supported				
General Fund				
Board of Appeals	589,425	-11,790	0	-2.0%
Board of Elections	6,556,351	-50,000	0	-0.8%
Circuit Court	11,632,745	-101,404	0	-0.9%
Community Engagement Cluster	3,485,081	-69,702	0	-2.0%
Consumer Protection	2,388,730	-47,780	0	-2.0%
Correction and Rehabilitation	70,609,851	-1,255,800	0	-1.8%
County Attorney	5,660,259	-113,206	0	-2.0%
County Council	10,826,866	-216,540	0	-2.0%
County Executive	5,070,467	-101,410	0	-2.0%
Economic Development	11,288,011	-552,940	0	-4.9%
Emergency Management and Homeland Security	1,354,300	-27,086	0	-2.0%
Environmental Protection	2,200,860	-113,695	0	-5.2%
Ethics Commission	382,007	-7,640	0	-2.0%
Finance	13,712,942	-274,258	0	-2.0%
General Services	26,939,015	-908,761	0	-3.4%
Health and Human Services	209,253,900	-3,896,044	0	-1.9%
Housing and Community Affairs	5,554,107	-111,082	0	-2.0%
Human Resources	8,088,066	-121,762	0	-1.5%
Human Rights	1,074,757	-5,512	0	-0.5%
Inspector General	1,043,162	-20,860	0	-2.0%
Intergovernmental Relations	892,647	-17,852	0	-2.0%
Legislative Oversight	1,479,274	-29,586	0	-2.0%
Management and Budget	4,093,855	-81,878	0	-2.0%
Merit System Protection Board	196,605	-3,930	0	-2.0%
NDA - Arts and Humanities Council	4,673,615	-230,915	0	-4.9%
NDA - Housing Opportunities Commission	6,401,408	-128,028	0	-2.0%
NDA - Non-Departmental Accounts Other	139,229,983	0	0	0.0%
Office of Procurement	4,181,749	-159,968	0	-3.8%
Police	270,617,964	-2,008,877	0	-0.7%
Public Information	4,932,519	-78,650	0	-1.6%
Public Libraries	40,707,935	-1,576,062	0	-3.9%
Sheriff	23,044,206	-460,884	0	-2.0%
State's Attorney	15,645,021	-361,150	0	-2.3%
Technology Services	40,907,969	-400,000	0	-1.0%
Transportation	46,099,835	-1,961,705	0	-4.3%
Utilities	25,121,891	0	0	0.0%
Zoning & Administrative Hearings	624,000	-12,480	0	-2.0%
General Fund Total:	1,026,561,378	-15,519,237	0	-1.5%
Special Funds				
<u>Urban District - Bethesda</u>				
Urban District - Bethesda	3,253,697	-212,074	0	-6.5%
<u>Urban District - Silver Spring</u>				
Urban District - Silver Spring	3,512,150	-220,244	0	-6.3%
<u>Urban District - Wheaton</u>				
Urban District - Wheaton	2,111,205	-189,224	0	-9.0%
<u>Mass Transit</u>				

FY16 SAVINGS PLAN ANALYSIS

Fund/Department Name	FY16 Approved <small>(per Council Resolution 18-150)</small>	CE Recommended		Savings as a percent of Original FY16 Budget
		Total \$	Revenue	
Mass Transit	121,491,890	-2,406,016	-289,845	-1.7%
<u>Fire</u>				
Fire	222,299,388	-3,916,422	0	-1.8%
<u>Recreation</u>				
Recreation	32,339,234	-561,839	0	-1.7%
<u>Economic Development</u>				
Economic Development	1,853,591	0	0	0.0%
Special Funds Total:	386,861,155	-7,505,819	-289,845	-1.9%
MCG Tax Supported Total:	1,413,422,533	-23,025,056	-289,845	-1.6%

Non-Tax Supported

Special Funds

<u>Cable Television</u>				
Cable Television	15,764,947	-753,900	0	-4.8%
<u>Montgomery Housing Initiative</u>				
Montgomery Housing Initiative	27,662,251	-650,000	0	-2.3%
Special Funds Total:	43,427,198	-1,403,900	0	-3.2%
MCG Non-Tax Supported Total:	43,427,198	-1,403,900	0	-3.2%

Montgomery County Government:	1,413,422,533	-24,428,956	-289,845	-1.7%
Montgomery County Public Schools:	2,176,525,543	-10,000,000	0	-0.5%
Montgomery College:	252,218,195	-5,000,000	0	-2.0%
Maryland-National Capital Park and Planning:	115,583,985	-1,529,329	0	-1.3%
TOTAL ALL AGENCIES	3,957,750,266	-40,958,285	-289,845	-1.0%

FY16 SAVINGS PLAN

MCG Tax Supported

Ref No.	Title	Total \$	Revenue
General Fund			
<i>Board of Appeals</i>			
1	LAPSE IN EXECUTIVE DIRECTOR POSITION	-11,790	0
Board of Appeals Total:		-11,790	0
<i>Board of Elections</i>			
2	MILEAGE REIMBURSEMENT FOR VOTER EDUCATION AND OUTREACH EVENTS	-10,000	0
3	OUTREACH/COMMUNITY EDUCATION STAFFING	-35,000	0
4	OVERTIME FOR VOTER EDUCATION, RECRUITMENT, REGISTRATION, AND OUTREACH EVENTS	-5,000	0
Board of Elections Total:		-50,000	0
<i>Circuit Court</i>			
5	EVALUATION SERVICES (60034) REDUCTION IN SUPERVISED VISITATION CENTER FOR THE NON-CUSTODIAL PARENT TO PARTICIPATE IN SUPERVISED VISITATION	-50,000	0
6	LOCAL TELEPHONE CHARGES (60060)	-25,000	0
7	LIBRARY BOOKS (62700)	-26,404	0
Circuit Court Total:		-101,404	0
<i>Community Engagement Cluster</i>			
8	LAPSE PROGRAM MANAGER I	-69,702	0
Community Engagement Cluster Total:		-69,702	0
<i>Consumer Protection</i>			
9	LAPSE ADMINISTRATIVE SPECIALIST I	-47,780	0
Consumer Protection Total:		-47,780	0
<i>Correction and Rehabilitation</i>			
10	ASSISTANT FOOD SERVICES MANAGER	-145,773	0
11	FACILITY MANAGEMENT DEPUTY WARDEN	-171,335	0
12	CONFLICT RESOLUTION - CONFLICT RESOLUTION CENTER OF MONTGOMERY COUNTY	-23,810	0
13	ADDITIONAL LAPSE - FREEZE VACANT NON-24/7 POSITIONS FOR ONE YEAR	-624,582	0
14	ONE SHIFT OF VISITING POST	-145,150	0
15	OVERTIME POST STAFFING	-145,150	0
Correction and Rehabilitation Total:		-1,255,800	0
<i>County Attorney</i>			
16	DECREASE EXPENSES	-113,206	0
County Attorney Total:		-113,206	0

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FY16 SAVINGS PLAN

FY16 Savings Plan

MCG Tax Supported

Ref No.	Title	Total \$	Revenue
<i>County Council</i>			
17	DECREASE EXPENSES	-216,540	0
County Council Total:		-216,540	0
<i>County Executive</i>			
18	DECREASE EXPENSES	-101,410	0
County Executive Total:		-101,410	0
<i>Economic Development</i>			
19	SCHOLARSHIP AWARD FUNDING TO MONTGOMERY COLLEGE	-300,000	0
20	MBDC-EXPANDED MARKETING	-50,000	0
21	LAPSE CAPITAL PROJECTS MANAGER POSITION	-105,972	0
22	ABOLISH VACANT BUSINESS DEVELOPMENT SPECIALIST POSITION	-96,968	0
Economic Development Total:		-552,940	0
<i>Emergency Management and Homeland Security</i>			
23	EMERGENCY OPERATIONS CENTER IMPROVEMENTS	-15,000	0
24	OFFICE SUPPLY REDUCTION	-3,000	0
25	CELL PHONE USAGE EXTENSION	-4,500	0
26	CONFERENCE ATTENDANCE REDUCTION	-3,000	0
27	EOP AND MITIGATION PLAN RE-PRINTS	-1,586	0
Emergency Management and Homeland Security Total:		-27,086	0
<i>Environmental Protection</i>			
28	PROGRAM MANAGER I - PARTNERSHIP DEVELOPMENT/CIVIC ENGAGEMENT, OFFICE OF SUSTAINABILITY	-72,581	0
29	GYPSY MOTH SURVEY COSTS	-7,725	0
30	COMPUTER EQUIPMENT COSTS	-8,500	0
31	REDUCE GENERAL OPERATING EXPENSES IN THE DIRECTOR'S OFFICE AND THE DIVISION OF ENVIRONMENTAL POLICY AND COMPLIANCE (DEPC)	-14,169	0
32	REDUCE OPERATING EXPENSES FOR PROFESSIONAL SERVICES IN THE DEPARTMENT OF ENVIRONMENTAL POLICY AND COMPLIANCE (DEPC)	-10,720	0
Environmental Protection Total:		-113,695	0
<i>Ethics Commission</i>			
33	OPERATING EXPENSES	-7,640	0
Ethics Commission Total:		-7,640	0
<i>Finance</i>			
34	PERSONNEL COST SAVINGS	-274,258	0

FY16 SAVINGS PLAN

FY16 Savings Plan

MCG Tax Supported

Ref No.	Title	Total \$	Revenue
		Finance Total:	-274,258
			0
General Services			
35	DEFERRED MAINTENANCE AND CLEANING FOR LIBRARIES	-150,000	0
36	DEFERRED MAINTENANCE AND CLEANING FOR RECREATION	-100,000	0
37	LAPSE VACANT PLUMBER I, HVAC MECHANIC I, AND BUILDING SERVICES WORKER II	-196,726	0
38	REDUCE SPECIAL CLEANING FUNDS: PUBLIC LIBRARIES	-144,000	0
39	SUSTAINABILITY PROGRAM MANAGER (BILL 2-14 BENCHMARKING AND BILL 6-14 OFFICE OF SUSTAINABILITY)	-82,035	0
40	REDUCE SPECIAL CLEANING FUNDS: DEPARTMENT OF RECREATION	-186,000	0
41	OPERATING FUNDS TO IMPLEMENT BILL 2-14 BENCHMARKING	-50,000	0
		General Services Total:	-908,761
			0
Health and Human Services			
42	CHILDREN'S OPPORTUNITY FUND	-125,000	0
43	DEVELOPMENTAL DISABILITY SUPPLEMENT	-969,420	0
44	PLANNING FOR ANTI-POVERTY PILOT PROGRAM	-32,700	0
45	IMPLEMENTATION OF BILL 13-15 - THE CHILD CARE EXPANSION AND QUALITY ENHANCEMENT INITIATIVE	-126,548	0
46	POSITIVE YOUTH PROGRAMMING SERVICES FOR WHEATON HIGH SCHOOL WELLNESS CENTER	-135,650	0
47	VILLAGE START-UP GRANTS FOR LOW AND MODERATE INCOME AND DIVERSE COMMUNITIES	-10,000	0
48	REGINALD S. LOURIE CENTER	-49,910	0
49	BEHAVIORAL HEALTH SPECIALIST - MONTGOMERY CARES HOLY CROSS - ASPEN HILL CLINIC	-50,000	0
50	MONTGOMERY CARES REIMBURSEMENT RATE \$1 INCREASE PER VISIT	-80,028	0
51	MUSLIM COMMUNITY DENTAL CLINIC	-91,000	0
52	CARE FOR KIDS ENROLLMENT GROWTH	-62,500	0
53	COUNTY DENTAL CLINICS	-50,000	0
54	SET DEVELOPMENTAL DISABILITY DIRECT SERVICE WORKER WAGE AT 125 PERCENT OF MINIMUM WAGE	-146,688	0
55	HEALTH INSURANCE APPLICATION ASSISTANCE FOR EMPLOYEES OF COUNTY CONTRACTORS	-30,000	0
56	PRINTING/COPYING	-2,300	0
57	OUTSIDE POSTAGE	-15,000	0
58	TRAVEL AND MILEAGE REIMBURSEMENTS	-1,300	0
59	CONTRACTUAL SERVICES FOR EMPLOYMENT, TRAINING, AND SUPPORTIVE SERVICES	-77,740	0

(8)

FY16 SAVINGS PLAN

FY16 Savings Plan

MCG Tax Supported

Ref No.	Title	Total \$	Revenue
60	LEADERSHIP DEVELOPMENT PROGRAM THAT SERVES DIVERSE RESIDENTS IN THE COUNTY	-51,470	0
61	AFRICAN AMERICAN HEALTH PROGRAM CONTRACTUAL SERVICES	-24,400	0
62	LATINO YOUTH WELLNESS PROGRAM SERVICES	-26,350	0
63	ASIAN AMERICAN HEALTH INITIATIVE CONTRACTUAL SERVICE - MENTAL HEALTH	-10,830	0
64	HANDICAP RENTAL ASSISTANCE PROGRAM (HRAP)	-50,000	0
65	SUPPORTIVE SERVICES FOR EMERGENCY FAMILY SHELTER	-38,420	0
66	MENTAL HEALTH ASSOCIATION EMERGENCY PREPAREDNESS CONTRACT	-37,870	0
67	PEOPLE ENCOURAGING PEOPLE - HOMELESS OUTREACH CCONTRACT	-23,030	0
68	PRIMARY CARE VISITS	-496,470	0
69	PHARMACY SERVICES	-293,170	0
70	PRIMARY CARE COALITION INDIRECT RATE (AT 8.3%)	-71,770	0
71	AFRICAN IMMIGRANT AND REFUGEE FOUNDATION CONTRACT	-22,560	0
72	MCPS CONTRACT FOR SOCIAL WORK SERVICES	-61,750	0
73	PARENT RESOURCE CENTERS	-52,170	0
74	PLAYGROUND EQUIPMENT FOR EARLY CHILDHOOD SERVICES	-20,000	0
75	HOME CARE SERVICES - INCREASE WAITLIST FOR IHAS-PERSONAL CARE SERVICES	-100,000	0
76	OCCUPATIONAL THERAPY SERVICES	-250,000	0
77	CONTRACTUAL IT AND OFFICE SUPPLIES	-90,000	0
78	SHIFT MAMMOGRAMS AND COLORECTAL SCREENINGS TO GRANT FUND AND OTHER COMMUNITY RESOURCES	-120,000	0
Health and Human Services Total:		-3,896,044	0
<i>Housing and Community Affairs</i>			
79	CODE ENFORCEMENT INSPECTION - SINGLE FAMILY RENTAL PROPERTIES	-102,353	0
80	OFFICE SUPPLIES	-8,729	0
Housing and Community Affairs Total:		-111,082	0
<i>Human Resources</i>			
81	DIRECTOR'S OFFICE OPERATING EXPENSES	-44,262	0
82	CONTRACTUAL SERVICES FOR REWARDING EXCELLENCE/GAINSHARING	-25,000	0
83	TUITION ASSISTANCE	-47,500	0
84	LABOR/EMPLOYEE RELATION AND EEO/DIVERSITY	-5,000	0
Human Resources Total:		-121,762	0

Human Rights

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FY16 SAVINGS PLAN

FY16 Savings Plan

MCG Tax Supported

Ref No.	Title	Total \$	Revenue
85	OFFICE SUPPLIES	-3,800	0
86	MAIL (CENTRAL DUPLICATING)	-1,712	0
Human Rights Total:		-5,512	0
Inspector General			
87	REDUCE OTHER PROFESSIONAL SERVICES (ACCOUNT 60530)	-20,860	0
Inspector General Total:		-20,860	0
Intergovernmental Relations			
88	PROFESSIONAL SERVICES	-1,660	0
89	PHONES/TELECOMMUNICATION SERVICES	-5,500	0
90	TRAVEL	-9,000	0
91	GENERAL OFFICE SUPPLIES	-1,692	0
Intergovernmental Relations Total:		-17,852	0
Legislative Oversight			
92	PERSONNEL COSTS	-29,586	0
Legislative Oversight Total:		-29,586	0
Management and Budget			
93	PERSONNEL COSTS	-81,878	0
Management and Budget Total:		-81,878	0
Merit System Protection Board			
94	DECREASE OPERATING EXPENSE	-3,930	0
Merit System Protection Board Total:		-3,930	0
NDA - Arts and Humanities Council			
95	ARTS AND HUMANITIES COUNCIL ADMINISTRATION EXPENSES	-20,500	0
96	DECREASED FUNDING FOR OPERATING SUPPORT GRANTS	-128,089	0
97	DECREASED FUNDING FOR SMALL AND MID-SIZED ORGANIZATIONS	-82,326	0
NDA - Arts and Humanities Council Total:		-230,915	0
NDA - Housing Opportunities Commission			
98	2 PERCENT UNSPECIFIED COST REDUCTION	-128,028	0
NDA - Housing Opportunities Commission Total:		-128,028	0
Office of Procurement			
99	AUDITS	-20,000	0
100	HOSTED EVENTS, PROFESSIONAL TRAINING, AND TRAVEL	-11,300	0
101	OFFICE SUPPLIES, SOFTWARE LICENSES, AND REPORT PRODUCTION	-25,200	0
102	OFFICE CLERICAL	-2,000	0

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FY16 SAVINGS PLAN

FY16 Savings Plan

MCG Tax Supported

Ref No.	Title	Total \$	Revenue
103	STAFF AND OPERATING EXPENSES FOR HEALTH INSURANCE WAGE REQUIREMENTS	-101,468	0
Office of Procurement Total:		-159,968	0
Police			
104	PEDESTRIAN SAFETY OVERTIME	-80,000	0
105	50 ADDITIONAL AEDS	-88,012	0
106	OVERTIME	-268,482	0
107	DELAY FULL IMPLEMENTATION OF BODY WORN CAMERAS TO UNIFORMED MCP OFFICERS	-314,105	0
108	RECOGNIZE SMALLER RECRUIT CLASS	-1,258,278	0
Police Total:		-2,008,877	0
Public Information			
109	MC311 TRAINING	-19,000	0
110	ADVERTISEMENT FOR MC311	-15,770	0
111	LANGUAGE LINE (INTERPRETATION) FUNDING	-16,000	0
112	DELAYED HIRING (LAPSE) FOR ANTICIPATED POSITION VACANCY DUE TO RETIREMENT	-27,880	0
Public Information Total:		-78,650	0
Public Libraries			
113	HOURS AT BRANCHES (CHEVY CHASE, KENSINGTON, LITTLE FALLS, POTOMAC, TOWNBROOK)	-638,880	0
114	OPERATING EXPENSES	-18,400	0
115	PAGES LAPSE DURING REFRESH	-66,000	0
116	TURNOVER SAVINGS	-152,782	0
117	LIBRARY MATERIALS	-700,000	0
Public Libraries Total:		-1,576,062	0
Sheriff			
118	OPERATING EXPENSES	-460,884	0
Sheriff Total:		-460,884	0
State's Attorney			
119	TURNOVER SAVINGS FROM EMPLOYEE SEPARATION OF SERVICE	-190,000	0
120	ELIMINATE TRUANCY PREVENTION PROGRAM EXPANSION	-80,000	0
121	REDUCE CONTRACTOR ATTORNEY HOURS	-25,000	0
122	REDUCE INSURANCE COSTS	-66,150	0
State's Attorney Total:		-361,150	0
Technology Services			

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FY16 SAVINGS PLAN

FY16 Savings Plan

MCG Tax Supported

Ref No.	Title	Total \$	Revenue
123	DEFER SOFTWARE MAINTENANCE INCREASE UNTIL FY17	-400,000	0
Technology Services Total:		-400,000	0
Transportation			
124	BIKESHARE SERVICES	-30,000	0
125	PARKING STUDIES OUTSIDE PLDS	-40,000	0
126	CONSTRUCTION TESTING MATERIALS	-26,000	0
127	SIGNAL RELAMPING	-50,000	0
128	RAISED PAVEMENT MARKINGS	-100,000	0
129	TRAFFIC MATERIALS	-51,596	0
130	RESURFACING	-160,000	0
131	PATCHING	-160,500	0
132	SIDEWALK REPAIR	-40,000	0
133	TREE MAINTENANCE (STUMP REMOVAL)	-500,000	0
134	SIGNAL OPTIMIZATION	-100,000	0
135	PEDESTRIAN SAFETY EDUCATION	-100,000	0
136	SIDEWALK INVENTORY	-200,000	0
137	DIGITAL MAP OF SIDEWALKS	-150,000	0
138	RUSTIC ROAD SIGNS	-25,000	0
139	AIRPLANE SURVEILLANCE	-228,609	0
Transportation Total:		-1,961,705	0
Zoning & Administrative Hearings			
140	OPERATING EXPENSES	-12,480	0
Zoning & Administrative Hearings Total:		-12,480	0
General Fund Total:		-15,519,237	0
Fire			
Fire and Rescue Service			
141	DELAY RECRUIT CLASS	-741,422	0
142	MOWING CONTRACT	-25,000	0
143	ELIMINATE EMS RECERTIFICATIONS ON OVERTIME	-380,000	0
144	ELIMINATE ASSISTANT CHIEF POSITION IN DIVISION OF RISK REDUCTION AND TRAINING	-200,000	0
145	HYATTSTOWN ENGINE 709	-1,680,000	0
146	KENSINGTON AMBULANCE 705	-400,000	0
147	KENSINGTON ENGINE 705	-780,000	0

FY16 SAVINGS PLAN

FY16 Savings Plan

MCG Tax Supported

Ref No.	Title	Total \$	Revenue
148	ADD PARAMEDIC CHASE CAR IN KENSINGTON	290,000	0
Fire and Rescue Service Total:		-3,916,422	0
Fire Total:		-3,916,422	0

Mass Transit

DOT-Transit Services

149	DELAY BETHESDA CIRCULATOR EXPANSION	-160,000	0
150	DELAY NEW SERVICE TO TOBYTOWN COMMUNITY	-220,000	0
151	MYSTERY RIDER CONTRACT	-100,000	0
152	CALL AND RIDE PROGRAM SAVINGS AND CAP	-55,000	0
153	TRAINING PROGRAM VAN RENTALS	-116,484	0
154	COMMUTER SERVICES TMD EXPENSES	-50,000	0
155	ROUTE REDUCTIONS	-1,704,532	-289,845
DOT-Transit Services Total:		-2,406,016	-289,845
Mass Transit Total:		-2,406,016	-289,845

Recreation

Recreation

156	REMOVE FUNDING FOR ADVENTIST COMMUNITY SERVICES NON-COMPETITIVE CONTRACT WHICH SUPPORTS PINEY BRANCH ELEMENTARY SCHOOL POOL OPERATIONS	-145,000	0
157	REMOVE FUNDING FOR MAINTENANCE SERVICES FOR PINEY BRANCH ELEMENTARY SCHOOL POOL OPERATIONS	-15,000	0
158	WIFI ACCESS AT RECREATION FACILITIES	-48,000	0
159	ADDITIONAL LAPSE AND TURNOVER SAVINGS	-147,017	0
160	SUSPEND MULIT-LINGUAL RECREATION SPECIALIST POSITION	-82,394	0
161	SUSPEND PROGRAM SPECIALIST II POSITION	-82,394	0
162	REDUCE SEASONAL STAFFING IN DIRECTOR'S OFFICE TO SUPPORT SAVINGS PLAN	-42,034	0
Recreation Total:		-561,839	0
Recreation Total:		-561,839	0

Urban District - Bethesda

Urban Districts

163	PROMOTIONS	-102,074	0
164	STREETSCAPE MAINTENANCE	-75,000	0
165	SIDEWALK MAINTENANCE	-35,000	0

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FY16 SAVINGS PLAN

FY16 Savings Plan

MCG Tax Supported

Ref No.	Title	Total \$	Revenue
Urban Districts Total:		-212,074	0
Urban District - Bethesda Total:		-212,074	0

Urban District - Silver Spring

Urban Districts

166	ADMINISTRATION AND MANAGEMENT	-7,500	0
167	PROMOTIONS	-17,500	0
168	ENHANCED SERVICES	-150,000	0
169	STREETSCAPE MAINTENANCE	-45,244	0
Urban Districts Total:		-220,244	0
Urban District - Silver Spring Total:		-220,244	0

Urban District - Wheaton

Urban Districts

170	LAPSE PART-TIME PUBLIC SERVICE WORKER II	-39,224	0
171	PROMOTIONS	-50,000	0
172	STREETSCAPE MAINTENANCE	-50,000	0
173	SIDEWALK REPAIR	-50,000	0
Urban Districts Total:		-189,224	0
Urban District - Wheaton Total:		-189,224	0

MCG Tax Supported Total:	-23,025,056	-289,845
Net Savings: (Total Exp. Savings & Revenue Changes)	-22,735,211	

Cable Television

Cable Communications Plan

174	FIBERNET NOC	-728,900	0
175	PEG AUDIENCE MEASUREMENT INITIATIVE	-25,000	0
Cable Communications Plan Total:		-753,900	0
Cable Television Total:		-753,900	0

Montgomery Housing Initiative

Housing and Community Affairs

176	ZERO:2016 - 10 PERMANENT SUPPORTIVE HOUSING UNITS AND 10 RAPID RE-HOUSING SUBSIDIES FOR VETERANS	-500,000	0
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FY16 SAVINGS PLAN

FY16 Savings Plan

MCG Non-Tax Supported

Ref No.	Title	Total \$	Revenue
177	HOUSING FIRST: 10 RAPID RE-HOUSING SUBSIDIES FOR FAMILIES WITH CHILDREN	-150,000	0
Housing and Community Affairs Total:		-650,000	0
Montgomery Housing Initiative Total:		-650,000	0
MCG Non-Tax Supported Total:		-1,403,900	0
Net Savings:		-1,403,900	
<i>(Total Exp. Savings & Revenue Changes)</i>			

MCG Total:	-24,428,956	-289,845
MCG FY16 Net Savings		
<i>(Total Exp. Savings & Revenue Changes)</i>	-24,139,111	

MCPS Current Fund

MCPS

178	FY16 SAVINGS PLAN	-10,000,000	0
MCPS Total:		-10,000,000	0
MCPS Current Fund Total:		-10,000,000	0

MCPS Tax Supported Total:	-10,000,000	0
Net Savings:	-10,000,000	
<i>(Total Exp. Savings & Revenue Changes)</i>		

MCPS Total:	-10,000,000	0
MCPS FY16 Net Savings		
<i>(Total Exp. Savings & Revenue Changes)</i>	-10,000,000	

MC Current Fund

Montgomery College

179	FY16 SAVINGS PLAN	-5,000,000	0
Montgomery College Total:		-5,000,000	0
MC Current Fund Total:		-5,000,000	0

MC Tax Supported Total:	-5,000,000	0
Net Savings:	-5,000,000	
<i>(Total Exp. Savings & Revenue Changes)</i>		

FY16 SAVINGS PLAN

FY16 Savings Plan

MC Tax Supported

Ref No.	Title	Total \$	Revenue
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	MC Total:	-5,000,000	0
	MC FY16 Net Savings		
	<i>(Total Exp. Savings & Revenue Changes)</i>	-5,000,000	

M-NCPPC Administration

M-NCPPC

180	FY16 SAVINGS PLAN	-371,591	0
	M-NCPPC Total:	-371,591	0
	M-NCPPC Administration Total:	-371,591	0

M-NCPPC Park

M-NCPPC

181	FY16 SAVINGS PLAN	-1,157,738	0
	M-NCPPC Total:	-1,157,738	0
	M-NCPPC Park Total:	-1,157,738	0

	M-NCPPC Tax Supported Total:	-1,529,329	0
	Net Savings:		
	<i>(Total Exp. Savings & Revenue Changes)</i>	-1,529,329	

	M-NCPPC Total:	-1,529,329	0
	M-NCPPC FY16 Net Savings		
	<i>(Total Exp. Savings & Revenue Changes)</i>	-1,529,329	

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OFFICE OF THE COUNTY EXECUTIVE
ROCKVILLE, MARYLAND 20850

Isiah Leggett
County Executive

MEMORANDUM

July 7, 2015

TO: George Leventhal, Council President

FROM: Isiah Leggett, County Executive 

SUBJECT: CIP Amendments Portion of the FY16 Savings Plan

Attached please find Recommended Amendments to the FY15-20 Capital Improvements Program. These amendments are a component of my Recommended FY16 Savings Plan for Montgomery County Government and the other tax supported County Agencies which will be transmitted in full to the Council tomorrow. The capital budget amendments are being submitted separately in order to meet the Council's public hearing requirements before the Council recess, but should be considered in the context of my complete FY16 savings plan.

The savings plan is necessary due to projected shortfalls in FY15 – FY18 income tax revenues related to local economic conditions and the recent Supreme Court Wynne case decision. Amendments to the following projects will result in FY16 savings of \$10.14 million in current revenue: Advanced Transportation Management System, Bus Stop Improvements, College Affordability Reconciliation, Cost Sharing: MCG, Sidewalk & Curb Replacement, Street Tree Preservation. Funding switches in the Clarksburg/Damascus MS (New) and Technology Modernization (MCPS) projects are also included.

I appreciate the Council's willingness to collaborate and expedite consideration of the savings plan. By acting early, we will have the greatest ability to achieve our cost savings goals and cushion the impact on our constituents, residents and businesses. My staff is available to assist the Council in its review of the attached amendments.

IL:jah

c: Timothy L. Firestine, Chief Administrative Officer
Larry A. Bowers, Interim Superintendent, Montgomery County Public Schools
Dr. DeRionne Pollard, President, Montgomery College
Casey Anderson, Chair, Montgomery County Planning Board
Steve Farber, Council Administrator
Jennifer A. Hughes, Director, Office of Management and Budget
Joseph F. Beach, Director, Department of Finance

Attachments

Advanced Transportation Management System (P509399)

Category Transportation
Sub Category Traffic Improvements
Administering Agency Transportation (AAGE30)
Planning Area Countywide

Date Last Modified 11/17/14
Required Adequate Public Facility No
Relocation Impact None
Status Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	11,870	10,808	0	1,082	177	177	177	177	177	177	0
Land	1	1	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	39,259	26,855	2,268	10,136	1,831	981	1,831	1,831	1,831	1,831	0
Construction	109	109	0	0	0	0	0	0	0	0	0
Other	7,144	7,046	98	0	0	0	0	0	0	0	0
Total	58,383	44,819	2,366	11,198	2,008	1,158	2,008	2,008	2,008	2,008	0

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
FUNDING SCHEDULE (\$000s)											
Cable TV	2,241	2,241	0	0	0	0	0	0	0	0	0
Contributions	95	95	0	0	0	0	0	0	0	0	0
Current Revenue: General	20,794	11,420	893	8,481	1,508	941	1,508	1,508	1,508	1,508	0
Federal Aid	2,504	2,504	0	0	0	0	0	0	0	0	0
G.O. Bonds	8,396	8,396	0	0	0	0	0	0	0	0	0
Mass Transit Fund	9,781	6,584	500	2,717	500	217	500	500	500	500	0
PAYGO	2,226	2,226	0	0	0	0	0	0	0	0	0
Recordation Tax Premium	1,000	27	973	0	0	0	0	0	0	0	0
State Aid	10,846	10,846	0	0	0	0	0	0	0	0	0
Transportation Improvement Credit	500	500	0	0	0	0	0	0	0	0	0
Total	58,383	44,819	2,366	11,198	2,008	1,158	2,008	2,008	2,008	2,008	0

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
OPERATING BUDGET IMPACT (\$000s)											
Energy				225	25	30	35	40	45	50	
Maintenance				2,950	350	400	475	525	575	625	
Program-Staff				750	50	100	100	150	150	200	
Program-Other				54	6	6	9	9	12	12	
Net Impact				3,979	431	536	619	724	782	887	
Full Time Equivalent (FTE)					1.0	2.0	2.0	3.0	3.0	4.0	

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	2,008
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		49,193
Expenditure / Encumbrances		45,089
Unencumbered Balance		4,124

Date First Appropriation	FY 93
First Cost Estimate	
Current Scope	FY 16
	58,383
Last FY's Cost Estimate	59,233
Partial Closeout Thru	0
New Partial Closeout	0
Total Partial Closeout	0

Description

This project provides for Advanced Transportation Management Systems (ATMS) in the County. The ATMS deploys the infrastructure elements to conduct real-time management and operations of the County's transportation system. Twenty-two National Intelligent Transportation Architecture market packages have been identified for deployment of the ATMS. Each of these market packages is considered a subsystem of the ATMS program and may include several elements. These subsystems are identified in the ATMS Strategic Deployment Plan dated February 2001, revised July 2011. One aspect of this project will focus on improving pedestrian walkability by creating a safer walking environment, utilizing selected technologies and ensuring Americans with Disabilities Act (ADA) compliance.

Cost Change

Reductions of \$850,000 have been made in FY16 expenditures and funding as part of the FY16 operating budget savings plan.

Justification

Bus Stop Improvements (P507658)

Category Transportation
Sub Category Mass Transit
Administering Agency Transportation (AAGE30)
Planning Area Countywide

Date Last Modified 11/17/14
Required Adequate Public Facility No
Relocation Impact None
Status Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	1,316	586	0	730	262	127	151	155	35	0	0
Land	1,925	292	0	1,633	605	256	345	357	70	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	754	1	0	753	274	128	155	161	35	0	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total	3,995	879	0	3,116	1,141	511	651	673	140	0	0

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
FUNDING SCHEDULE (\$000s)											
G.O. Bonds	1,998	0	0	1,998	1,072	305	305	316	0	0	0
Mass Transit Fund	1,997	879	0	1,118	69	206	346	357	140	0	0
Total	3,995	879	0	3,116	1,141	511	651	673	140	0	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	651
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		2,020
Expenditure / Encumbrances		1,408
Unencumbered Balance		612

Date First Appropriation	FY 76
First Cost Estimate	
Current Scope	FY 15 3,995
Last FY's Cost Estimate	6,387

Description

This project provides for the installation and improvement of capital amenities at bus stops in Montgomery County to make them safer, more accessible and attractive to users, and to improve pedestrian safety for County transit passengers. These enhancements can include items such as sidewalk connections, improved pedestrian access, pedestrian refuge islands and other crossing safety measures, area lighting, paved passenger standing areas, and other safety upgrades. In prior years, this project included funding for the installation and replacement of bus shelters and benches along Ride On and County Metrobus routes; benches and shelters are now handled under the operating budget. Full-scale construction began in October 2006. In the first year of the project, 729 bus stops were reviewed and modified, with significant construction occurring at 219 of these locations. As of FY13, approximately 2,634 stops have been modified.

Estimated Schedule

Completion of project delayed to FY18 due to complex nature of bus stops requiring right-of-way to be acquired.

Justification

Many of the County's bus stops have safety, security, or right-of-way deficiencies since they are located on roads which were not originally built to accommodate pedestrians. Problems include: lack of drainage around the site, sidewalk connections, passenger standing areas or pads, lighting or pedestrian access, and unsafe street crossings to get to the bus stop. This project addresses significant bus stop safety issues to ease access to transit service. Correction of these deficiencies will result in fewer pedestrian accidents related to bus riders, improved accessibility of the system, increased attractiveness of transit as a means of transportation, and greater ridership. Making transit a more viable option than the automobile requires enhanced facilities as well as increased frequency and level of service. Getting riders to the bus and providing an adequate and safe facility to wait for the bus will help to achieve the goal. The County has approximately 5,400 bus stops. The completed inventory and assessment of each bus stop has determined what is needed at each location to render the stop safe and accessible to all transit passengers. In FY05, a contractor developed a GIS-referenced bus stop inventory and condition assessment for all bus stops in the County, criteria to determine which bus stops need improvements, and a prioritized listing of bus stop relocations, improvements, and passenger amenities. The survey and review of bus stop data have been completed and work is on-going.

Fiscal Note

Funding for this project includes general obligation bonds with debt service financed from the Mass Transit Facilities Fund. Reflects acceleration in FY14. \$1,627,000 technical adjustment in FY15 to correct for partial closeout error in FY13.

As a result of the savings plan deferrals in programmed expenditures of \$140,000, FY16 spending will be reduced and FY17 appropriation needs will be reduced by an equal amount.

Disclosures

A pedestrian impact analysis will be performed during design or is in progress.

The Executive asserts that this project conforms to the requirements of relevant local plans, as required by the Maryland Economic Growth, Resource Protection and Planning Act.

Coordination

Civic Associations, Municipalities, Maryland State Highway Administration, Maryland Transit Administration, Washington Metropolitan Area Transit Authority, Commission on Aging, Commission on People with Disabilities, Montgomery County Pedestrian Safety Advisory Committee, Citizen Advisory Boards

College Affordability Reconciliation (P661401)

Category	Montgomery College	Date Last Modified	11/17/14
Sub Category	Higher Education	Required Adequate Public Facility	No
Administering Agency	Montgomery College (AAGE15)	Relocation Impact	None
Planning Area	Countywide	Status	Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	0	0	0	0	0	0	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	-8,500	0	0	-8,500	0	-6,500	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total	-6,500	0	0	-6,500	0	-6,500	0	0	0	0	0

FUNDING SCHEDULE (\$000s)											
Current Revenue: General	-6,500	0	0	-6,500	0	-6,500	0	0	0	0	0
Total	-6,500	0	0	-6,500	0	-6,500	0	0	0	0	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	0
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		0
Expenditure / Encumbrances		0
Unencumbered Balance		0

Date First Appropriation	
First Cost Estimate	
Current Scope	0
Last FY's Cost Estimate	0

Description

This project reconciles the request of the Board of Trustees of Montgomery College with the County Executive's savings plan recommendation. Fiscal constraints require adjustments to the FY16 amount of current revenue.

Cost Change

Reductions (-\$6,500,000) have been made in the FY16 programmed current revenue as part of the FY16 operating budget savings plan. As a result of these reductions in programmed expenditures, FY16 spending will be reduced and FY17 appropriation needs will be reduced by an equal amount.

Fiscal Note

The College has been alerted to the need for these FY16 reductions and has been asked to develop a list of amendments to specific CIP projects with current revenue to achieve these reductions. (The following projects assume FY16 current revenue which the College may identify for possible amendments: Student Learning Support Systems; Network Infrastructure and Support Systems; Instructional Furniture and Equipment: College; Energy Conservation; Information Technology: College; Planning, Design & Construction; and Planned Lifecycle Asset Replacement: College.)

Cost Sharing: MCG (P720601)

Category	Culture and Recreation	Date Last Modified	11/17/14
Sub Category	Recreation	Required Adequate Public Facility	No
Administering Agency	General Services (AAGE29)	Relocation Impact	None
Planning Area	Countywide	Status	Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	3,634	3,634	0	0	0	0	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	9	9	0	0	0	0	0	0	0	0	0
Construction	7,430	7,430	0	0	0	0	0	0	0	0	0
Other	15,498	5,309	1,316	8,873	2,382	2,491	1,000	1,000	1,000	1,000	0
Total	26,571	16,382	1,316	8,873	2,382	2,491	1,000	1,000	1,000	1,000	0

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
FUNDING SCHEDULE (\$000s)											
Contributions	150	0	150	0	0	0	0	0	0	0	0
Current Revenue: General	14,810	6,435	602	7,773	2,282	1,491	1,000	1,000	1,000	1,000	0
G.O. Bonds	1,000	0	0	1,000	0	1,000	0	0	0	0	0
Land Sale	2,661	2,661	0	0	0	0	0	0	0	0	0
Long-Term Financing	3,850	3,850	0	0	0	0	0	0	0	0	0
State Aid	4,100	3,438	564	100	100	0	0	0	0	0	0
Total	26,571	16,382	1,316	8,873	2,382	2,491	1,000	1,000	1,000	1,000	0

APPROPRIATION AND EXPENDITURE DATA (\$000s)

Appropriation Request	FY 16	2,515
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		20,197
Expenditure / Encumbrances		17,023
Unencumbered Balance		3,174

Date First Appropriation	FY 06
First Cost Estimate	
Current Scope	FY 16
Last FY's Cost Estimate	25,197

Description

This project provides funds for the development of non-government projects in conjunction with public agencies or the private sector. County participation leverages private and other public funds for these facilities. Prior to disbursing funds, the relevant County department or agency and the private organization will develop a Memorandum of Understanding, which specifies the requirements and responsibilities of each.

Cost Change

Reductions of \$141,000 have been made in FY16 expenditures and current revenue funding as part of the FY16 operating budget savings plan. FY16 CIP Grants for Arts and Humanities Organizations have been capped at the level approved in May 2015.

Justification

The County has entered into or considered many public-private partnerships, which contribute to the excellence and diversity of facilities serving County residents

Other

See attached for Community Grants and CIP Grants for Arts and Humanities Organizations.

The State approved \$4,000,000 in State Aid for the Fillmore venue in Silver Spring. The County's required match was \$4,000,000 and \$6,511,000 was programmed. The Venue Operator agreed to purchase certain furniture, fixtures, and equipment for the project; \$150,000 of which would be used as the required County match. An agreement between the development partners and the County was executed. The Fillmore is now operational.

Old Blair Auditorium Project, Inc., in FY06-07 the County provided \$190,000 as a partial match for the State funds with \$50,000 in current revenue for DPWT to develop a program of requirements and cost estimate for the project, and bond funded expenditure of \$140,000 to pay for part of the construction. These funds were budgeted in the MCG: Cost Sharing project (No. 720601). In FY11, the funds were transferred to a new CIP Old Blair Auditorium Reuse project (No. 361113).

Fiscal Note

As a result of savings plan reductions in programmed expenditures, FY16 spending will be reduced and FY17 appropriation needs will be reduced by an equal amount.

Disclosures

A pedestrian impact analysis will be performed during design or is in progress.

The Executive asserts that this project conforms to the requirements of relevant local plans, as required by the Maryland Economic Growth, Resource Protection and Planning Act.

Coordination

(2)

COST SHARING GRANTS

Grants:

For FY16, County participation is for the following community grant projects totaling \$865,000: Beth Shalom Congregation and Talmud Torah: \$60,000; Easter Seals Greater Washington-Baltimore Region: \$50,000; Graceful Growing Together, Inc.: \$75,000; Jewish Council for the Aging of Greater Washington, Inc.: \$50,000; Jewish Foundation for Group Homes: \$50,000; Latin American Youth Center, Inc.: \$25,000; Muslim Community Center Inc. DBA MCC Medical Clinic: \$25,000; Potomac Community Resources: \$25,000; Rockville Science Center, Inc.: \$15,000; Silver Spring United Methodist Church: \$50,000; The Jewish Federation of Greater Washington: \$40,000; Warrior Canine Connection: \$50,000; Cornerstone Montgomery, Inc.: \$350,000. For FY16, CIP Grants for Arts and Humanities Organizations totaling \$1,625,004 are approved for the following projects: The Writer's Center, Inc.: \$250,000; Montgomery Community Television, Inc.: \$119,181; Sandy Spring Museum, Inc.: \$30,170; Round House Theatre, Inc.: \$155,572; American Dance Institute, Inc.: \$70,081; and Strathmore Hall Foundation, Inc.: \$1,000,000.

For FY15, County participation was for the following projects: Easter Seals Greater Washington-Baltimore Region, Inc.: \$100,000; Graceful Growing Together, Inc.: \$125,000; Jewish Community Center of Greater Washington: \$150,000; Muslim Community Center, Inc.: \$250,000; Potomac Community Resources, Inc.: \$150,000; The Arc of Montgomery County, Inc.: \$17,973; Catholic Charities of the Archdiocese of Washington, Inc.: \$11,395; Melvin J. Berman Hebrew Academy: \$33,000; Jewish Social Service Agency: \$75,000; Warrior Canine Connection, Inc.: \$75,000; Jewish Council for the Aging of Greater Washington, Inc.: \$125,000; The Jewish Federation of Greater Washington, Inc.: \$100,000; Family Services, Inc.: \$75,000. For FY15, CIP Grants for Arts and Humanities Organizations totaling \$849,080 are approved for the following projects: Germantown Cultural Arts Center, Inc.: \$75,000; Jewish Community Center of Greater Washington, Inc.: \$134,000; Montgomery Community Television, Inc.: \$50,080; The Olney Theatre Center for the Arts, Inc.: \$150,000; Sandy Spring Museum, Inc.: \$90,000; and The Writer's Center, Inc.: \$250,000. \$100,000 of these funds will also be used to provide a State bond bill match for Silver Spring Black Box Theater. For FY15, emergency CIP Grants for Arts and Humanities Organizations totaling \$143,116 are approved for the following projects: Montgomery Community Television, Inc.: \$127,179; and Sandy Spring Museum, Inc.: \$15,937.

For FY14, County participation was for the following projects: Easter Seals Greater Washington-Baltimore Region: \$100,000; Jewish Foundation for Group Homes, Inc.: \$125,000; Muslim Community Center: \$100,000; Potomac Community Resources, Inc.: \$50,000; Sandy Spring Museum: \$65,000; St. Luke's House and Threshold Services United: \$50,000; and Takoma Park Presbyterian Church: \$75,000. Prior to disbursement of funds, Takoma Park Presbyterian Church must provide a final Business Plan to the Executive and Council that includes the proposed fee schedule and letters of interest from potential entrepreneurs with expected revenues from each user. The Church must agree to use the facility for the expressed purposes for a period of ten years from the time the facility is complete or repay the pro rata portion of County funds. The following Capital Improvement Grants for the Arts and Humanities were awarded to Friends of the Library, Montgomery County, Inc.: \$25,100; Imagination Stage, Inc.: \$190,000; The Washington Conservatory: \$26,875; Strathmore Hall Foundation, Inc.: \$26,000; The Puppet Company: \$25,000; The Writers Center, Inc.: \$250,000; Glen Echo Park Partnership for Arts and Culture: \$45,000; American Dance Institute, Inc.: \$34,889; Olney Theatre Corp: \$25,000; Montgomery Community Television dba Montgomery Community Media: \$62,469; The Dance Exchange Inc.: \$77,500; and Metropolitan Ballet Theatre, Inc.: \$100,850.

For FY13, County participation was for the following projects: ArtPreneurs, Inc.: \$80,000; Muslim Community Center, Inc.: \$120,000; Muslim Community Center, Inc.: \$175,000; Potomac Community Resources, Inc.: \$50,000; Sheppard Pratt Health System, Inc.: \$50,000; and The Menare Foundation, Inc.: \$80,000.

For FY12, County participation was for the following projects: Catholic Charities of the Archdiocese of Washington, Inc.: \$125,000; CHI Centers Inc.: \$200,000; and Ivymount School, Inc.: \$100,000.

For FY11, County participation was for the following projects: Girl Scout Council of the Nation's Capital: \$100,000; Jewish Foundation for Group Homes, Inc.: \$50,000; and Ivymount School, Inc.: \$100,000.

For FY10, County participation was for the following project: Aunt Hattie's Place, Inc.: \$100,000. Disbursement of FY09 and FY10 County funds is conditioned on the owner of the property giving the County an appropriate covenant restricting the use of the leased property to a foster home for boys for a period of ten years from the time the facility

Sidewalk & Curb Replacement (P508182)

Category Transportation
Sub Category Highway Maintenance
Administering Agency Transportation (AAGE30)
Planning Area Countywide

Date Last Modified 11/17/14
Required Adequate Public Facility No
Relocation Impact None
Status Ongoing

Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	6,608	2	725	5,879	1,005	1,079	780	1,005	1,005	1,005	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	39,786	8,454	0	33,312	5,695	6,112	4,420	5,695	5,695	5,695	0
Other	35	0	35	0	0	0	0	0	0	0	0
Total	46,407	8,456	760	39,191	6,700	7,191	5,200	6,700	6,700	6,700	0

FUNDING SCHEDULE (\$000s)											
Contributions	4,259	499	760	3,000	500	500	500	500	500	500	0
G.O. Bonds	42,148	5,957	0	36,191	6,200	6,691	4,700	6,200	6,200	6,200	0
Total	46,407	6,456	760	39,191	6,700	7,191	5,200	6,700	6,700	6,700	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	8,200
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		13,918
Expenditure / Encumbrances		6,477
Unencumbered Balance		7,439

Date First Appropriation	FY 81
First Cost Estimate	
Current Scope	FY 16
Current Scope	46,407
Last FY's Cost Estimate	56,059
Partial Closeout Thru	108,966
New Partial Closeout	6,456
Total Partial Closeout	115,422

Description

This project provides for the removal and replacement of damaged or deteriorated sidewalks, curbs, and gutters in business districts and residential communities. The County currently maintains about 1,034 miles of sidewalks and about 2,098 miles of curbs and gutters. Many years of paving overlays have left some curb faces of two inches or less. Paving is milled, and new construction provides for a standard six-inch curb face. The project includes: overlay of existing sidewalks with asphalt; base failure repair and new construction of curbs; and new sidewalks with handicapped ramps to fill in missing sections. Some funds from this project support the Renew Montgomery and Main Street Montgomery programs. A significant aspect of this project has been and will be to provide safe pedestrian access and to ensure Americans with Disabilities Act (ADA) compliance. Mileage of sidewalks and curb/gutters has been updated to reflect the annual acceptance of new infrastructure to the County's inventory.

Cost Change

Reductions of \$1,009,000 have been made in FY16 expenditures and funding as part of the FY16 operating budget savings plan.

Justification

Curbs, gutters, and sidewalks have a service life of 30 years. Freeze/thaw cycles, de-icing materials, tree roots, and vehicle loads accelerate concrete failure. The County should replace 70 miles of curbs and gutters and 35 miles of sidewalks annually to provide for a 30 year cycle. Deteriorated curbs, gutters, and sidewalks are safety hazards to pedestrians and motorists, increase liability risks, and allow water to infiltrate into the sub-base causing damage to roadway pavements. Settled or heaved concrete can trap water and provide breeding places for mosquitoes. A Countywide inventory of deteriorated concrete was performed in the late 1980's. Portions of the Countywide survey are updated during the winter season. The March 2014 Report of the Infrastructure Maintenance Task Force identified an annual replacement program level of effort based on a 30-year life for curbs and gutters.

Other

The Department of Transportation (DOT) maintains a list of candidate projects requiring construction of curbs and gutters based on need and available funding. The design and planning stages, as well as final completion of the project will comply with the DOT, Maryland State Highway Administration (MSHA), Manual on Uniform Traffic Control Devices (MUTCD), American Association of State Highway and Transportation Officials (AASHTO), and ADA standards.

Fiscal Note

Since FY87, the County has offered to replace deteriorated driveway aprons at the property owners' expense up to a total of \$500,000 annually. Payments for this work are displayed as Contributions in the funding schedule.

As a result of the savings plan reductions in programmed expenditures, FY16 spending will be reduced and FY17 appropriation needs will be reduced by an equal amount.

Disclosures

Expenditures will continue indefinitely.

Coordination

Washington Suburban Sanitary Commission, Other Utilities, Montgomery County Public Schools, Homeowners, Montgomery County Pedestrian Safety Advisory Committee, Commission on People with Disabilities

Street Tree Preservation (P500700)

Category Transportation
 Sub Category Highway Maintenance
 Administering Agency Transportation (AAGE30)
 Planning Area Countywide

Date Last Modified 11/17/14
 Required Adequate Public Facility No
 Relocation Impact None
 Status Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	2,988	59	454	2,475	450	225	450	450	450	450	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	26,406	12,381	0	14,025	2,550	1,275	2,550	2,550	2,550	2,550	0
Other	6	6	0	0	0	0	0	0	0	0	0
Total	29,400	12,446	454	16,500	3,000	1,500	3,000	3,000	3,000	3,000	0

	Total	FY14	FY15	FY16	FY17	FY18	FY19	FY20	Beyond 6 Yrs		
FUNDING SCHEDULE (\$000s)											
Current Revenue: General	22,573	8,988	454	13,131	3,000	1,284	2,750	2,184	1,929	2,004	0
Land Sale	458	458	0	0	0	0	0	0	0	0	0
Recordation Tax Premium	6,369	3,000	0	3,369	0	216	250	836	1,071	996	0
Total	29,400	12,446	454	16,500	3,000	1,500	3,000	3,000	3,000	3,000	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	3,000
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		15,900
Expenditure / Encumbrances		12,446
Unencumbered Balance		3,454

Date First Appropriation	FY 07
First Cost Estimate	
Current Scope	FY 16 29,400
Last FY's Cost Estimate	30,900
Partial Closeout Thru	0
New Partial Closeout	0
Total Partial Closeout	0

Description

This project provides for the preservation of street trees through proactive pruning that will reduce hazardous situations to pedestrians and motorists, help reduce power outages in the County, preserve the health and longevity of trees, decrease property damage incurred from tree debris during storms, correct structural imbalances/defects that cause future hazardous situations and that shorten the lifespan of the trees, improve aesthetics and adjacent property values, improve sight distance for increased safety, and provide clearance from street lights for a safer environment. Proactive pruning will prevent premature deterioration, decrease liability, reduce storm damage potential and costs, improve appearance, and enhance the condition of street trees.

Cost Change

Reductions of \$1,500,000 have been made in FY16 expenditures and funding as part of the FY16 operating budget savings plan.

Justification

In FY97, the County eliminated the Suburban District Tax and expanded its street tree maintenance program from the old Suburban District to include the entire County. The street tree population has now increased from an estimated 200,000 to over 400,000 trees. Since that time, only pruning in reaction to emergency/safety concerns has been provided. A street tree has a life expectancy of 60 years and, under current conditions, a majority of street trees will never receive any pruning unless a hazardous situation occurs. Lack of cyclical pruning leads to increased storm damage and cleanup costs, right-of-way obstruction and safety hazards to pedestrians and motorists, premature death and decay from disease, weakening of structural integrity, increased public security risks, and increased liability claims. Healthy street trees that have been pruned on a regular cycle provide a myriad of public benefits including energy savings, a safer environment, aesthetic enhancements that soften the hard edges of buildings and pavements, property value enhancement, mitigation of various airborne pollutants, reduction in the urban heat island effect, and storm water management enhancement. Failure to prune trees in a timely manner can result in trees becoming diseased or damaged and pose a threat to public safety. Over the long term, it is more cost effective if scheduled maintenance is performed. The Forest Preservation Strategy Task Force Report (October, 2000) recommended the development of a green infrastructure CIP project for street tree maintenance. The Forest Preservation Strategy Update (July, 2004) reinforced the need for a CIP project that addresses street trees. (Recommendations in the inter-agency study of tree management practices by the Office of Legislative Oversight (Report #2004-8 - September, 2004) and the Tree Inventory Report and Management Plan by Appraisal, Consulting, Research, and Training Inc. (November, 1995)). Studies have shown that healthy trees provide significant year-round energy savings. Winter windbreaks can lower heating costs by 10 to 20 percent, and summer shade can lower cooling costs by 15 to 35 percent. Every tree that is planted and maintained saves \$20 in energy costs per year. In addition, a healthy street tree canopy captures the first 1/2 inch of rainfall reducing the need for storm water management facilities.

Fiscal Note

Includes funding switches from Current Revenue: General to Recordation Tax Premium in FY16-20

As a result of the savings plan reductions in programmed expenditures, FY16 spending will be reduced and FY17 appropriation needs will be reduced by an equal amount.

Disclosures

Expenditures will continue indefinitely.

Clarksburg/Damascus MS (New) (P116506)

Category: Montgomery County Public Schools
 Sub Category: Individual Schools
 Administering Agency: Public Schools (AAGE18)
 Planning Area: Clarksburg

Date Last Modified: 11/17/14
 Required Adequate Public Facility: No
 Relocation Impact: None
 Status: Planning Stage

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	2,631	200	1,107	1,324	784	540	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	7,690	0	0	7,690	5,514	2,176	0	0	0	0	0
Construction	40,813	0	0	40,813	6,335	27,020	7,458	0	0	0	0
Other	1,630	0	0	1,630	0	510	1,120	0	0	0	0
Total	52,764	200	1,107	51,457	12,633	30,246	8,578	0	0	0	0

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
FUNDING SCHEDULE (\$000s)											
Current Revenue: Recordation Tax	16,077	0	0	16,077	0	15,077	1,000	0	0	0	0
G.O. Bonds	13,111	200	0	12,911	1,508	3,825	7,578	0	0	0	0
Schools Impact Tax	23,576	0	1,107	22,469	11,125	11,344	0	0	0	0	0
Total	52,764	200	1,107	51,457	12,633	30,246	8,578	0	0	0	0

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
OPERATING BUDGET IMPACT (\$000s)											
Energy				932	0	0	233	233	233	233	
Maintenance				2,504	0	0	626	626	626	626	
Net Impact				3,436	0	0	859	859	859	859	

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	1,400
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		51,364
Expenditure / Encumbrances		200
Unencumbered Balance		51,164

Date First Appropriation	FY 13
First Cost Estimate	
Current Scope	0
Last FY's Cost Estimate	52,764

Description

The Clarksburg Master Plan, approved in 1994, allows for the potential development of 15,000 housing units. Development of this community resulted in the formation of a new cluster of schools. Enrollment projections at Rocky Hill Middle School continue to increase dramatically throughout the FY 2011-2016 six-year CIP. This continued growth justifies the need for the opening of another middle school to serve the Clarksburg/Damascus service areas. Rocky Hill Middle School has a program capacity for 939 students. Enrollment is expected to reach 1,411 students by the 2015-2016 school year. A feasibility study was conducted in FY 2009 to determine the cost and scope of the project. The proposed middle school will have a program capacity of 988. Due to fiscal constraints, this project was delayed one year in the adopted FY 2013-2018 CIP. An FY 2013 appropriation was approved to begin planning this new middle school. An FY 2015 appropriation was approved for construction funds. An FY 2016 appropriation was approved to complete this project. This project is scheduled to be completed by August 2016.

Capacity

Program Capacity after Project: 988

Fiscal Note

In FY16, \$1.009M in Recordation Tax was replaced with \$1.009M in GO Bonds.

Coordination

Mandatory Referral - M-NCPPC, Department of Environment Protection, Building Permits, Code Review, Fire Marshal, Department of Transportation, Inspections, Sediment Control, Stormwater Management, WSSC Permits

Technology Modernization (P036510)

Category: Montgomery County Public Schools
 Sub Category: Countywide
 Administering Agency: Public Schools (AAGE18)
 Planning Area: Countywide

Date Last Modified: 11/17/14
 Required Adequate Public Facility: No
 Relocation Impact: None
 Status: Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	296,215	138,949	22,088	135,178	24,758	25,538	21,358	21,998	20,728	20,798	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total	296,215	138,949	22,088	135,178	24,758	25,538	21,358	21,998	20,728	20,798	0

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
FUNDING SCHEDULE (\$000s)											
Current Revenue: General	157,652	37,004	11,920	108,728	9,664	18,384	20,278	20,918	19,789	19,695	0
Current Revenue: Recordation Tax	127,855	91,237	10,168	26,450	15,094	7,154	1,080	1,080	939	1,103	0
Federal Aid	10,708	10,708	0	0	0	0	0	0	0	0	0
Total	296,215	138,949	22,088	135,178	24,758	25,538	21,358	21,998	20,728	20,798	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	23,538
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		185,795
Expenditure / Encumbrances		138,949
Unencumbered Balance		46,846

Date First Appropriation	FY 03
First Cost Estimate	
Current Scope	0
Last FY's Cost Estimate	294,215

Description

The Technology Modernization (Tech Mod) project is a key component of the MCPS strategic technology plan, Educational Technology for 21st Century Learning. This plan builds upon the following four goals: students will use technology to become actively engaged in learning, schools will address the digital divide through equitable access to technology, staff will improve technology skills through professional development, and staff will use technology to improve productivity and results.

The funding source for the initiative is anticipated to be Federal e-rate funds. The Federal e-rate funds programmed in this PDF consist of available unspent e-rate balance: \$1.8M in FY 2010, \$1.8M in FY 2011, and \$327K in FY 2012. In addition, MCPS projects future e-rate funding of \$1.6M each year (FY 2010-2012) that may be used to support the payment obligation pending receipt and appropriation. No county funds may be spent for the initiative payment obligation in FY 2010-2012 without prior Council approval.

During the County Council's reconciliation of the amended FY 2011-2016 CIP, the Board of Education's requested FY 2012 appropriation was reduced by \$3.023 million due to a shortfall in Recordation Tax revenue. An FY 2012 supplemental appropriation of \$1.339 million in federal e-rate funds was approved; however, during the County Council action, \$1.339 million in current revenue was removed from this project resulting in no additional dollars for this project in FY 2012. An FY 2013 appropriation was requested to continue the technology modernization project and return to a four-year replacement cycle starting in FY 2013; however, the County Council, in the adopted FY 2013-2018 CIP reduced the request and therefore, the replacement cycle will remain on a five-year schedule. An FY 2013 supplemental appropriation in the amount of \$2.042 million was approved in federal e-rate funds to roll out Promethean interactive technology across all elementary schools and to implement wireless networks across all schools.

An FY 2014 appropriation was approved to continue this project. An FY 2015 appropriation was approved to continue the technology modernization program which will enable MCPS to provide mobile (laptop and tablet) devices in the classrooms. The County Council adopted FY 2015-2020 CIP is approximately \$21 million less than the Board's request over the six year period. However, e-rate funding anticipated for FY 2015 and FY 2016 will bring expenditures in those two years up to the Board's request to begin the new initiative to provide mobile devices for students and teachers in the classroom. The County Council, during the review of the amended FY 2015-2020 CIP, programmed an additional \$2 million in FY 2016 for this project. A supplemental appropriation will be requested to have the \$2 million appropriated to MCPS. An FY 2016 appropriation was approved to continue the technology modernization program.

Fiscal Note

A FY2014 supplemental appropriation of \$3,384 million in federal e-rate funds was approved by Council in June 2014. In FY16, \$1.009M in Current Revenue was replaced with \$1.009M in Recordation Tax.

Coordination

(\$000)	FY 15	FYs 16-20
Salaries and Wages:	1893	9465
Fringe Benefits:	807	4035
Workyears:	20.5	102.5

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Information on the Wynne Case

The Wynne case (*Maryland State Comptroller of the Treasury v. Brian Wynne, et ux.*) stems from the Maryland tax code provision that allows a credit for income taxes paid to other states with respect to the state income tax, but not the county income tax. The Maryland Court of Appeals ruled on January 28, 2013 that “failure to allow a credit with respect to the county income tax for out-of-state income taxes paid to other states on ‘pass-through’ income earned in those states discriminates against interstate commerce and violates the Commerce Clause of the federal Constitution.”¹ The Court stayed enforcement of its ruling pending resolution of the State’s petition to the U.S. Supreme Court.

The Supreme Court granted *certiorari*. On May 18, 2015 the Court, by a vote of five to four, affirmed the Court of Appeals decision holding that Maryland’s personal income tax scheme violates the Commerce Clause.²

Two actions taken by the Legislature are relevant. Last year, in the 2014 Budget Reconciliation and Financing Act (BRFA), the Legislature lowered the 13 percent statutory interest rate, which would have applied to required refunds from past years, to the average prime rate during FY15, or about 3%. Language in the 2015 BRFA provided that once the Comptroller has validated claims for refunds, payments for these refunds (plus interest) would initially be made from the State’s Local Reserve Account (for county income tax revenue). Counties could then reimburse the Account directly, or the Comptroller could withhold the amount owed from the State’s quarterly income tax distributions to counties in nine equal installments, starting in June 2016. This schedule would affect one distribution in FY16 and four each in FY17 and FY18. Note that income tax distributions for municipalities will also be affected.

The fiscal impact on County income tax revenue will not be final until the Comptroller validates claims for refunds filed by County taxpayers in late 2015 and other potential legal issues are resolved. The Department of Finance currently estimates the following reductions from the March 2015 projection of County income tax revenue: \$15.1 million in FY16, \$76.7 million per year in FY17-18, and \$16.4 million per year in FY19-21.

July 24, 2015

¹ See <http://mdcourts.gov/opinions/coa/2013/107a11.pdf> for the Court of Appeals decision. Brian and Karen Wynne filed suit after the Comptroller ruled that they could not deduct from their Howard County tax bill the \$84,550 they paid in income taxes to other states in 2006. The income stemmed from the Wynnes’ ownership share in Maxim Healthcare Services, Inc., a Columbia company that does business nationwide.

² See <http://www.scotusblog.com/case-files/cases/comptroller-v-wynne/> for a detailed history of the case. Also see <http://www.scotusblog.com/2015/05/opinion-analysis-marylands-personal-income-tax-violates-the-commerce-clause/> for an analysis of the decision.

Income Tax Projections

Current Projections

Income Tax Distribution Shortfall FY15	\$	(21.4)
Wynne FY16	\$	(10.0)
Wynne FY17	\$	(55.0)
Cumulative Impact of FY15-17	\$	(86.4)
Wynne FY18	\$	(55.0)
Total FY15-18	\$	(141.4)
Wynne FY19-21 Per Year	\$	(25.0)

Update based on Comptroller Data

Income Tax Distribution Shortfall FY15	\$	(21.4)
Income Tax Distribution Shortfall FY16	\$	(21.4)
Wynne FY16	\$	(15.1)
Wynne FY17	\$	(76.7)
Income Tax Distribution Shortfall FY17	\$	(21.4)
Cumulative Impact of FY15-17	\$	(156.0)
Income Tax Distribution Shortfall FY18	\$	(21.4)
Wynne FY18	\$	(76.7)
Total FY15-18	\$	(254.2)
Wynne FY19-21 Per Year	\$	(16.4)

Note: Wynne impacts will continue to evolve due to: (1) statute of limitations (SOL) on refund claims for TY2011-14. TY2011 SOL ends on 10/15; TY2012 ends on 10/16, etc; (2) potential litigation on refund interest rate reduction from 13% to prime rate and enforcement of SOL for FY2007-10 claims.

FY16 SAVINGS PLAN BY COMMITTEE

July 28, 2015

MCG Tax Supported

Ref No.	Title	CE Reduction	Committee Reduction	© #
General Fund				
<u>EDUCATION COMMITTEE</u>				
<u>OPERATING BUDGET</u>				
MCPS Current Fund				
MCPS				
178	FY16 SAVINGS PLAN	-10,000,000	-10,000,000	46
	MCPS Total:	-10,000,000	-10,000,000	
	MCPS Current Fund Total:	-10,000,000	-10,000,000	
	MCPS Tax Supported Total:	-10,000,000	-10,000,000	
	MCPS Total:	-10,000,000	-10,000,000	
	MCPS FY16 Net Savings			
	(Total Exp. Savings & Revenue Changes)	-10,000,000	-10,000,000	
MC Current Fund				
Montgomery College				
179	FY16 SAVINGS PLAN <i>JULY 20 LETTER FROM MONTGOMERY COLLEGE ©48-49</i>	-5,000,000	-2,500,000	44
	Montgomery College Total:	-5,000,000	-2,500,000	
	MC Current Fund Total:	-5,000,000	-2,500,000	
	MC Tax Supported Total:	-5,000,000	-2,500,000	
	MC Total:	-5,000,000	-2,500,000	
	MC FY16 Net Savings			
	(Total Exp. Savings & Revenue Changes)			
<u>CIP CURRENT REVENUE</u>				
	COLLEGE AFFORDABILITY RECONCILIATION (P661401)	-6,500,000	0	45
	NETWORK INFRASTRUCTURE AND SUPPORT SYSTEMS (P076619)	0	-1,450,000	53
	INFORMATION TECHNOLOGY: COLLEGE (P856509)	0	-5,050,000	51
	CLARKSBURG/DAMASCUS MS (NEW) (P116506) <i>FUNDING SWITCH</i>	0	0	46
	TECHNOLOGY MODERNIZATION (MCPS) (P036510) <i>FUNDING SWITCH</i>	0	0	46
	CIP CURRENT REVENUE TOTAL:	-6,500,000	-6,500,000	

GOVERNMENT OPERATIONS & FISCAL POLICY COMMITTEE

OPERATING BUDGET

Board of Elections

2	MILEAGE REIMBURSEMENT FOR VOTER EDUCATION AND OUTREACH EVENTS	-10,000	0	57
3	OUTREACH/COMMUNITY EDUCATION STAFFING	-35,000	0	57
4	OVERTIME FOR VOTER EDUCATION, RECRUITMENT, REGISTRATION, AND OUTREACH EVENTS	-5,000	0	57
Board of Elections Total:		-50,000	0	

Community Engagement Cluster

8	LAPSE PROGRAM MANAGER I	-69,702	-69,702	56
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GO Alternative Savings	COMMISSION FOR WOMEN - DISCONTINUED COUNSELING SERVICES PROGRAM	-70,000		58
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Community Engagement Cluster Total:	-69,702	-139,702	
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County Attorney

16	DECREASE EXPENSES	-113,206	-113,206	56
County Attorney Total:		-113,206	-113,206	

County Council

17	DECREASE EXPENSES	-216,540	-216,540	56
County Council Total:		-216,540	-216,540	

County Executive

18	DECREASE EXPENSES	-101,410	-101,410	56
County Executive Total:		-101,410	-101,410	

Ethics Commission

33	OPERATING EXPENSES	-7,640	-7,640	56
Ethics Commission Total:		-7,640	-7,640	

Finance

34	PERSONNEL COST SAVINGS	-274,258	-274,258	56
Finance Total:		-274,258	-274,258	

Human Resources

81	DIRECTOR'S OFFICE OPERATING EXPENSES	-44,262	-44,262	56
82	CONTRACTUAL SERVICES FOR REWARDING EXCELLENCE/GAINSHARING	-25,000	-25,000	56
83	TUITION ASSISTANCE	-47,500	-47,500	56
84	LABOR/EMPLOYEE RELATION AND EEO/DIVERSITY	-5,000	-5,000	56
Human Resources Total:		-121,762	-121,762	

Ref No.	Title	CE Reduction	Committee Reduction	© #
Inspector General				
87	REDUCE OTHER PROFESSIONAL SERVICES (ACCOUNT 60530)	-20,860	-20,860	56
Inspector General Total:		-20,860	-20,860	
Intergovernmental Relations				
88	PROFESSIONAL SERVICES	-1,660	-1,660	56
89	PHONES/TELECOMMUNICATION SERVICES	-5,500	-5,500	56
90	TRAVEL	-9,000	-9,000	56
91	GENERAL OFFICE SUPPLIES	-1,692	-1,692	56
Intergovernmental Relations Total:		-17,852	-17,852	
Legislative Oversight				
92	PERSONNEL COSTS	-29,586	-29,586	56
Legislative Oversight Total:		-29,586	-29,586	
Management and Budget				
93	PERSONNEL COSTS	-81,878	-81,878	56
Management and Budget Total:		-81,878	-81,878	
Merit System Protection Board				
94	DECREASE OPERATING EXPENSE	-3,930	-3,930	56
Merit System Protection Board Total:		-3,930	-3,930	
Office of Procurement				
99	AUDITS	-20,000	0	57
100	HOSTED EVENTS, PROFESSIONAL TRAINING, AND TRAVEL	-11,300	-11,300	56
101	OFFICE SUPPLIES, SOFTWARE LICENSES, AND REPORT PRODUCTION	-25,200	-25,200	56
102	OFFICE CLERICAL	-2,000	-2,000	56
103	STAFF AND OPERATING EXPENSES FOR HEALTH INSURANCE WAGE REQUIREMENTS	-101,468	0	97
Office of Procurement Total:		-159,968	-38,500	
Public Information				
109	MC311 TRAINING	-19,000	-19,000	56
110	ADVERTISEMENT FOR MC311	-15,770	-15,770	56
111	LANGUAGE LINE (INTERPRETATION) FUNDING	-16,000	-16,000	56
112	DELAYED HIRING (LAPSE) FOR ANTICIPATED POSITION VACANCY DUE TO RETIREMENT	-27,880	-27,880	56
Public Information Total:		-78,650	-78,650	
Technology Services				
123	DEFER SOFTWARE MAINTENANCE INCREASE UNTIL FY17	-400,000	-400,000	56
Technology Services Total:		-400,000	-400,000	

Ref No.	Title	CE Reduction	Committee Reduction	© #
Cable Television				
Cable Communications Plan				
174	FIBERNET NOC <i>ITPCC WILL MEET 7/27. IF ITPCC DETERMINES FUNDS ARE NOT NEEDED TO IMPLEMENT A NOC FOR FIBERNET, COMMITTEE AGREES TO PROPOSED SAVINGS.</i>	-728,900	0	58
175	PEG AUDIENCE MEASUREMENT INITIATIVE	-25,000	-25,000	56
Cable Communications Plan Total:		-753,900	-25,000	
Cable Television Total:		-753,900	-25,000	
<u>CIP CURRENT REVENUE</u>				
	COUNCIL OFFICE BUILDING RENOVATIONS (P010100)	0	-14,378,000	86
	BETHESDA METRO STATION SOUTH ENTRANCE (P500929)	0	-3,852,000	86
	RESURFACING: PRIMARY/ARTERIAL (P508527) <i>FUNDING SWITCH</i>	0	0	87
	CURRENT REVITALIZATIONS/EXPANSIONS (P926575) <i>FUNDING SWITCH</i>	0	0	86
CIP CURRENT REVENUE TOTAL:		0	-18,230,000	

HEALTH & HUMAN SERVICES COMMITTEE

OPERATING BUDGET

Health and Human Services

42	CHILDREN'S OPPORTUNITY FUND <i>DHHS AND MCPS WILL EACH CONTRIBUTE \$125,000 IN FY16</i>	-125,000	-125,000	103
43	DEVELOPMENTAL DISABILITY SUPPLEMENT	-969,420	0	103
44	PLANNING FOR ANTI-POVERTY PILOT PROGRAM	-32,700	0	105
45	IMPLEMENTATION OF BILL 13-15 - THE CHILD CARE EXPANSION AND QUALITY ENHANCEMENT INITIATIVE	-126,548	0	105
46	POSITIVE YOUTH PROGRAMMING SERVICES FOR WHEATON HIGH SCHOOL WELLNESS CENTER	-135,650	0	106
47	VILLAGE START-UP GRANTS FOR LOW AND MODERATE INCOME AND DIVERSE COMMUNITIES <i>(2-1; COUNCILMEMBER BERLINER RECOMMENDED \$0 SAVINGS)</i>	-10,000	-2,500	101
48	REGINALD S. LOURIE CENTER <i>CONTRACT FOR BONDING AND ATTACHMENT THERAPY FOR CHILD WELFARE SERVICES</i>	-49,910	0	106
49	BEHAVIORAL HEALTH SPECIALIST - MONTGOMERY CARES HOLY CROSS - ASPEN HILL CLINIC	-50,000	-50,000	109
50	MONTGOMERY CARES REIMBURSEMENT RATE \$1 INCREASE PER VISIT	-80,028	0	109
51	MUSLIM COMMUNITY DENTAL CLINIC <i>SAVINGS WILL BE TO QUALITY ASSURANCE GRANT</i>	-91,000	-12,500	109
52	CARE FOR KIDS ENROLLMENT GROWTH	-62,500	0	107
53	COUNTY DENTAL CLINICS	-50,000	0	111
54	SET DEVELOPMENTAL DISABILITY DIRECT SERVICE WORKER WAGE AT 125 PERCENT OF MINIMUM WAGE	-146,688	0	103
55	HEALTH INSURANCE APPLICATION ASSISTANCE FOR EMPLOYEES OF COUNTY CONTRACTORS	-30,000	0	97
56	PRINTING/COPYING	-2,300	-2,300	101
57	OUTSIDE POSTAGE	-15,000	-15,000	101
58	TRAVEL AND MILEAGE REIMBURSEMENTS	-1,300	-1,300	101
59	CONTRACTUAL SERVICES FOR EMPLOYMENT, TRAINING, AND SUPPORTIVE SERVICES AT WORKERS CENTERS	-77,740	-77,740	102
60	LEADERSHIP DEVELOPMENT PROGRAM THAT SERVES RESIDENTS IN THE WHEATON, BEL PRE & CONNECTICUT AVENUE ESTATES COMMUNITIES	-51,470	0	111
61	AFRICAN AMERICAN HEALTH PROGRAM CONTRACTUAL SERVICES	-24,400	-20,000	102
62	LATINO YOUTH WELLNESS PROGRAM SERVICES <i>REDUCTION TO LATINO HEALTH INITIATIVE CONTRACTUAL SERVICES</i>	-26,350	-20,000	102
63	ASIAN AMERICAN HEALTH INITIATIVE CONTRACTUAL SERVICE - MENTAL HEALTH <i>REDUCTION TO ASIAN AMERICAN HEALTH INITIATIVE CONTRACTUAL SERVICES</i>	-10,830	-10,000	102
64	HANDICAP RENTAL ASSISTANCE PROGRAM (HRAP) <i>PROJECTED SURPLUS</i>	-50,000	-50,000	102
65	SUPPORTIVE SERVICES FOR EMERGENCY FAMILY SHELTER <i>REDUCTION IS TO NCCF PARENT EDUCATION PROGRAM, CURRENTLY NOT STAFFED</i>	-38,420	-38,420	102

Ref No.	Title	CE Reduction	Committee Reduction	© #
66	MENTAL HEALTH ASSOCIATION EMERGENCY PREPAREDNESS CONTRACT <i>EMERGENCY PREPAREDNESS PROGRAM WILL BE ELIMINATED. FUNDS WILL SUPPORT HOTLINE</i>	-37,870	-20,000	102
67	PEOPLE ENCOURAGING PEOPLE - HOMELESS OUTREACH CCONTRACT	-23,030	0	102
68	PRIMARY CARE VISITS - MONTGOMERY CARES	-496,470	-207,700	108
69	PHARMACY SERVICES - MONTGOMERY CARES	-293,170	-72,850	110
70	PRIMARY CARE COALITION INDIRECT RATE (AT 8.3%) - MONTGOMERY	-71,770	-38,433	110
71	AFRICAN IMMIGRANT AND REFUGEE FOUNDATION CONTRACT	-22,560	-22,560	102
72	MCPS CONTRACT FOR SOCIAL WORK SERVICES	-61,750	0	112
73	PARENT RESOURCE CENTERS <i>PROGRAM WILL BE ELIMINATED</i>	-52,170	-52,170	112
74	PLAYGROUND EQUIPMENT FOR EARLY CHILDHOOD SERVICES	-20,000	-20,000	102
75	HOME CARE SERVICES - INCREASE WAITLIST FOR IHAS-PERSONAL CARE SERVICES	-100,000	-100,000	102
76	OCCUPATIONAL THERAPY SERVICES FOR SENIORS	-250,000	-150,000	113
77	CONTRACTUAL IT AND OFFICE SUPPLIES	-90,000	-90,000	102
78	SHIFT MAMMOGRAMS AND COLORECTAL SCREENINGS TO GRANT FUND AND OTHER COMMUNITY RESOURCES - MONTGOMERY CARES	-120,000	-120,000	110
Health and Human Services Total:		-3,896,044	-1,318,473	
Human Rights				
85	OFFICE SUPPLIES	-3,800	-3,800	113
86	MAIL (CENTRAL DUPLICATING)	-1,712	-1,712	113
Human Rights Total:		-5,512	-5,512	
NDA - Arts and Humanities Council				
95	ARTS AND HUMANITIES COUNCIL ADMINISTRATION EXPENSES	-20,500	0	100
96	DECREASED FUNDING FOR OPERATING SUPPORT GRANTS	-128,089	0	100
97	DECREASED FUNDING FOR SMALL AND MID-SIZED ORGANIZATIONS	-82,326	0	100
HHS Alternative Savings				
ARTS MATCHING FUND			-200,000	100
NDA - Arts and Humanities Council Total:		-230,915	-200,000	

Ref No.	Title	CE Reduction	Committee Reduction	© #
Public Libraries				
113	HOURS AT BRANCHES (CHEVY CHASE, KENSINGTON, LITTLE FALLS, POTOMAC, TWINBROOK) <i>FUNDING TO EXPAND HOURS AT POTOMAC AND CHEVY CHASE BRANCHES WAS NOT REMOVED</i>	-638,880	-438,010	114
114	OPERATING EXPENSES	-18,400	-18,400	114
115	PAGES LAPSE DURING REFRESH	-66,000	-66,000	114
116	TURNOVER SAVINGS	-152,782	-152,782	114
117	LIBRARY MATERIALS	-700,000	-200,000	115
Public Libraries Total:		-1,576,062	-875,192	
<u>CIP CURRENT REVENUE</u>				
	COST SHARING (P720601)	-141,000	-141,000	101
CIP CURRENT REVENUE TOTAL:		-141,000	-141,000	

PLANNING, HOUSING & ECONOMIC DEVELOPMENT COMMITTEE

OPERATING BUDGET

Board of Appeals

1	LAPSE IN EXECUTIVE DIRECTOR POSITION	-11,790	-11,790	137
Board of Appeals Total:		-11,790	-11,790	

Economic Development

19	SCHOLARSHIP AWARD FUNDING TO MONTGOMERY COLLEGE	-300,000	0	138
20	MBDC-EXPANDED MARKETING	-50,000	-50,000	154
21	LAPSE CAPITAL PROJECTS MANAGER POSITION	-105,972	-114,519	138
22	ABOLISH VACANT BUSINESS DEVELOPMENT SPECIALIST POSITION	-96,968	-96,968	138

PHED Alternative Savings				139
	REDUCE DATA ANALYTICS INITIATIVE		-72,500	
	<i>REDUCTION TO REFLECT STATE FINANCIAL PARTICIPATION IN THE INITIATIVE</i>			
	REDUCE MISCELLANEOUS OPERATING EXPENDITURES		-20,000	139

Economic Development Total: -552,940 -353,987

Housing and Community Affairs

79	CODE ENFORCEMENT INSPECTION - SINGLE FAMILY RENTAL PROPERTIES	-102,353	-102,353	140
80	OFFICE SUPPLIES	-8,729	-8,729	140
Housing and Community Affairs Total:		-111,082	-111,082	

NDA - Housing Opportunities Commission

98	2 PERCENT UNSPECIFIED COST REDUCTION	-128,028	-128,028	140
NDA - Housing Opportunities Commission Total:		-128,028	-128,028	

Zoning & Administrative Hearings

140	OPERATING EXPENSES	-12,480	-12,480	
Zoning & Administrative Hearings Total:		-12,480	-12,480	

Recreation

Recreation

156	REMOVE FUNDING FOR ADVENTIST COMMUNITY SERVICES NON-COMPETITIVE CONTRACT WHICH SUPPORTS PINEY BRANCH ELEMENTARY SCHOOL POOL OPERATIONS	-145,000	0	142
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Ref No.	Title	CE Reduction	Committee Reduction	© #
157	REMOVE FUNDING FOR MAINTENANCE SERVICES FOR PINEY BRANCH ELEMENTARY SCHOOL POOL OPERATIONS	-15,000	0	142
158	WIFI ACCESS AT RECREATION FACILITIES	-48,000	-48,000	141
159	ADDITIONAL LAPSE AND TURNOVER SAVINGS	-147,017	-147,017	141
160	SUSPEND MULT-LINGUAL RECREATION SPECIALIST POSITION	-82,394	0	143
161	SUSPEND PROGRAM SPECIALIST II POSITION	-82,394	-82,394	143
162	REDUCE SEASONAL STAFFING IN DIRECTOR'S OFFICE TO SUPPORT SAVINGS PLAN	-42,034	-42,034	143
	Recreation Total:	-561,839	-319,445	
	Recreation Total:	-561,839	-319,445	

Urban District - Bethesda

Urban Districts

163	PROMOTIONS	-102,074	0	
164	STREETSCAPE MAINTENANCE	-75,000	0	
165	SIDEWALK MAINTENANCE	-35,000	0	
	ENHANCED SERVICES (2-1; COUNCILMEMBER LEVENTHAL RECOMMENDED \$212,074 SAVINGS)	0	-150,000	
	Urban Districts Total:	-212,074	-150,000	
	Urban District - Bethesda Total:	-212,074	-150,000	158

Urban District - Silver Spring

Urban Districts

166	ADMINISTRATION AND MANAGEMENT	-7,500	0	
167	PROMOTIONS	-17,500	0	
168	ENHANCED SERVICES	-150,000	-150,000	
169	STREETSCAPE MAINTENANCE (2-1; COUNCILMEMBER LEVENTHAL RECOMMENDED \$220,244 SAVINGS)	-45,244	0	
	Urban Districts Total:	-220,244	-150,000	
	Urban District - Silver Spring Total:	-220,244	-150,000	158

Urban District - Wheaton

Urban Districts

170	LAPSE PART-TIME PUBLIC SERVICE WORKER II	-39,224	0	
171	PROMOTIONS	-50,000	-50,000	
172	STREETSCAPE MAINTENANCE	-50,000	-50,000	
173	SIDEWALK REPAIR (2-1; COUNCILMEMBER LEVENTHAL RECOMMENDED \$189,224 SAVINGS)	-50,000	-50,000	
	Urban Districts Total:	-189,224	-150,000	
	Urban District - Wheaton Total:	-189,224	-150,000	158

Montgomery Housing Initiative
Housing and Community Affairs

176	ZERO:2016 - 10 PERMANENT SUPPORTIVE HOUSING UNITS AND 10 RAPID RE-HOUSING SUBSIDIES FOR VETERANS	-500,000	0	140
177	HOUSING FIRST: 10 RAPID RE-HOUSING SUBSIDIES FOR FAMILIES WITH CHILDREN	-150,000	-75,000	140
Housing and Community Affairs Total:		-650,000	-75,000	
Montgomery Housing Initiative Total:		-650,000	-75,000	
MCG Non-Tax Supported Total:		-1,403,900	-100,000	
Net Savings: <i>(Total Exp. Savings & Revenue Changes)</i>		-1,403,900	-100,000	

M-NCPPC Administration
M-NCPPC

180	FY16 SAVINGS PLAN	-371,591	-371,591	
M-NCPPC Total:		-371,591	-371,591	
M-NCPPC Administration Total:		-371,591	-371,591	

M-NCPPC Park
M-NCPPC

181	FY16 SAVINGS PLAN	-1,157,738	-1,157,738	
M-NCPPC Total:		-1,157,738	-1,157,738	
M-NCPPC Park Total:		-1,157,738	-1,157,738	
M-NCPPC Tax Supported Total:		-1,529,329	-1,529,329	
Net Savings: <i>(Total Exp. Savings & Revenue Changes)</i>		-1,529,329	-1,529,329	
M-NCPPC Total:		-1,529,329	-1,529,329	137
M-NCPPC FY16 Net Savings <i>(Total Exp. Savings & Revenue Changes)</i>		-1,529,329		

Ref No.	Title	CE Reduction	Committee Reduction	© #
PUBLIC SAFETY COMMITTEE				
OPERATING BUDGET				
<i>Circuit Court</i>				
5	EVALUATION SERVICES (60034) REDUCTION IN SUPERVISED VISITATION CENTER FOR THE NON-CUSTODIAL PARENT TO PARTICIPATE IN SUPERVISED VISITATION	-50,000	0	161
6	LOCAL TELEPHONE CHARGES (60060)	-25,000	-25,000	160
7	LIBRARY BOOKS (62700)	-26,404	-26,404	160
Circuit Court Total:		-101,404	-51,404	
<i>Consumer Protection</i>				
9	LAPSE ADMINISTRATIVE SPECIALIST I	-47,780	0	161
Consumer Protection Total:		-47,780	0	
<i>Correction and Rehabilitation</i>				
10	ASSISTANT FOOD SERVICES MANAGER	-145,773	-145,773	162
11	FACILITY MANAGEMENT DEPUTY WARDEN	-171,335	0	162
12	CONFLICT RESOLUTION - CONFLICT RESOLUTION CENTER OF MONTGOMERY COUNTY	-23,810	-23,810	160
13	ADDITIONAL LAPSE – FREEZE VACANT NON-24/7 POSITIONS FOR ONE YEAR	-624,582	-300,000	162
14	ONE SHIFT OF VISITING POST	-145,150	0	163
15	OVERTIME POST STAFFING	-145,150	-145,150	163
Correction and Rehabilitation Total:		-1,255,800	-614,733	
<i>Emergency Management and Homeland Security</i>				
23	EMERGENCY OPERATIONS CENTER IMPROVEMENTS	-15,000	-15,000	160
24	OFFICE SUPPLY REDUCTION	-3,000	-3,000	160
25	CELL PHONE USAGE EXTENSION	-4,500	-4,500	160
26	CONFERENCE ATTENDANCE REDUCTION	-3,000	-3,000	160
27	EOP AND MITIGATION PLAN RE-PRINTS	-1,586	-1,586	160
Emergency Management and Homeland Security Total:		-27,086	-27,086	
<i>Police</i>				
104	PEDESTRIAN SAFETY OVERTIME	-80,000	0	160
105	50 ADDITIONAL AEDS	-88,012	-88,012	160
106	OVERTIME	-268,482	-268,482	160
107	DELAY FULL IMPLEMENTATION OF BODY WORN CAMERAS TO UNIFORMED MCP OFFICERS	-314,105	-314,105	160
108	RECOGNIZE SMALLER RECRUIT CLASS	-1,258,278	-1,258,278	160
Police Total:		-2,008,877	-1,928,877	

Ref No.	Title	CE Reduction	Committee Reduction	© #
Sheriff				
118	OPERATING EXPENSES	-460,884	-460,884	160
Sheriff Total:		-460,884	-460,884	
State's Attorney				
119	TURNOVER SAVINGS FROM EMPLOYEE SEPARATION OF SERVICE	-190,000	-190,000	160
120	ELIMINATE TRUANCY PREVENTION PROGRAM EXPANSION	-80,000	0	164
121	REDUCE CONTRACTOR ATTORNEY HOURS	-25,000	-25,000	160
122	REDUCE INSURANCE COSTS	-66,150	-66,150	160
State's Attorney Total:		-361,150	-281,150	
Fire				
Fire and Rescue Service				
141	DELAY RECRUIT CLASS	-741,422	-741,422	160
142	MOWING CONTRACT	-25,000	-25,000	160
143	ELIMINATE EMS RECERTIFICATIONS ON OVERTIME	-380,000	-380,000	160
144	ELIMINATE ASSISTANT CHIEF POSITION IN DIVISION OF RISK REDUCTION AND TRAINING	-200,000	-200,000	160
145	HYATTSTOWN ENGINE 709	-1,680,000	0	169
146	KENSINGTON AMBULANCE 705	-400,000	0	166
147	KENSINGTON ENGINE 705	-780,000	0	166
148	ADD PARAMEDIC CHASE CAR IN KENSINGTON	290,000	0	166
PS Alternative Savings				170
VOLUNTEER SAVINGS TBD			-75,000	
Fire and Rescue Service Total:		-3,916,422	-1,421,422	
Fire Total:		-3,916,422	-1,421,422	

Ref No.	Title	CE Reduction	Committee Reduction	© #
TRANSPORTATION, INFRASTRUCTURE, ENERGY & ENVIRONMENT COMMITTEE				
OPERATING BUDGET				
Environmental Protection				
28	PROGRAM MANAGER I - PARTNERSHIP DEVELOPMENT/CIVIC ENGAGEMENT, OFFICE OF SUSTAINABILITY <i>CE RECOMMENDED LEAVING THE POSITION VACANT DURING FY16. T&E RECOMMENDS FUNDING THE POSITION FOR SIX MONTHS.</i>	-72,581	-23,120	176
29	GYPSY MOTH SURVEY COSTS	-7,725	-7,725	175
30	COMPUTER EQUIPMENT COSTS	-8,500	-8,500	175
31	REDUCE GENERAL OPERATING EXPENSES IN THE DIRECTOR'S OFFICE AND THE DIVISION OF ENVIRONMENTAL POLICY AND COMPLIANCE (DEPC)	-14,169	-14,169	175
32	REDUCE OPERATING EXPENSES FOR PROFESSIONAL SERVICES IN THE DEPARTMENT OF ENVIRONMENTAL POLICY AND COMPLIANCE (DEPC)	-10,720	-10,720	175
Environmental Protection Total:		-113,695	-64,234	
General Services				
35	DEFERRED MAINTENANCE AND CLEANING FOR LIBRARIES	-150,000	-150,000	177
36	DEFERRED MAINTENANCE AND CLEANING FOR RECREATION	-100,000	-100,000	176
37	LAPSE VACANT PLUMBER I, HVAC MECHANIC I, AND BUILDING SERVICES WORKER II	-196,726	-196,726	176
38	REDUCE SPECIAL CLEANING FUNDS: PUBLIC LIBRARIES	-144,000	0	177
39	SUSTAINABILITY PROGRAM MANAGER (BILL 2-14 BENCHMARKING AND BILL 6-14 OFFICE OF SUSTAINABILITY) <i>(2-1; COUNCILMEMBER FLOREEN SUPPORTED REDUCTION OF \$82,035)</i>	-82,035	0	176
40	REDUCE SPECIAL CLEANING FUNDS: DEPARTMENT OF RECREATION	-186,000	0	176
41	OPERATING FUNDS TO IMPLEMENT BILL 2-14 BENCHMARKING	-50,000	0	177
General Services Total:		-908,761	-446,726	
Transportation				
124	BIKESHARE SERVICES	-30,000	-30,000	178
125	PARKING STUDIES OUTSIDE PLDS	-40,000	-40,000	178
126	CONSTRUCTION TESTING MATERIALS	-26,000	-26,000	178
127	SIGNAL RELAMPING	-50,000	-50,000	178
128	RAISED PAVEMENT MARKINGS	-100,000	0	178
129	TRAFFIC MATERIALS	-51,596	-51,596	178
130	RESURFACING	-160,000	-160,000	178
131	PATCHING <i>(2-1; COUNCILMEMBER BERLINER RECOMMENDED \$0 SAVINGS)</i>	-160,500	-160,500	178
132	SIDEWALK REPAIR	-40,000	0	179
133	TREE MAINTENANCE (STUMP REMOVAL)	-500,000		179

Ref No.	Title	CE Reduction	Committee Reduction	© #
134	SIGNAL OPTIMIZATION	-100,000	0	179
135	PEDESTRIAN SAFETY EDUCATION	-100,000	0	179
136	SIDEWALK INVENTORY	-200,000	-200,000	179
137	DIGITAL MAP OF SIDEWALKS	-150,000	-150,000	179
138	RUSTIC ROAD SIGNS	-25,000	-25,000	179
139	AIRPLANE SURVEILLANCE	-228,609	-228,609	178
Transportation Total:		-1,961,705	-1,121,705	

Mass Transit

DOT-Transit Services

149	DELAY BETHESDA CIRCULATOR EXPANSION	-160,000	0	180
150	DELAY NEW SERVICE TO TOBYTOWN COMMUNITY	-220,000	-220,000	180
REVENUE REDUCTION FOR LINE 150			16,000	
151	MYSTERY RIDER CONTRACT	-100,000	-100,000	180
152	CALL AND RIDE PROGRAM SAVINGS AND CAP	-55,000	-55,000	180
153	TRAINING PROGRAM VAN RENTALS	-116,484	-116,484	180
154	COMMUTER SERVICES TMD EXPENSES	-50,000	-50,000	180
155	ROUTE REDUCTIONS**	-1,704,532	-1,769,279	181
REVENUE REDUCTION FOR LINE 155 - ROUTE REDUCTIONS		289,845	108,725	

** NOTE: LINE 155 CE COST AND REVENUE ASSUMPTIONS ARE INCORRECT SHOULD BE 1,814,874 AND REVENUE LOSS 111,450

DOT-Transit Services Total: -2,116,171 -2,186,038

Mass Transit Total: -2,116,171 -2,186,038

CIP CURRENT REVENUE

ADVANCED TRANSPORTATION MANAGEMENT SYSTEM (P509399)	-850,000	0	182
BUS STOP IMPROVEMENTS (P507658)	-140,000	-140,000	182
SIDEWALK & CURB REPLACEMENT (P508182)	-1,009,000	-1,009,000	182
STREET TREE PRESERVATION (P500700) <i>GO COMMITTEE RECOMMENDS FUNDING SWITCH</i>	-1,500,000	0	183
CIP CURRENT REVENUE TOTALS:	-3,499,000	-1,149,000	

MEMORANDUM

July 11, 2015

TO: Education Committee
FROM: Essie McGuire, Senior Legislative Analyst
SUBJECT: **FY16 Savings Plan**

The purpose of today's worksession is for the Education Committee to review the FY16 Savings Plans of the agencies under its jurisdiction: Montgomery College and Montgomery County Public Schools.

On July 1, the Chief Administrative Officer wrote to all outside agencies requesting their participation in the FY16 Savings Plan. The County Executive transmitted his recommended FY16 Savings Plan on July 8, and recommended the following total budget savings for Education Committee agencies:

Agency	FY16 Approved Budget	Savings Plan Target	Agency as % of Total Budget	Target as % of Savings Plan	Target as % of Budget
MC	\$252,218,195	\$5,000,000	6.4%	12.3%	2.0%
MCPS	\$2,176,525,543	\$10,000,000	55.0%	24.6%	0.5%

Council staff notes that this Education Committee worksession is the first of all the Committee reviews of the savings plan. Both Montgomery College and MCPS have stated their intent to participate in the savings plan and both are actively developing their respective approaches to implement reductions; however, neither agency is prepared to present specific steps at this time.

Council staff also highlights that for both the College and MCPS, current year savings are critically important in conserving resources for the next fiscal year. Unlike County Government, these agencies' operating budget savings do not fall to the County's General Fund, but remain in reserve within each agency as possible resources for reappropriation in the next fiscal year. Thus, while the Council will set a target savings expectation for each agency as part of its savings plan action, it will have the opportunity to revisit this target in light of each agency's implementation experience during the year.

In contrast, reductions in Current Revenue in the Capital Improvements Program (CIP) do have an impact on the current year (FY16) savings. As such, CIP Current Revenue is an important consideration for each agency as part of this savings plan.

Council staff recommends that the Committee today have a general discussion of each agency's recommended target, and whether the Committee supports that target as a starting point. The agencies will also present their general approaches to the savings plan and preliminary expectations. The Education Committee will have more information over the course of the next week both from the agencies and in the context of other Committee discussions on the savings plan as a whole. The Education Committee can return either in Committee session or as part of the Council discussion to make a more specific recommendation on the target savings amounts that are appropriate for the College and MCPS.

MONTGOMERY COLLEGE

Operating Budget

The County Executive recommends a savings plan target of \$5 million for Montgomery College, which represents 2% of the College's FY16 operating budget and 12.3% of the total savings plan. The Executive references the significant increases the College has received in the last two budget years as his basis for recommending a savings plan amount that is twice the proportion of the College to the overall budget (6.4%).

In Council staff's view, \$5 million is a very aggressive savings plan target. In the first round of FY10 savings and in the FY11 savings plan the College was asked to contribute approximately \$1 million in savings (closer to 1% of its then budget) as a savings target.

Limiting tuition increases has also been a factor in the recent funding increases for the College. In FY16, over \$2 million of the funding the Council appropriated to the College above the Executive's recommendation was to support the Board of Trustees' tuition level.

At the same time, one fiscal issue in the FY16 budget discussions related to the College's reserve level and whether to revisit Council policy on the reserve. The Council appropriated funding to maintain the reserve at the policy level for FY16 and expressed its intent to revisit the policy to determine the appropriate reserve level. Council staff is working with the College and the Department of Finance to explore these issues with a goal of bringing a revised policy approach to the Committee in the fall. This effort could result in additional savings in FY16 if the reserve amount can be lowered.

The College has expressed its intent to implement a savings plan for FY16, and plans to formulate a more specific approach to communicate to the Council in the coming week before Council action on the savings plan.

Council staff recommends the Committee discuss today a preliminary operating budget target level of \$2 million-\$2.5 million for the FY16 savings plan. This would represent 0.8-1.0% of the College's budget. The Committee will have the benefit of more information from the College before Council action. Council staff also assumes that some of this

amount may be realized through revised reserve policy. It will not be possible to finalize the amount from the reserve until staff and then the Council finishes work on the policy issues, likely this fall.

CIP Current Revenue

The County Executive recommends a total reduction of \$6.5 million in Current Revenue from the CIP for the College in FY16. The Executive did not specify what projects these reductions would come from, but submitted a "College Affordability Reconciliation" PDF showing a total reduction of \$6.5 million in FY16. The PDF (attached on circle 17) also states an assumption that "FY17 appropriation needs will be reduced by an equal amount".

The College has expressed its intent to work toward the FY16 target goal of \$6.5 million, and is reviewing what specific project reductions it will implement. Again, the College requests additional time to present this information to the Council, bearing in mind the short timeframe before scheduled Council action. The College has also expressed concern, however, about assuming an equal reduction for FY17 at this time.

Council staff acknowledges that \$6.5 million is a significant amount of Current Revenue savings for the College to achieve in FY16. The total approved amount of Current Revenue for the College in FY16 is approximately \$14.0 million (including both General and Recordation Tax Current Revenue).

Council staff agrees with the College that it is premature to assume an equal amount of Current Revenue reduction in FY17 at this time. Certainly the agencies should all be cautious in their CIP submissions for the FY17-22 CIP given the fiscal situation; however, the Council will have the opportunity to determine FY17 funding in the context of a full CIP review next spring.

As a technical matter, the County Executive's PDF does not accomplish any CIP reductions as submitted. The Council will have to amend specific projects to implement savings.

Council staff recommends that the Committee ask the College to work toward the \$6.5 million Current Revenue target in FY16 and submit its specific FY16 project reductions in time for the Council to introduce the individual project amendments on July 28. The Council will need to complete the amendment process when it returns from recess in the fall. Council staff recommends that the Committee defer any decision on FY17 Current Revenue until the full CIP review next spring.

Additional issue: Workforce development scholarships

The Council added \$300,000 to the FY16 operating budget to support scholarships for students at Montgomery College taking non-credit courses. These courses provide training for in-demand careers and are not eligible for Federal financial aid. The Executive recommended reducing the full amount of this funding as part of the savings plan.

Council staff understands that these scholarships are a high priority for the College. Council staff concurs, and opposes the Executive's recommended reduction. The Council added these funds to the Department of Economic Development to work with the College to implement the scholarships. The PHED committee has jurisdiction over this Department and will take up

the issue of the scholarships in its review of the savings plan. The Council staff packet for the PHED Committee review also recommends against this reduction given the Council's priority on workforce development.

MONTGOMERY COUNTY PUBLIC SCHOOLS (MCPS)

The Executive recommends an operating budget savings plan target of \$10 million for MCPS. This represents 0.5% of the MCPS budget and 24.6% of the total savings plan.

MCPS has stated its intent to participate in the FY16 savings plan and to implement expenditure restrictions similar to those it has in past years. MCPS is not prepared at this time to specify its expected savings amount for FY16, and is developing what specific steps the school system will take to implement reductions in the coming year.

MCPS has always participated in countywide savings plans and has generally achieved significant savings through hiring freezes and expenditure restrictions. For FY15, for example, MCPS assumes a projected total year-end savings of \$33 million. In FY11 MCPS contributed \$19.2 million, which was over half of the total savings plan for all agencies.

Council staff agrees that the MCPS budget is experiencing very different constraints than it has in past years. Council staff does not think that MCPS is likely to achieve the scale of savings that it has in past years. Nevertheless, given the size of the MCPS budget, savings are feasible and will be critically important in approaching the FY17 needs of the school system.

Council staff also notes that this savings plan is being developed much earlier in the year than in previous years, which have typically occurred in the fall or winter. At this time MCPS is still working through the final allocation and hiring processes at schools in preparation for the coming school year. In Council staff's view, it will be very difficult for MCPS to finalize either its specific savings plan approach or its projected savings total before the school year is underway.

Council staff recommends that the Committee discuss the \$10 million as a reasonable starting point for the MCPS savings target, acknowledging the likelihood of revisiting this target in the fall. Council staff suggests that the Committee may want to consider whether the \$10 million target could be increased as part of the Council's July action following further discussion with MCPS and in the context of other Committee actions on the full savings plan package.

CIP Current Revenue

The County Executive does not recommend any reductions to MCPS Current Revenue in the FY16 CIP. The Executive does recommend funding switches in two projects to free up Current Revenue (recommended amendments attached at circles 18-19). These amendments to the Technology Modernization and Clarksburg/Damascus MS (New) projects do not affect the approved totals. **Council staff recommends approval of the funding switches as recommended.**

In Council staff's view, the MCPS Technology Modernization project is under fairly tight constraints and is not a significant resource for FY16 Current Revenue reductions at this time. A significant amount of the approved funding is required to fund payment obligations for previous year purchases, a funding structure that has been part of this project for some time. In addition, MCPS used the additional funds that the Council allocated to this project to offset reductions in the operating budget; as a result some of the funding is associated with filled positions and other operating costs. **Council staff supports the Executive's approach to not assume reductions in the Technology Modernization project at this time.**

However, as noted earlier, the CIP Current Revenue is the primary savings from MCPS that would be available to the Council as a current year resource, if necessary. As a result, while Council staff views this project as a limited resource for savings in FY16, Council staff suggests that if fiscal conditions worsen throughout the year some savings in this project could become necessary.

f:\mcguire\2015\fy16 savings plan ed comm pckt 715.doc

July 20, 2015

The Honorable George Leventhal, President
Montgomery County Council
Stella B. Werner Council Office Building
100 Maryland Avenue
Rockville, Maryland 20850

Dear Council President Leventhal:

Thank you for the opportunity to comment on the proposed savings plan for fiscal year 2016. The leadership of Montgomery College understands the difficult fiscal situation facing the county and the need to implement a savings plan in the current fiscal year to respond to the changed revenue outlook. The College appreciates the county's strong support, and, as willing fiscal partners, we are prepared to participate in the savings plan.

In his recent memorandum to the council president, the county executive recommended the College achieve a \$5 million operating budget savings target and reduce \$6.5 million in capital budget current revenue. This savings target is by far the largest in our recent history and is significant given the size of our overall budget. Nonetheless, the College is prepared to work hard to exercise fiscal restraint and find savings.

As good fiscal partners, we have already notified the College community of the county executive's request, and instituted an immediate hiring freeze as of July 14. Given the needs we articulated to the council during budget deliberations including our collective desire to keep tuition affordable, a \$5 million savings target may prove onerous. As a result, we are grateful that the education committee recommended revising the target to \$2.5 million. The College will make every effort to reach that amount and, if possible, preserve even further resources where feasible. We hope the council will concur with the education committee. Additionally, as requested by the county executive and recommended by the education committee, we agree to the disappropriation of \$6.5 million in current revenue from the College's fiscal year 2016 capital budget. The revised project descriptions forms are attached.

An immediate plan of action to meet our commitment includes the following:

Operating Budget

- Freeze hiring except for those positions deemed time critical
- Evaluate administrative and academic units for potential new efficiencies and/or cost savings
- Defer all major purchases that are not essential to services for our students
- Defer the planned expansion of the Achieving Collegiate Excellence and Success Program

Letter to Council President Leventhal
July 20, 2015
Page 2

Under these new circumstances, it is our hope to keep some level of effort in moving forward in order to help close the critical achievement gap—the Achieve the Promise initiative discussed during past budget deliberations.

Capital Budget

- Reduce \$5,050,000 from the Information Technology budget (P856509)
- Reduce \$1,450,000 from the Network Infrastructure Support Systems budget (P076619)

The disappropriation to the capital budget is significant. At this time we are examining the best way to offset these reductions within the current plans in order to minimize the impact on our students.

Please know, that we are grateful for the actions of the planning, housing, and economic development committee to protect the \$300,000 in funding for scholarships that preserves the College's Integrated Basic Education and Skills Training (I-BEST) training program. We stand ready to serve the next incoming cohort of students (e.g., certified nursing assistants and apartment maintenance technicians), and will put those critical scholarship resources to work immediately. It is our hope that the council will support the committee's recommendation.

We agree that a savings plan is both necessary and prudent. We hope that you will view our plan of action as a good-faith effort to meet an equitable savings target, and free up resources from the College's capital budget for reallocation. We believe—and trust that you concur—that the quality of the services we offer our students is essential to the county's long-term economic vitality.

In closing, we wish you success in your deliberations and are confident that you will meet this challenge in a manner that best serves the residents of our community.

Sincerely,



Dr. Janet Wormack
Senior Vice President
Administrative and Fiscal Services

Enclosures
Montgomery College FY16 Capital Budget Savings Plan
Revised Project Description Forms

FY16 Savings Plan: Capital Budget Reductions - Current Revenue: General

Project	FY16 Appropriation	FY16 Savings Plan/Reduction	Revised FY16 Appropriation
Information Technology	7,370,000	(5,050,000)	2,320,000
Network Infrastructure Support Systems	1,800,000	(1,450,000)	350,000
Total	9,170,000	(6,500,000)	2,670,000

Information Technology: College (P856509)

Category	Montgomery College	Date Last Modified	8/25/14
Sub Category	Higher Education	Required Adequate Public Facility	No
Administering Agency	Montgomery College (AAGE15)	Relocation Impact	None
Planning Area	Countywide	Status	Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	16,482	15,897	585	0	0	0	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	22,274	18,603	871	3,000	500	250 500	500	500	500	500	0
Other	111,241	69,372	5,493	46,376	7,506	2076 5,870	8,000	8,000	8,000	8,000	0
Total	149,997	93,872	6,749	49,376	8,006	2,307,870	8,500	8,500	8,500	8,500	0

	Total	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22
FUNDING SCHEDULE (\$000s)										
Current Revenue: General	78,215	31,240	6,749	40,226	6,989	1,409 8,159	6,691	6,699	6,699	6,699
Current Revenue: Recordation Tax	85,138	55,988	0	9,190	1,017	911	1,819	1,801	1,801	1,801
G.O. Bonds	4,603	4,603	0	0	0	0	0	0	0	0
PAYGO	2,041	2,041	0	0	0	0	0	0	0	0
Total	149,997	93,872	6,749	49,376	8,006	2,307,870	8,500	8,500	8,500	8,500
Full Time Equivalent (FTE)					4.0	4.0	4.0	4.0	4.0	4.0

APPROPRIATION AND EXPENDITURE DATA (\$000s)

Appropriation Request	FY 16	2,320,370
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		108,627
Expenditure / Encumbrances		95,103
Unencumbered Balance		12,524

Date First Appropriation	FY 85
First Cost Estimate	
Current Scope	FY 15
Current Scope	149,997
Last FY's Cost Estimate	149,997
Partial Closeout Thru	0
New Partial Closeout	0
Total Partial Closeout	0

Add to Cost Change:

FY16 Current Revenue: General reduced by \$5,050,000 to show the College's participation in the FY16 Savings Plan.

Description

This project provides for the design and installation/construction, and support of College Information Technology (IT) systems including data, video, cyber security, software services, enterprise applications, and voice applications; associated cable systems, equipment closet, IT space construction; and the replacement/upgrade of IT equipment to meet current requirements. The project includes planning, installation, and furnishing of technology in classrooms, labs, and offices. These IT systems support and enhance the College's mission, instructional programs, student services including counseling, admissions, registration, etc., and administrative computing requirements for finance, human resources, institutional advancement, workforce development and continuing education, etc., and are implemented in accordance with collegewide strategic planning efforts. The Office of Information Technology (OIT) determines and recommends the hardware and software to be purchased based on requirements analysis. OIT is responsible for equipment purchases, monitoring of systems results, providing assistance during implementation, and on-going technology reviews and analysis. Four (4) technical staff positions are in this project.

Cost Change

Current Revenue: General has been reduced from this project by \$750,000 because an equal amount has been placed into the Fibernet Project (CIP#509561) to enhance Fibernet services to College facilities. The reduced fund amounts are \$258,000 in FY14 and \$494,000 in FY15.

Justification

To meet current and projected technical standards for data, video, and voice communications the College plans and installs complete IT, telecommunications and learning center systems at each campus, the central administration building and all instructional sites. The new systems allow replacement of legacy systems for data and video applications; provide for updated networking capabilities; provide necessary security and monitoring capabilities; establish learning centers in classrooms and labs, and for distributed instruction; and allow expanded opportunities for linking with external information technology services. The Information Technology Strategic Plan (ITSP) is a comprehensive plan covering information technology activities funded from all budget sources for an integrated and complete plan for the College. The ITSP helps meet student requirements for information technology tools and instruction in preparation for career opportunities and transfer programs to four-year institutions. Use of state-of-the-market hardware and technology capabilities are required to attract and serve students, as well as serving the business community by upgrading work force technology skills and providing a base for continued economic development in the county. Three goals of the ITSP are the use of information technology to (1) facilitate student success; (2) effectively and efficiently operate the College; and (3) support the College's growth, development, and community initiatives. The ITSP is an overall strategic plan that provides a cost effective and efficient vision for instructional, academic, and administrative systems. The ITSP supports the current IT program and serves as documentation for future funding requests.

Other

Information Technology: College (P856509)

\$1,409,000

FY2015 Appropriation: Total \$8,006,000; \$1,017,000 (Current Revenue: Recordation Tax), \$6,989,000 (Current Revenue: General)
FY2016 Appropriation: Total \$7,370,000; ~~\$6,469,999~~ (Current Revenue: General), \$911,000 (Current Revenue: Recordation Tax).
The following fund transfers have been made from this project: \$1,300,000 to the Takoma Park Campus Expansion project (CIP No. P998862) (BOT Resol. #07-01-005, 1/16/2007); \$300,000 to the Student Learning Support Systems project (CIP No. P076817); and \$2,500,000 to the Network Operating Center project (#P076618)(BOT Resol. #12-06-037, 6/11/12). The following fund transfers have been made to this project: \$111,000 from the Planning, Design and Construction project (CIP No. P906605), and \$25,000 from the Facilities Planning: College project (CIP No. P886886) to this project (BOT Resol. #91-58, 5/20/1991); the project appropriation was reduced by \$559,000 in FY92.

Disclosures

Expenditures will continue indefinitely.

Coordination

Information Technology (IT) Strategic Plan , New Building Construction projects, Campus Building Renovation projects

Network Infrastructure and Support Systems (P076619)

Category	Montgomery College	Date Last Modified	8/25/14
Sub Category	Higher Education	Required Adequate Public Facility	No
Administering Agency	Montgomery College (AAGE15)	Relocation Impact	None
Planning Area	Countywide	Status	Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	4,283	3,574	719	0	0	0	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	2,369	1,502	867	0	0	0	0	0	0	0	0
Other	15,305	3,884	821	10,800	1,800	350,000	1,800	1,800	1,800	1,800	0
Total	21,967	8,960	2,207	10,800	1,800	350,000	1,800	1,800	1,800	1,800	0
FUNDING SCHEDULE (\$000s)											
Current Revenue: General	20,547	7,540	2,207	10,800	1,800	350,000	1,800	1,800	1,800	1,800	0
Current Revenue: Recodation Tax	1,420	1,420	0	0	0	0	0	0	0	0	0
Total	21,967	8,960	2,207	10,800	1,800	350,000	1,800	1,800	1,800	1,800	0
Full Time Equivalent (FTE)					4.0	4.0	4.0	4.0	4.0	4.0	

APPROPRIATION AND EXPENDITURE DATA (000s)		
Appropriation Request	FY 16	350 1,800
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		12,967
Expenditure / Encumbrances		8,301
Unencumbered Balance		3,666

Date First Appropriation FY 07	
First Cost Estimate	
Current Scope	FY 15 21,967
Last FY's Cost Estimate	21,967
Partial Closeout Thru	0
New Partial Closeout	0
Total Partial Closeout	0

Add to Cost Change:

FY16 Current Revenue: General reduced by \$1,450,000 to show College's participation in the FY16 Savings Plan.

Description

The purpose of this project is to provide for planned technology replacements and upgrades, and to establish and maintain network infrastructure and support systems both in existing and new locations based on the academic and instructional needs and requirements of the students and College community. The network infrastructure and support systems represent systems outside the College's datacenters and network operating center structure, including campus cable distribution systems (conduit and wiring); campus centers for labs, classrooms, offices, and learning centers; and operation centers for telephony, communication, security, and notification systems. These network infrastructure and support systems refer to the organization of its various parts and their configurations, and will enhance student learning and benefit the entire College community. These systems include servers, high speed connection systems, routers, ports, wireless access points, network protocols, network access methodologies, firewalls, instructor workstations, hands on computing and technology tools, audio visual equipment, software support and remote access among other developing technologies. This project also funds three (3) project managers to oversee the design of new buildings and renovations (one for each campus) and one (1) position for collegewide communication and notification systems.

Cost Change

Increase due to the addition of FY19 and FY20.

Justification

The datacenter and network operation center network infrastructure must be compatible and work in concert with each other so no location is without central and on-site technology capabilities and support. This requires planned replacement and upgrades as new technology evolves. As faculty continue to develop more learning programs and methods to meet the increased expectations of students, the technology needs are increasing and changing for existing and new capabilities. Without meeting the requirements developed in the Information Technology Strategic Plan (ITSP), College unit plans, overall strategic plans, and telecommunications plans, the College will fall behind on expectations and the ability to deliver the right technology at the appropriate time. The Information Technology Strategic Plan (ITSP) is a comprehensive plan covering information technology activities funded from all budget sources for an integrated and complete plan for the College. The ITSP helps meet student requirements for information technology tools and instruction in preparation for career opportunities and transfer programs to four-year institutions. Use of state-of-the-market hardware and technology capabilities are required to attract and serve students, as well as serving the business community by upgrading work force technology skills and providing a base for continued economic development in the county. Three goals of the ITSP- are the use of information technology to (1) facilitate student success; (2) effectively and efficiently operate the College; and (3) support the College's growth, development, and community initiatives. The ITSP is an overall strategic plan that provides a cost effective and efficient vision for instructional, academic, and administrative systems. The ITSP supports the current IT program and serves as documentation for future funding requests.

Other

Network Infrastructure and Support Systems (P076619)

\$ 350,000

FY15 Appropriation: \$1,800,000 (Current Revenue: General). FY16 Appropriation: [↑]~~\$1,800,000~~ (Current Revenue: General).
The following fund transfers/reductions have occurred with this project: By County Council Resolution No. 18-1281, the cumulative appropriation was reduced by \$533,000 (Current Revenue: General) as part of the FY10 savings plan; \$800,000 to the Network Operating Center project (#P076618)(BOT Resol. #12-06-037, 6/11/12).

Disclosures

Expenditures will continue indefinitely.

Coordination

Montgomery College Information Technology Strategic Plan

MEMORANDUM

July 14, 2015

TO: Government Operations and Fiscal Policy Committee

FROM: Linda Price, Legislative Analyst
Jean Arthur, Legislative Analyst
Chris Cihlar, Director, Office of Legislative Oversight
Susan Farag, Legislative Analyst
Steve Farber, Council Administrator
Justina Ferber, Legislative Analyst
Marlene Michaelson, Senior Legislative Analyst
Amanda Mihill, Legislative Attorney
Costis Toregas, Council IT Adviser

SUBJECT: FY16 Savings Plan

At this session, the Committee will review elements of the Executive's recommended FY16 Savings Plan that are under its jurisdiction. See ©1-19 for the Executive's July 8 transmittal and related information. The Committee will focus on the Executive's recommendations for the following budgets:

Budget	© #	Recommended Reduction	% of Approved Appropriation	Analyst
Board of Elections	6	-\$50,000	0.8%	Mihill
Community Engagement Cluster	6	-\$69,702	2.0%	Michaelson
County Attorney	6	-\$113,206	2.0%	Arthur
Council Office	7	-\$216,540	2.0%	Farber
County Executive	7	-\$101,410	2.0%	Ferber
Ethics Commission	7	-\$7,640	2.0%	Ferber
Finance	7	-\$274,258	2.0%	Farag
Human Resources	9	-\$121,762	1.5%	Ferber
Inspector General	10	-\$20,860	2.0%	Arthur

Intergovernmental Relations	10	-\$17,852	2.0%	Arthur
Legislative Oversight	10	-\$29,586	2.0%	Cihlar
Management and Budget	10	-\$81,878	2.0%	Price
Merit System Protection Board	10	-\$3,930	2.0%	Ferber
Office of Procurement	10-11	-\$159,968	3.8%	Price
Public Information Office	11	-\$78,650	1.6%	Ferber
Technology Services	11-12	-\$400,000	1.0%	Toregas
Cable Communications Plan	14	-\$753,900	4.8%	Toregas
Total		-2,501,142		

Manageable Items

In Council staff's view, the following items are manageable and are recommended for approval:

Budget Item	© #	CE Rec. Reduction
Community Engagement Cluster: Lapse Program Manager I	6	-\$69,702
County Attorney: Decrease Expenses	6	-\$113,206
Council Office: Decrease Expenses	7	-\$216,540
County Executive: Decrease Expenses	7	-\$101,410
Ethics Commission: Operating Expenses	7	-\$7,640
Finance: Personnel Cost Savings	7	-\$274,258
Human Resources: Director's Office Operating Expenses	9	-\$44,262
Human Resources: Contractual Services for Rewarding Excellence/Gainsharing	9	-\$25,000
Human Resources: Tuition Assistance	9	-\$47,500
Human Resources: Labor/Employee Relations and EEO/Diversity	9	-\$5,000
Inspector General: Reduce other Professional Services	10	-\$20,860
Intergovernmental Relations: Professional Services	10	-\$1,660
Intergovernmental Relations: Phones/Telecommunication Services	10	-\$5,500
Intergovernmental Relations: Travel	10	-\$9,000
Intergovernmental Relations: General Office Supplies	10	-\$1,692
Legislative Oversight*: Personnel Costs	10	-\$29,586
Management and Budget: Personnel Costs	10	-\$81,878
Merit System Protection Board: Decrease Operating Expense	10	-\$3,930
Office of Procurement: Hosted Events, Professional Training and Travel	10-11	-\$11,300
Office of Procurement: Office Supplies, Software Licenses, and Report Production	10-11	-\$25,200
Office of Procurement: Office Clerical	10-11	-\$2,000
Public Information Office: MC311 Training	11	-\$19,000
Public Information Office: Advertisement for MC311	11	-\$15,770
Public Information Office: Language Line (Interpretation) Funding	11	-\$16,000
Public Information Office: Lapse for Anticipated Position Vacancy Due to Retirement	11	-\$27,880
Technology Services: Defer Software Maintenance Increase until FY17	11-12	-\$400,000
Cable Plan: PEG Audience Measurement Initiative	14	-\$25,000
Total Reduction:		-\$1,600,774

*One-third of a Senior Legislative Analyst's time should be charged to the Independent Audit NDA.

Discussion Items

In Council staff's view, the following items require discussion:

Board of Elections

2-4 Mileage, Outreach, and Overtime (-\$50,000)

The Executive is recommending a \$50,000 reduction related to outreach/advertising to explain the new voting equipment and encourage voter participation. The Council added this funding during the FY16 Operating Budget reconciliation process. As Committee members will recall, the Board of Elections must implement a new voting system for the 2016 elections. As a result, the Board had requested more than \$1.1 million in additional funds above the Executive's recommended FY16 budget of \$6.4 million. This is *in addition* to the costs of the new voting equipment, which at the time of the budget discussion was already \$2.8 million. Of this \$1.1 million, the Committee recommended placing \$515,807 on the reconciliation list. The Council ultimately funded \$150,000.

Outreach efforts have been a Board and Council priority. See ~~©20-21~~⁶¹⁻⁶² for a memorandum from the Board of Elections concerning the proposed reduction. Especially in light of the Board of Public Works' refusal to give the State Board of Elections \$1.8 million for an outreach program, Council staff is concerned about the Executive's proposal to reduce the Board's budget. Council staff understands that the Council has many competing priorities. If the Council accepts the Executive's proposed reduction, Council staff recommends that the Executive and Council consider including funding for outreach and education efforts as part of the supplemental appropriation for election costs that is anticipated during the fiscal year.

Office of Procurement

99 Audits (-\$20,000)

County Code Section 11B-33A(h) requires the Office of Procurement to perform audits to enforce County Living Wage requirements¹. Random audits are conducted on a sample of randomly selected contractors. Limited scope audits are conducted in response to complaints or other allegations of wage requirements law violations. Full audits are conducted if the random or limited audits find indications of a wage requirements law violation. The Office of Procurement completed 4 limited scope audits in FY14 at a total expense of \$53,510. However, in FY15, the total expense for audits was \$169,412 for 3 full audits and 1 limited scope audit. The Office of Procurement has reserved \$80,000 for 4 random/limited scope audits in FY16, but no full audits. See ~~©39-40~~⁸⁰⁻⁸¹ for additional information from the Executive Branch on the savings plan reductions for the Office of Procurement.

The County recently enacted Bill 29-14 which requires a County contractor subject to the Wage Requirements Law to report summary wage data, including data by gender and race, paid to their employees who work on County contracts. The Fiscal impact of the Bill totals \$101,468 and two 0.5 FTEs in Procurement and the Office of Business Relations and Compliance. While this impact was

¹ The auditing requirements for the Prevailing Wage law are funded in the Capital Improvements Program.

unfunded, with the new information available, Procurement may start to uncover additional instances of wage requirements violations. This information could potentially trigger the need to perform audits.

Council staff is concerned about reducing the number of audits to 4 and at-risk site visits to 10% of the number originally intended. Staff is concerned that these reductions will greatly impair Procurement's ability to enforce the Wage Requirements Law. See ©41-44 for the May 10 Washington Post article on Living Wage violations. **Council staff recommends not approving this reduction.**

82-85

Cable Communications Plan

174 Fibernet NOC (-\$728,900)

FIBERNET NOC Do not implement a Network Operations Center (NOC) for the County's FiberNet network in FY16. Funds will be transferred to the General Fund.	-\$728,900
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There is agreement in the technology leadership community of agency CIOs (MCG, MCPS, MC, WSSC, M-NCPPC, HOC) that a Network Operating Center (NOC) is necessary for the secure and effective operation of FiberNet, a system that serves all six agencies; it is also key to the success of new systems such as Ultra Montgomery. The GO Committee strongly supported a \$360,000 special appropriation to begin the development of this NOC in FY15. The Council unanimously endorsed this strategy in their January 27, 2015 vote to approve the special appropriation on ©22-34.

63-75

The approved FY16 budget contains an item in the Cable Plan (line 101 at ©38) that shows the expectation of fully funding the NOC from this non-tax supported revenue source at the level of \$910,000 for the next five years; the FY16 number is at a lower level of \$729,000 as there is an expectation of unencumbered funds totaling some \$175,000 from a special appropriation made by the Council in January 2015 to begin NOC implementation.

The latest NOC project update dated July 1, 2015 on ©37-38 provides evidence of strong progress towards the NOC completion. A project manager is on board, and staff are being recruited. This makes the Executive's statement on ©19 in the Savings Plan commentary—"Do not implement a NOC" confusing at best.

Council staff recommends that the current budget allocation stand, and that the -\$728,900 item be excluded from the Savings Plan. The next section suggests ways to find equivalent savings elsewhere in the budget should that prove necessary.

Alternative Savings

Community Engagement Cluster

In June the Commission for Women ceased their counseling services program. The intention was to identify other uses for those resources. As new uses had not yet been identified by the Commission for Women, it is better to take those savings now, which amount to \$70,000. Any new ideas for use of those resources should be considered at a future date. This item is not included in the recommended savings plan.

Cable Communications Plan

Council staff suggests the following three items for alternative savings that would approximate the needed amount of NOC funding:

1. A 1% cut in each of the DTS Operating divisions (with the specific impact to be distributed by the CIO in consultation with OMB).

Here are the expected yields

	Approved budget	Proposed reduction of 1%
Enterprise Systems and Operations	\$12,534,956	\$125,350
Enterprise Telecommunications and Services	\$6,240,383	\$62,038
Enterprise Applications and Solutions	\$6,668,674	\$66,686
Enterprise Resources Planning	\$10,129,011	\$101,290
	Total reduction	\$355,364

2. Adjusting the Cable plan entries for Miss Utility and the Cable Fund balance be adjusted as follows:

	Approved Cable plan	Proposed level	Impact of proposed cut	Savings to be applied to NOC funding
Miss Utility Compliance (Line 106)	\$420,000	\$320,000	Delay some plan completions	+\$100,000
Cable Fund Balance (Line 124)	\$299,000	\$199,000	Increase the risk of Cable Fund if there is a revenue shortfall	+\$100,000
			Total savings	+\$200,000

3. The unencumbered balance of \$175,690 from the special appropriation made by the Council on January 27, 2015 should be explicitly released in FY16 for NOC implementation as contemplated in the Council action.
4. The total new savings proposed to be applied towards the NOC in sections 1, 2 and 3 above are **\$731,054**; this amount should be adequate to fully fund the necessary NOC personnel complement once the recruitment and hiring processes are complete, with an equivalent of one or two months of lapse.

5. Consideration should be given to transfer this amount and other FiberNet related funds to a new Non-Departmental Account (NDA) so that the FiberNet and NOC funding, as critical infrastructure elements necessary for Continuity of Operations for this County and direct support of public safety functions, is not subject to the ups and downs of funding adjustment actions. This would also simplify the management and operations of FiberNet should a new organizational entity beyond DTS be developed solely for that purpose.
6. Most importantly, the partners of MCG in the FiberNet endeavor—the five other Agencies involved as users and collaborators—should be consulted regarding the next steps of FiberNet deployment. Unilateral decisions by MCG do not allow for creative thinking and possible solution exploration that might accommodate new strategies. It is expected that an ITPCC discussion on alternative organizational structures and funding mechanisms will take place in the fall of 2015, so a hurried decision to abandon the NOC now would serve no useful purpose.

F:\Price\GO 7-16-15 FY16 Savings Plan.docx

James F. Shalleck
President
Nahid Khozeimch
Vice President
Mary Ann Keeffe
Secretary
Alexander C. Vincent
Member
David Naimon
Member
Graciela Rivera-Oven
Substitute Member
Jacqueline Phillips
Substitute Member



**Montgomery County
Board of Elections**
Post Office Box 4333
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Margaret A. Jurgensen
Election Director
Alysoun McLaughlin
Deputy Election Director
Janet A. Ross
*Senior Information
Technology Specialist*
N. Laletta Dorsey
*Acting Voter Registration
Manager*
N. Christine Rzeszut
Operations Manager
Kevin Karpinski
Counsel

MEMORANDUM

July 13, 2015

TO: George Leventhal, President
Montgomery County Council

FROM: James F. Shalleck, President *James F. Shalleck/jmk*
Montgomery County Board of Elections

SUBJECT: FY16 Operating Budget Reduction Process

The Members of the Montgomery County Board of Elections (BOE) have reviewed the County Executive's budget reduction recommendations that were transmitted to the County Council last week. We appreciate that the Board of Elections was largely spared from further budget reductions and that, due to the fiscal constraints facing the county, it will be necessary to conduct the 2016 Presidential Primary Election without the resources that may otherwise be desirable.

Maryland Election Law §9-102(i)(2)(ii) requires "a public information program by the local board, at the time of introduction of a new voting system, to be directed to all voters, candidates, campaign groups, schools, and news media in the county." To allow the Board to conduct this outreach campaign, the County Council previously included \$50,000 in the Department's FY16 budget, but this \$50,000 has been included in the County Executive's budget reduction recommendations. In light of this statutory requirement, and the additional demands a new voting system and a Presidential Election with multiple high-profile contests on the ballot will place on the Department, we respectfully request your consideration in keeping the \$50,000 for this outreach campaign in the Board of Elections' FY16 budget, and exempting our budget from the County Executive's recommended reduction.

Located at: 18753 North Frederick Avenue, Suite 210 • Gaithersburg, Maryland 20879
240-777-8500 • MD Relay 1-800-735-2258 • FAX 240-777-8505
elections@montgomerycountymd.gov • www.777vote.org

montgomerycountymd.gov/311



301-251-4850 TTY

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George Leventhal
July 13, 2015
Page 2 of 2

As the Council has recognized, the Board of Elections will need to engage in an extensive outreach campaign to ensure that all registered voters know what to expect when they vote. The Legislature has determined that the systems and procedures for Early Voting will be different than those used on Election Day (for example, an eligible Maryland resident may register to vote on the same day he or she votes during Early Voting, but may not register to vote on Election Day). For all voters to be successful, public service announcements, bus signs, and other methods of engaging the voter will be needed. The Board of Elections must have resources available to ensure that this communication reaches all demographic groups and geographic areas in multiple languages. Avoiding long lines and making sure that introducing the new system goes as smoothly as possible in the Presidential Primary Election will require the dedication of sufficient resources for education. This is particularly true as the Maryland Board of Public Works has not provided resources for an outreach campaign that were once expected by the County.

On behalf of the Members of the Board of Elections, I respectfully request that the Department be spared from the proposed cut to our budget and exempted from the FY16 Reduction Process.

Thank you for your consideration of this request.

GLFY16OBRP:JFS:MMR (budget.071015)

cc: Jennifer Hughes, OMB

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AGENDA ITEM #9
January 27, 2015

Public Hearing and Action

MEMORANDUM

January 23, 2015

TO: County Council

FROM: Dr. Costis Toregas, Council IT Adviser *CT*

SUBJECT: Special Appropriation to the County Government's FY15 Operating Budget, Department of Technology Services – \$360,000 to establish a Network Operations Center (NOC) to monitor FiberNet (Source: General Fund Reserves)

The Council is scheduled to hold a public hearing and to act on the subject special appropriation. On January 20 the Council introduced this special appropriation. On January 22 the Government Operations and Fiscal Policy Committee reviewed it and unanimously recommended approval. The Committee's recommendation is subject to modification based on testimony at the public hearing.

The purpose of this special appropriation is to provide the initial funding for a Network Operations Center (NOC) that will help ensure the operational integrity of the County's FiberNet. The memorandum on ©1 from Councilmember Navarro, Committee Chair, and Councilmember Riemer, Lead for Digital Government, outlines important information about the NOC.

FiberNet provides essential connectivity for the six agencies represented on the Interagency Technology Policy and Coordination Committee (ITPCC): County Government, MCPS, Montgomery College, M-NCPPC, HOC, and WSSC. The CIO Subcommittee of the ITPCC has strongly advocated the creation of a NOC that can proactively scan the system for impending problems and help manage necessary repair and recovery. The ITPCC principals discussed this initiative on December 2, 2014, including the August 13, 2014 memo from DTS CIO Sonny Segal on ©4-6, and requested information on possible options.

The January 12, 2015 memo from the Montgomery College Office of Information Technology on ©7-11 outlines these options. The CIO Subcommittee reviewed this information on January 9, 2015 and unanimously recommended the approach proposed by Mr. Segal. This approach is reflected in the subject special appropriation.

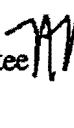
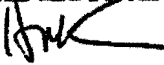
On January 22 the GO Committee reviewed the special appropriation with the CIOs. The Committee also considered the January 20 memo from Chief Administrative Officer Tim Firestine on ©12. Mr. Firestine requested that the NOC proposal be considered in the context of the Executive's forthcoming FY16 recommended budget. The Committee agreed that other FiberNet-related issues must be addressed in the FY16 budget but concluded that moving forward with the NOC now is essential.

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MEMORANDUM

January 16, 2015

TO: Councilmembers

FROM: Nancy Navarro, Chair, Government Operations and Fiscal Policy Committee 
Hans Riemer, Lead for Digital Government 

SUBJECT: Special Appropriation to the County Government's FY15 Operating Budget.
Department of Technology Services -- \$360,000 to establish a Network
Operations Center (NOC) to monitor FiberNet (Source: General Fund Reserves)

We recommend that the Council approve a special appropriation to the FY15 operating budget of the Department of Technology Services (DTS) in the amount of \$360,000 to promptly establish a FiberNet Network Operations Center (NOC).

As you know, FiberNet provides critical County infrastructure and service where availability and continuity of communications and services to all ITPCC agencies is essential.¹ The expansion of FiberNet increases exposure to faults and failures and drives the compelling need for a NOC that is equipped to monitor network operations and identify component failures proactively where prompt response to failures exceeds the current "best effort" environment. When completed, FiberNet will consist of about 700 miles of county owned, operated, and maintained fiber optic infrastructure servicing 534 sites and 1600 traffic cameras.

In its review of the FY15 operating budget for DTS on April 7, 2014, the Government Operations and Fiscal Policy Committee expressed strong interest in the establishment of a NOC. The compelling need for a NOC was set forth clearly in the attached August 13, 2014 memorandum from DTS CIO Sonny Segal. On December 2, 2014 the ITPCC principals discussed the establishment of a NOC and requested information on possible options. On January 9, 2015 the CIO Subcommittee reviewed this information and unanimously recommended the approach proposed by Mr. Segal. That approach is reflected in this special appropriation. The implementing resolution is attached.

In our view, there should be no further delay in moving forward with this critically important initiative in FY15. The full-year cost in FY16 is currently projected at \$910,000. We appreciate your prompt consideration of this special appropriation.

Attachments: Special Appropriation—FiberNet Network Operations Center (NOC)
NOC Funding Request Memorandum, Segal to OMB, August 13, 2014

cc: Isiah Leggett, County Executive
ITPCC Principals and CIO Subcommittee

¹ The agencies represented on the Interagency Technology Policy and Coordination Committee (ITPCC) are County Government, MCPS, Montgomery College, M-NCPPC, HOC, and WSSC.

Resolution No: _____
Introduced: _____
Adopted: _____

COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND

By: Councilmembers Navarro and Riemer

SUBJECT: Special Appropriation to the County Government's FY15 Operating Budget, Department of Technology Services (DTS) – \$360,000 to establish a Network Operations Center (NOC) to monitor FiberNet (Source: General Fund Reserves)

Background

1. Section 308 of the Montgomery County Charter provides that a special appropriation: (a) may be made at any time after public notice by news release; (b) must state that the special appropriation is necessary to meet an unforeseen disaster or other emergency, or to act without delay in the public interest; (c) must specify the revenues necessary to finance it; and (d) must be approved by no fewer than six members of the Council.
2. FiberNet provides critical County infrastructure and service where availability and continuity of communications and services to the six agencies represented on the Interagency Technology Coordination and Policy Committee -- County Government, MCPS, Montgomery College, M-NCPPC, HOC, and WSSC – is essential. The expansion of FiberNet increases exposure to faults and failures and drives the compelling need for a NOC that is equipped to monitor network operations and identify component failures proactively where prompt response to failures exceeds the current "best effort" environment. When completed, FiberNet will consist of about 700 miles of county owned, operated, and maintained fiber optic infrastructure servicing 534 sites and 1600 traffic cameras.
3. In its review of the FY15 operating budget for DTS on April 7, 2014, the Government Operations and Fiscal Policy Committee expressed strong interest in the establishment of a NOC. The compelling need for a NOC was set forth clearly in an August 13, 2014 memorandum from DTS CIO Sonny Segal. On December 2, 2014 the ITPCC principals discussed the establishment of a NOC and requested information on possible options. On January 9, 2015 the CIO Subcommittee reviewed this information and unanimously recommended the approach proposed by Mr. Segal. That approach is reflected in this special appropriation.
4. Public notice of this special appropriation has been made by news release.
5. A public hearing was held on January 27, 2015.

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Action

The County Council for Montgomery County, Maryland approves the following action:

A special appropriation to the FY15 Operating Budget of the Department of Technology Services is approved as follows:

<u>Personnel Services</u>	<u>Operating Expenses</u>	<u>Capital Outlay</u>	<u>Total</u>	<u>Source of Funds</u>
\$0	\$360,000	\$0	\$360,000	General Fund Reserves

It is in the public interest to act without delay to approve this special appropriation.

This is a correct copy of Council action.

Linda M. Lauer, Clerk of the Council

(66)
~~(25)~~



DEPARTMENT OF TECHNOLOGY SERVICES

Isiah Leggett
County Executive

Harash (Sonny) Segal
Chief Information Officer

August 13, 2014

TO: Jenifer Hughes, Director
Office of Management and Budget

FROM: Sonny Segal, Director *[Signature]*
Department of Technology Services

SUBJECT: FiberNet Network Operations Center – Request for Funding

The purpose of this memorandum is to request \$360,000 in FY15 funds to implement a Network Operations Center (NOC) for the County's FiberNet network, with operations starting on January 1, 2015. Please see the attachment for a description of the proposed NOC.

The NOC is urgently needed for the following reasons:

1. FiberNet is in critical service. The NOC will improve FiberNet availability thereby ensuring the continuity of critical communications and services throughout government and the ITPCC agencies (MCPS, MC, M-NCPPC, HOC, and WSSC).
2. As FiberNet has grown, so too has exposure to faults increased. The NOC will significantly reduce the time to fault detection and therefore accelerate response, remediation and/or restoration. Currently, faults and interruptions in service are reported by FiberNet customers, typically after service has been down for an extended period of time. DTS' Network Services team responds to after-hours calls on a best effort basis as there is no formal 'stand-by' schedule. A NOC will be equipped to monitor network operations and identify component failures proactively and respond to faults promptly.
3. FiberNet is being upgraded to FiberNet II, and work continues to implement FiberNet hub re-builds to take advantage of the ARRA fiber additions. During this time, the NOC would be instrumental in coordinating network moves, adds and changes and maintaining continuity of operations.
4. The NOC is needed to encourage continued transitioning of mission-critical services from commercial networks to FiberNet in all participating agencies. This has the potential of significantly reducing costs to the County over the long term.
5. A NOC is strategic to the success of the County Executive's UltraMontgomery program to jump start and sustain economic development through the implementation of Gigabit networks in the Great Seneca Science Corridor (GSSC) and the White Oak Science Gateway (WOSG).
6. A NOC is a pre-requisite for opening up FiberNet leasing to non-County entities to generate revenue. Recent discussions with public-private sector focus groups regarding delivering very high speed networks in the White Oak Science Gateway and the Great Seneca Science Corridor have confirmed that, without a NOC, FiberNet is a "best effort" network and as such is not attractive to outside entities.

Office of the CIO

101 Monroe Street, 13th Floor • Rockville, Maryland 20850 • 240-777-2900

Background

DTS had requested funding in FY15 to fund a Network Operations Center (NOC) to strengthen FiberNet operations. To accommodate fiscal constraints, the request was postponed until FY16.

In FY15 budget reviews, County Council's GO Committee expressed desire for the establishment of a NOC as soon as possible. This is consistent with the determination by the ITPCC CIOs that a NOC was needed immediately to improve FiberNet operations and offer an alternative or back up to commercial or agency networks. Council then moved, in concept, to 'fund' approximately \$270,000 needed to staff a NOC in FY15 (starting on January 1, 2015) by approving a funds swap with Takoma Park. Dennis Hetman of OMB attended a meeting of the ITPCC and clarified that the funds from Takoma Park were not fungible. However, he requested that DTS provide justification to fund a NOC starting January 1, 2015. This memorandum is in response to Mr. Hetman's request.

Funding Request

If implemented on January 2, 2015, the costs of setting up, staffing and operating the proposed NOC for six months through July 31, 2015 is estimated to be \$360,000 as detailed in Attachment 1. I am requesting this amount in additional FY15 funding by October 1, 2015 so DTS and DOT can prepare to implement the NOC on January 2, 2015.

I am requesting to meet to answer any questions you may have. I can be reached at 7-2822.

HS:djm

Attachment

cc: Dieter Klinger, DTS
John Castner, DTS
Al Roshdich, DOT
Dennis Hetman, OMB

(68) 27

Attachment
FiberNet Network Operations Center
Funding Request

FiberNet is the County's fiber network backbone. It represents approximately \$50M in investment and has grown into a large county-wide, multi-tenant interagency network in critical service with approximately 450 service points implemented or planned in FY15. FiberNet is in 24x7x365 use and requires a Network Operations Center (NOC) for the reasons listed in the cover memo. DTS, in conjunction with FiberNet users, has determined that FiberNet urgently needs a NOC to lower fault detection times and meet Service Level Agreements (SLAs) for existing and future customers.

Proposed Concept of Operations (CONOPS)

The NOC will initially be responsible for network monitoring and fault detection. However, the plan is to mature the NOC to include other network operations responsibilities by the end of FY16 to include many, if not all, of the following functions of a NOC conforming to the International Standards Organization (ISO)'s FCAPS¹ Telecommunication Management Network Model:

- Troubleshooting
- Capacity Planning
- Utilization Reporting
- Service Provisioning
- Status Information
- Maintenance Activities
- Configuration Management
- Inventory Control & Reporting
- Disaster Recovery Activation

As such, the proposed FiberNet NOC will be the operational hub for the County's critical communications infrastructure. In order to fulfill fault management responsibilities, the following changes to FiberNet's current operations are required:

1. Establish after-hours, weekend and holiday network engineering coverage by the Network Services team in DTS' Enterprise Telecommunication Services Division (ETSD).
2. Establish a NOC co-located within the PSCC/Traffic Management Center (TMC) and jointly operated by DTS/ETSD and DOT/Traffic Management. DTS and DOT staff has met and agreed in concept to this co-location arrangement. Final arrangements must be made prior to the proposed January 2, 2015 NOC implementation date.
3. Execute a new SLA with each Participating Agency that clearly identifies the responsibilities of each agency in a CONOPS document.

The NOC will operate within a broad SLA framework specifically customized and operationalized for each agency's CONOPS document.

For sustainability and efficiency, the NOC's contribution to shortening the fault management life cycle will be logged as a part of its performance measurement metric and regularly reviewed by DTS management.

¹ FCAPS – Fault, Configuration, Accounting, Provisioning and Security – ISO Telecommunication Management Network Model

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BACKGROUND BRIEF AND RECOMMENDATION

FiberNet Network Operations Center

January 12, 2015

Background

Montgomery County's FiberNet network currently operates on a "best effort" basis without the advanced network management services typically associated with a Network Operations Center (NOC).

At a meeting of the Principals of the Interagency Technology Policy and Coordination Committee (ITPCC) on December 2, 2014, Dr. Pollard requested that Montgomery College prepare an analysis of the potential use of the College's existing NOC to determine if the College NOC could meet the requirements associated with the operations of a NOC for the County FiberNet network.

Options Explored

In addition to the existing proposal for the County to establish, fund and operate a full-service FiberNet NOC, three possible alternatives were explored:

- Outsource to a commercial third party NOC service provider
- Outsource to Montgomery College
- Outsource to DC-NET (*Washington DC's Fiber Network*)

Option 1 - County Managed NOC

The proposal to create a County funded NOC is based on a partnership with the Department of Transportation, which already has responsibility for physical maintenance of the network fiber plant across the County.

The County Managed NOC overview and costs associated with this option were presented to the ITPCC CIO's as well as the ITPCC Principals at two meetings in December 2014.

The table below summarizes the proposal.

Montgomery College / Office of Information Technology

ORIGINAL PROPOSAL - DTS/DOT INTEGRATION							
Item	# Needed	\$/Item	Benefits @ (30%)	Total	Impact	Notes	Managing Party
1 New Tier II Engineer	1	\$100,000	\$130,000	\$130,000	Increased carrier cost avoidance/ROI through faster migration of sites to FiberNet	Provides enhanced coverage M-F 8am - 5pm	County
5 New Tier II NOC Technicians	5	\$85,000	\$110,500	\$552,500	Improved Government/Agency operations through faster issue resolution	5am-10pm Mon-Fr (3) 8 hour shifts (2) 12 hour shifts Sat/Sun Includes one "floater" for vacation/holiday	County
NOC Supervisor	1	\$100,000	\$130,000	\$130,000	Improved Government/Agency operations through faster issue resolution	Working Supervisor - 6th NOC person	County
Customer Care - Project Support	1.5	\$50,000	\$65,000	\$97,500	Increased carrier cost avoidance/ROI through improved projects/migrations to FiberNet	One full time, one part time. Admin and project support	County
TOTALS				\$910,000			

Benefits: Expansion of the NOC to serve the proposed "Ultra Montgomery" project and other agencies is very affordable – the NOC team is tightly integrated with the FiberNet engineering team and the agency technology teams. This proposal will utilize existing and unused investments made by the County in NOC management software and will provide resources to build NOC maps and provide asset management assistance and improved customer support.

Issue: Most costly of the options being considered.

Montgomery College / Office of Information Technology

Option 2 – Outsource to a Commercial Third Party

A cost estimate from a third party firm (iGLASS) to provide remote NOC services in cooperation with a small increase in County engineering and customer care/project staff was obtained.

OUTSOURCE NOC TO 3rd PARTY							
Item	# Needed	\$/item	Benefits @ (30%)	Total	Impact	Notes	Managing Party
1 New Tier II Engineer	1	\$100,000	\$130,000	\$130,000	Increased carrier cost avoidance/ROI through faster migration of sites to FiberNet	Provides enhanced coverage M-F 8am - 5pm	County
24x7 NOC SERVICE from iGLASS				\$125,000	Improved Government/Agency operations through faster issue resolution	24x7 Monitoring, Tech Remediation through 24x7	IS
Customer Care - Project Support	1.5	\$50,000	\$65,000	\$97,500	Increased carrier cost avoidance/ROI through improved projects/migrations to FiberNet	One full time, one part time. Admin and project support	County
TOTALS				\$552,500			

Benefits: Expandable solution – less costly to start.

Issue: The overall price is lower, but the services provided by the vendor will not be as technically robust as the services provided by an in-house team that is tightly integrated with the FiberNet engineering team. Cost savings will decrease as additional network hardware and building sites are added. Coordination of physical repair work and diagnostic efforts will likely be more challenging.

Option 3 – Outsource to Montgomery College

The College operates a NOC to support its data center and networking operations at the Takoma Park / Silver Spring campus. It is staffed at all times except Friday and Saturday nights and Sunday evenings using 5.5 FTE staff. In addition to monitoring functions, the

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Montgomery College / Office of Information Technology

presence of the staff provides a measure of physical security for the data center and a small degree of "hands on" support with computing and infrastructure equipment.

Operationally, the College NOC does not provide the advanced services that will provide the value and services required by ITPCC agencies and identified in the County's own NOC proposal for FiberNet. It functions primarily as a monitoring facility, without the in depth technical expertise needed to troubleshoot, repair and resolve incidents. In its present form, the College NOC would require additional investment in personnel, tools and training to develop the deeper expertise required.

MONTGOMERY COLLEGE - OUTSOURCE PROPOSAL							
Item	# Needed	\$/item	Benefits @ (30%)	Total	Impact	Notes	Managing Party
1 New Tier II Engineer	1	\$100,000	\$130,000	\$130,000	Increased carrier cost avoidance/ROI through faster migration of sites to FiberNet	Provides enhanced coverage M-F 8am - 5pm	County
5 New Tier II NOC Technicians	5	\$85,000	\$110,500	\$552,500	Improved Government/Agency operations through faster issue resolution	Leverages MC existing NOC. Adds technical staff, provides 24x7 NOC Coverage	College
Customer Care - Project Support	1.5	\$50,000	\$65,000	\$97,500	Increased carrier cost avoidance/ROI through improved projects/migrations to FiberNet	One full time, one part time. Admin and project support	County
TOTALS				\$780,000			

Benefits: Will become 24x7x365 with additional County support. Leverages the existing College NOC facility, people, tools and management structure.

Issue: Will require almost as much investment as the County owned / managed option, and may distract from the College's core functions.

Montgomery College / Office of Information Technology

Option 4 – Outsource to DC-Net

Several conversations occurred between DC-Net and FiberNet participants in December and January. Both teams agreed that shared NOC services, or potentially back-up NOC services could be provided and should be explored. However, it was agreed that there were several interim steps that must occur (e.g., discussions regarding physical connections, firewalls, service level agreements) before any outsourcing or true partnership could occur. Neither side was ready to move forward at this juncture.

Both parties assigned representatives to work on a project to connect the two networks, and agreed that providing back-up or integrated NOC services should be explored in FY'16.

Recommendation

The best option for the future management of a FiberNet NOC, especially taking into consideration the aspirations of the Ultra Montgomery project, is to centrally fund the County Department of Technology Services proposal. This approach has the support of the ITPCC CIOs.



OFFICES OF THE COUNTY EXECUTIVE

Isiah Leggett
County Executive

Timothy L. Firestine
Chief Administrative Officer

MEMORANDUM

January 20, 2015

TO: George Leventhal, President, Montgomery County Council

FROM: Timothy L. Firestine, Chief Administrative Officer *Timothy L. Firestine*

SUBJECT: Special Appropriation to the County Government's FY15 Operating Budget, Department of Technology Services (DTS) - \$360,000 to establish a Network Operations Center (NOC)

With regards to the above-referenced FY15 Special Appropriation introduced on the Council's Consent Calendar earlier today, I am requesting that such action be taken up by County Council as a part of the review of the County Executive's FY16 Recommended Operating Budget following its transmittal on March 16, 2015.

The County Executive understands the need to strengthen support for the FiberNet network. He will consider all three options contained in Montgomery College's recommendations to the ITPCC Principals dated January 12, 2015 for supporting a 24x7 FiberNet NOC. Since the Council's Special Appropriation would have to be funded through current revenue, the decision to fund the NOC through supplemental appropriations requires careful review against competing priorities for general revenue funds.

In order to address the most pressing need for improving FiberNet support services, the Department of Technology Services has, based on operational experience and outage data, identified an approach for strengthening after hours call taking support. This is expected to significantly reduce the response time following a service interruption, occurring after-hours, such as rare breaks in the fiber optics cable. The County Executive has authorized DTS to implement the strengthened after-hours call taking starting immediately.

Considering the NOC in the context of the overall FY16 Operating Budget will allow the County Executive and the Council the opportunity to assess the service improvement resulting from enhanced after-hours support. This will help justify the design, funding and implementation schedule for a full-function NOC in time for strategic broad-band initiatives such as ultraMontgomery and open Wi-Fi.

c: Councilmember Nancy Navarro
Councilmember Hans Riemer
H.N. Sonny Segal, Director, DTS
Steve Farber, Council Administrator
Gary Thomas, Manager, ITPCC

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FY16 APPROVED CABLE COMMUNICATIONS PLAN (in \$000's)

	App FY14	Actual FY14	App FY15	EST FY15	App FY16	Proj. FY17	Proj. FY18	Proj. FY19	Proj. FY20	Proj. FY21
1 BEGINNING FUND BALANCE	1,023	817	(422)	136	1,231	299	1,404	1,413	1,422	1,431
2 REVENUES										
3 Franchise Fees ¹	17,096	16,644	17,002	17,107	17,281	17,405	17,516	17,611	17,717	17,825
4 Gaithersburg PEG Contribution ³	189	178	175	172	168	165	162	161	161	161
5 PEG Operating Grant ^{1,2,3}	4,332	2,239	2,289	2,278	4,110	4,027	3,965	3,923	3,920	3,917
6 PEG Capital Grant ^{1,2,3}	5,855	6,064	6,277	6,497	6,298	6,456	6,585	6,683	6,751	6,818
7 FiberNet Operating & Equipment Grant ²	0	1,762	1,800	1,792	0	0	0	0	0	0
8 Interest Earned	10	2	0	3	11	22	30	39	48	48
9 TFCG Application Review Fees	100	156	120	150	150	120	120	120	120	120
10 TOTAL ANNUAL REVENUES	27,583	27,044	27,663	27,999	28,019	28,193	28,378	28,537	28,718	28,888
11 TOTAL RESOURCES-CABLE FUND	28,606	27,862	27,241	28,135	29,250	28,492	29,782	29,951	30,138	30,318
12 EXPENDITURE OF RESTRICTED FUNDS ²										
13 A. EXPENDITURE OF RESTRICTED CAPITAL FUNDS										
14 Municipal Capital Support ³										
15 Rockville Equipment	836	855	894	916	946	968	986	1,001	1,012	1,024
16 Takoma Park Equipment	125	855	894	916	946	968	986	1,001	1,012	1,024
17 Municipal League Equipment	125	855	824	916	946	968	986	1,001	1,012	1,024
18 SUBTOTAL	1,086	2,565	2,611	2,747	2,837	2,905	2,959	3,004	3,035	3,071
19 PEG Capital ³	852	246	852	852	714	852	2,204	2,580	2,616	2,647
20 FiberNet - CIP	3,916	3,916	3,748	2,979	4,098	3,945	1,422	1,100	1,100	1,100
21 (Must be greater or equal to Line 6) SUBTOTAL	5,855	6,727	7,211	6,578	7,649	7,702	6,585	6,683	6,751	6,818
22 B. EXPENDITURE OF OTHER RESTRICTED FUNDS										
23 Municipal Franchise Fee Distribution ³										
24 City of Rockville	682	661	668	693	700	704	708	711	715	719
25 City of Takoma Park	248	245	240	245	245	246	246	247	248	249
26 Other Municipalities	262	263	266	267	271	274	276	278	280	282
27 SUBTOTAL	1,191	1,168	1,174	1,205	1,216	1,223	1,230	1,236	1,243	1,250
28 Municipal Operating Support ³										
29 Rockville PEG Support	425	75	76	76	77	79	80	82	86	87
30 Takoma Park PEG Support	425	75	76	76	77	79	80	82	86	87
31 Muni. League PEG Support	425	75	146	76	77	79	80	82	86	87
32 SUBTOTAL	1,275	224	299	228	232	236	241	246	257	261
33 SUBTOTAL	2,466	1,392	1,473	1,433	1,448	1,460	1,471	1,483	1,499	1,511
34 TOTAL EXPENDITURES OF RESTRICTED FUNDS	8,321	8,119	8,684	8,011	9,097	9,161	8,055	8,166	8,250	8,329
35 NET TOTAL ANNUAL REVENUES	19,262	18,926	18,979	19,988	18,922	19,032	20,323	20,371	20,466	20,559
36 NET TOTAL RESOURCES-CABLE FUND	20,285	19,743	18,557	20,124	20,153	19,331	21,727	21,784	21,888	21,990
37 EXPENDITURES OF NON-RESTRICTED FUNDS										
38 A. Transmission Facilities Coordinating Group										
39 TFCG Application Review	175	163	175	175	190	194	198	202	207	211
40 SUBTOTAL	175	163	175	175	190	194	198	202	207	211
41 B. FRANCHISE ADMINISTRATION										
42 Personnel Costs - Cable Administration	834	805	840	840	885	919	956	997	1,040	1,085
43 Personnel Costs - OTS Administration	71	76	76	76	82	85	89	93	97	101
44 Personnel Costs - Charges for County Atty	103	110	110	110	119	123	128	134	139	146
45 Operating	80	74	81	81	75	51	52	53	55	56
46 Engineering & Inspection Services	88	70	88	88	98	99	101	104	106	108
47 Legal and Professional Services	275	174	268,161	268	168	171	175	179	183	187
48 SUBTOTAL	1,450	1,308	1,463	1,463	1,426	1,450	1,502	1,559	1,619	1,682
49 SUBTOTAL	1,625	1,471	1,638	1,638	1,616	1,644	1,700	1,761	1,826	1,894
50 C. MONTGOMERY COUNTY GOVERNMENT - CCM										
51 Media Production & Engineering										
52 Personnel Costs	856	867	907	877	647	673	700	729	761	794
53 Operating	31	10	31	41	31	32	33	33	34	35
54 Contracts - TV Production	86	42	87	77	87	89	91	93	95	97
55 New Media, Webstreaming & VOD Services	38	50	38	48	38	39	40	40	41	42
56 SUBTOTAL	1,012	969	1,064	1,044	804	832	863	896	931	968
57 Public Information Office										
58 Personnel Costs	733	740	774	774	796	828	861	897	936	976
59 Operating Expenses	12	9	12	12	12	12	13	13	13	14
60 Contracts - TV Production	83	98	0	0	0	0	0	0	0	0
61 SUBTOTAL	828	846	787	787	809	840	874	910	949	990
62 County Council										
63 Personnel Costs	169	170	179	179	485	504	525	547	571	595
64 Operating Expenses	13	41	13	13	13	13	14	14	14	14
65 Contracts - TV Production	140	148	152	152	152	154	158	161	165	169
66 General Sessions and Committee Meetings	101	101	101	101	101	103	105	107	110	113
67 Multi-Lingual/Cultural Production Services	91	49	91	91	91	93	95	97	99	101
68 SUBTOTAL	514	509	536	536	842	868	896	926	958	992
69 MNCPPC										
70 Contracts - TV Production	99	95	99	99	99	100	103	105	107	110
71 New Media, Webstreaming & VOD Services	24	23	24	24	24	25	25	26	26	27
72 SUBTOTAL	123	118	123	123	123	125	128	131	134	137
73 SUBTOTAL	2,477	2,442	2,509	2,489	2,578	2,666	2,760	2,863	2,973	3,087

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74	D. MONTGOMERY COLLEGE - MC ITV										
75	Personnel Costs	1,260	1,260	1,344	1,344	1,456	1,513	1,575	1,641	1,712	1,785
76	Operating Expenses	86	86	86	86	86	88	89	91	94	96
77	SUBTOTAL	1,346	1,346	1,430	1,430	1,542	1,492	1,560	1,560	1,560	1,560
78	E. PUBLIC SCHOOLS - MCPS ITV										
79	Personnel Costs	1,371	1,380	1,490	1,490	1,548	1,609	1,674	1,744	1,820	1,898
80	Operating Expenses	106	97	106	106	106	108	110	112	115	118
81	SUBTOTAL	1,477	1,477	1,596	1,596	1,654	1,717	1,784	1,857	1,935	2,016
82	F. COMMUNITY ACCESS PROGRAMMING ⁴										
83	Personnel Costs	1,904	1,904	1,954	1,954	2,042	2,122	2,208	2,300	2,400	2,503
84	Operating Expenses	67	67	67	67	67	68	70	71	73	75
85	Rent & Utilities	374	374	385	385	396	404	412	421	431	441
86	New Media, Webstreaming & VOD Services	23	23	23	23	23	24	24	25	25	26
87	SUBTOTAL	2,369	2,369	2,429	2,429	2,528	2,618	2,714	2,818	2,929	3,045
88	G. PEG OPERATING										
89	Operating Expenses	107	77	116	116	206	185	189	193	197	202
90	Youth and Arts Community Media	50	50	150	150	100	102	104	106	109	111
91	Community Engagement	91	92	91	91	91	93	95	97	99	101
92	Closed Captioning	130	130	130	130	163	166	170	173	189	189
93	Technical Operations Center (TOC)	10	11	10	10	10	10	10	11	11	11
94	Mobile Production Vehicle	22	13	22	22	19	19	20	20	21	21
95	SUBTOTAL	409	372	518,288	518	590	575	587	600	626	636
96	H. FIBERNET OPERATING										
97	FiberNet - Personnel Charges for DTS	595	490	689	602	727	756	786	819	855	892
98	FiberNet - Operations & Maintenance DTS	1,131	1,143	1,131	1,202	1,126	1,147	1,171	1,197	1,224	1,253
99	FiberNet - Network Operations Center					729	910	910	910	910	910
100	FiberNet - Personnel Charges for DOT	74	74	76	76	101	105	109	114	118	124
101	FiberNet - Operations & Maintenance DOT	238	238	359	359	351	357	365	373	381	390
102	SUBTOTAL	2,038	1,945	2,255	2,240	3,034	3,275	3,341	3,412	3,489	3,568
103	I. MISS UTILITY COMPLIANCE										
104	Miss Utility Compliance	300	305	420	420	420	428	437	447	457	467
105	SUBTOTAL	300	305	420	420	420	428	437	447	457	467
106	TOTAL EXPENDITURE OF UNRESTRICTED FUNDS	12,041	11,727	12,796	12,760	13,963	14,414	14,883	15,317	15,795	16,274
107	TOTAL EXPENDITURE OF RESTRICTED FUNDS	8,321	8,119	8,684	8,011	9,097	9,161	8,055	8,166	8,250	8,329
108	TOTAL EXPENDITURES - PROGRAMS	20,362	19,846	21,480	20,771	23,059	23,576	22,938	23,483	24,045	24,602
109	J. OTHER										
110	Indirect Costs Transfer to Gen Fund	539	539	579	579	614	638	664	692	722	753
111	Indirect Costs Transfer to Gen Fund (ERP & MCITime)	25	25	30	30	-	0	0	0	0	0
112	Transfer to the General Fund	7,175	7,175	4,266	5,035	4,787	2,385	4,276	3,864	3,450	3,034
113	Legislative Community Communications NDA	400	400	488	488	490	490	490	490	490	490
114	SUBTOTAL	8,139	8,139	5,363	6,132	5,891	3,513	5,430	5,046	4,662	4,277
115	TOTAL EXPENDITURES	28,501	27,985	26,843	26,904	28,951	27,089	28,369	28,529	28,707	28,879
116	K. ADJUSTMENTS										
117	Prior Year Adjustments	0	0	0	0	0	0	0	0	0	0
118	Encumbrance Adjustment	0	(271)	0	0	0	0	0	0	0	0
119	Transfer for Vehicle	0	12	0	0	0	0	0	0	0	0
120	TOTAL ADJUSTMENTS	0	(259)	0	0	0	0	0	0	0	0
121	FUND BALANCE	105	136	398	1,231	299	1,404	1,413	1,422	1,431	1,439
122	FUND BALANCE PER POLICY GUIDANCE⁵	1,377	1,344	1,370	1,381	1,395	1,404	1,413	1,422	1,431	1,439
123	L. SUMMARY - EXPENDITURES BY FUNDING SOURCE										
124	Transfer to Gen Fund-Indirect Costs	564	564	610	610	614	638	664	692	722	753
125	Transfer to Gen Fund-Mont Coll Cable Fund ⁶	1,346	1,346	1,430	1,430	1,542	1,492	1,560	1,560	1,560	1,560
126	Transfer to Gen Fund-Public Sch Cable Fund ⁶	1,477	1,477	1,596	1,596	1,654	1,717	1,784	1,857	1,935	2,016
127	Transfer to CIP Fund	3,916	3,916	3,748	2,979	4,098	3,945	4,422	1,100	1,100	1,100
128	Transfer to the General Fund-Other	7,175	7,175	4,266	5,035	4,787	2,385	4,276	3,864	3,450	3,034
129	Transfer to the General Fund-Legislative Branch NDA	400	400	488	488	490	490	490	490	490	490
130	FUND TRANSFERS SUBTOTAL	14,878	14,878	12,137	12,137	13,186	10,666	10,196	9,563	9,257	8,953
131	Cable Fund Expenditure of Unrestricted Funds	9,218	8,904	9,770	9,735	10,766	11,206	11,539	11,900	12,300	12,698
132	Cable Fund Direct Expenditures	13,623	13,107	14,706	14,767	15,765	16,422	18,172	18,966	19,450	19,926
133	Cable Fund Personnel	3,434	3,330	3,651	3,535	3,843	3,993	4,155	4,329	4,516	4,711
134	Cable Fund Operating	10,189	9,777	11,055	11,232	11,922	12,429	14,018	14,637	14,933	15,215

Notes: These projections are based on the Executive's Recommended budget and include the revenue and resource assumptions of that budget. The projected future expenditures, revenues, transfers, and fund balances may vary based on changes not assumed here to fee or tax rates, usage, inflation, future labor agreements, and other factors.

1. Subject to municipal pass-through payment.
2. Restricted revenue and expenditures: Certain Cable Fund revenues, required in excess of the federal limit on franchise fees, and corresponding expenditures (Municipal Franchise Fees/Pass-throughs, PEG Capital/Equipment Grants, and PEG Operating Revenue) are contractually required by franchise, municipal, and settlement agreements, and by the County Code, and may only be used for permissible federal purposes and in a manner consistent with applicable agreements.
3. The Comcast franchise renewal process is ongoing and specific elements of a final agreement are uncertain. Restricted categories such as PEG Capital and Operating support revenues, as well as Municipal Capital and Operating Support expenditures, will be affected. Municipal cost sharing is dependant on final negotiation of agreements between the County and municipalities. The County may require Capital Grants based on community needs. The County may negotiate, but may not require Operating Grants in addition to Franchise Fees. FY16-FY21 assumes that the County will receive payments from Comcast calculated at a new franchise agreement, but assumes Municipal payments as similar to the previous franchise agreement.
4. Montgomery Community Television, Inc., d/b/a Montgomery Community Media, is designated as a sole source contractor to provide community access media services.
5. Fund balance per policy guidance is calculated as 8% of total non-restricted revenues (franchise fees, tower fees, and investment income).
6. The Cable Fund makes a fund transfer to Montgomery College and MCPS to support MCPS ITV and MC ITV.

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DEPARTMENT OF TECHNOLOGY SERVICES

Isiah Leggett
County Executive

Harash (Sonny) Segal
Chief Information Officer

MEMORANDUM

July 1, 2015

TO: Nancy Navarro, Chair
Government Operations and Fiscal Policy Committee
Montgomery County Council

FROM: H. N. Sonny Segal, Director *H. Segal*
Department of Technology Services

SUBJECT: Status Report on the Implementation of the FiberNet Network Operations Center (NOC)

The purpose of this memorandum is to provide an update on the status of the efforts to implement a NOC, as requested in your memorandum dated February 3, 2015.

DTS has directed the contracted project manager (PM) to develop a mid-level detail plan including monthly targeted steps to accomplishing the major milestone as outlined in my May 1, 2015 Memorandum. This month's major accomplishments are reflected in the table below. They include: 1) the delivery of the new Network Management System (NMS) equipment and beginning of the installation of the workstations that will be used to operate and maintain FiberNet; 2) the interview and tentative selection of the network operations personnel who will staff the NOC stand up from now till Final Operational Capability is achieved in 2016; 3) continued initiation of requests to meet with an expanding list of Agency Points of Contact in-order to develop Service Level Agreements; we received one significant and positive response this month from HOC; 4) drafting of a Concept of Operations document presently in review. Additionally, a review of the County-wide Help Desk Response Plans was completed as related to FiberNet trouble ticket creation and resolution with a focus on future NOC involvement.

The following table provides an update to the timeline of major target milestones.

No.	Milestone	Target Completion Date	Issues/Comments
1.	Project Manager retained	March 20, 2015	PM reported and working 4/20/15.
2.	NOC logistics completed	May 30, 2015	Operator workstation selection is completed. Network Management System (NMS) selection completed. FiberNet network configuration data repository pending Office 365 action completion. Space is still being staged for the NOC in the COB

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No.	Milestone	Target Completion Date	Issues/Comments
			Data Center. Workstation equipment has been received and is being deployed.
3.	NOC staff retained	July 31 2015 (updated)	Four well-qualified candidates have been identified and a task order will be issued shortly.
4.	Phase 1 - Ramp-up completed	September 1, 2015 (updated)	Includes training program and server/workstations.
5.	Concept of Operation drafted	July 15, 2015	Pending PM review.
6.	Phase 2 - 24x7 Operation implemented	October 1, 2015	Monitoring, call taking.
7.	SLAs negotiated	October 31, 2015	ITPCC agencies.
8.	Phase 3 - Full function operation implemented	March 1, 2016	Design review, change management.
9.	Phase 4 - TMC integration accomplished	December 1, 2016	FY17 activity.

The following table summarizes the status of the FY15 NOC funds on June 30, 2015. This item may be on the list for the FY16 Savings Plan.

Item	Amount (\$)
Starting Balance	\$360,000
NOC PM task order	\$184,310
Unencumbered Balance	\$175,690

I look forward to providing the next status update in the first week of August.

- c: Timothy L. Firestine, Chief Administrative Officer
Jennifer Hughes, Director, Office of Management and Budget
Fariba Kassiri, Assistant Chief Administrative Officer
Dieter Klinger, Chief Operation Officer, DTS
Max Stuckey, Chief, Telecommunications Division, DTS
John Castner, Manager, Network Services, DTS

Price, Linda

From: Finn, Erika Lopez
Sent: Tuesday, July 14, 2015 12:27 PM
To: Price, Linda
Cc: Branson, Cherri; Jones, Pam; Denno, Grace; Thomas, Marsha Watkins
Subject: Procurement Savings Plan Questions

1. The savings will reduce the number of legally required audits to four. How many were done last year and what was spent on audits? Was there an estimate of audits to be performed in FY16?

The law mandates audits but does not specify how many. Below is historical reference:

- a. Between 2004-2013, we conducted 5 wage investigations and 5 limited scope audits. Total cost was \$140,000.
- b. In FY14, we did 4 limited scope audits: CAMCO (\$29,760), Potomac Disposal (\$9,750), Unity (\$8,000) and Ecology(\$6,000), total expenditure is \$53,510 in FY14.
- c. In FY 15, we did 3 full audits (Potomac Disposal (\$46,080), Unity (\$27,520) and Camco (\$67,908). We also initiated another limited scope audit on Securitas (quoted \$27,904). The total expenditure is \$169,412 in FY15.
- d. In FY16, we estimate 4 random/limited scope audits and depending on the findings, we may need to initiate full audits thereafter. We reserved \$80,000 for this task in FY16.

Random Audits: randomly selected contractors, auditing a sample of employees and pay periods during a selected period to determine if the employer is in compliance of the WRL (Wage Requirements Law). If a Random Audit indicates there was a violation of the WRL, the County may initiate a Full-Scope Compliance Audit.

Limited Scope Audits: response to complaints or other allegations of WRL violations. The complaints can come from an employee, a departmental Contract Administration, a news media report, etc. These audits use a sample of employees and pay periods during a selected period to determine if the employer is in compliance of the WRL. If a Random Audit indicates there was a violation of the WRL, the County may initiate a Full-Scope Compliance Audit.

Full-Scope Audits: if either a Random Audit or a Limited Scope Audit finds indication of violation of the WRL, a Full-Scope Audit will be initiated by the County. A full-scope audit is conducted generally on a 100 percent of employees and payrolls from the beginning of the contract to the initiation of the audit.

2. The reduction would reduce to 10% the number of at-risk work sites being reviewed. How many sites were reviewed and what was the cost in FY15? How many were estimated for FY16? Of the \$20,000, what are the exact amounts for audits and work site reviews?
 - a. In FY15, we did not budget this item. The site visits were conducted for the five sites subject to audit. The cost was included in the audit cost.
 - b. In FY16, we engaged a consultant firm to do the site visits. We estimate 4-5 site visits a week to cover at-risk work sites (estimated at 50). Each visit is estimated to be \$28 for in-County site visits and \$55 for out-of-County site visits. To complete the 50 high risk sites, the estimate is \$2,000 and remains in the budget. In FY16, the plan was to conduct four to six random audits; the \$20,000 reduction would mean a maximum of four random audits for FY16.
3. There are proposed savings for Hosted Events, Professional Trainings, and Travel of \$11,300. Are these for the MFD and LSBRP programs? If not, is there any additional information on the types of activities that would be cut?
 - a. The Hosted and Outreach events include MFD and LSBRP outreach efforts. The reduction on this item is \$7,800, leaving \$13,200 in budget. These reductions will be mitigated by using no-cost or low cost venues to host these events and reducing paid participation activities, such as sponsorship for programs and events hosted by external groups.
 - b. Professional training, travel and collaboration are for Procurement operations staff for workshops, lectures and other training, national certification exam and re-certification, and travel to procurement events for networking and collaboration on resource sharing opportunities. The reduction is \$3,500, leaving \$5,823 in budget. The impact will be mitigated by using in-house training resources to assure a level of proficiency. Networking and collaboration events that require payment will be replaced by low-cost or no- cost activities.

Maryland Politics

Why the women who clean Montgomery garages didn't get their "living wage"

By Bill Turque May 10

For nine years, Reyna Mendez made above minimum wage cleaning the public parking garage on Elm Street in downtown Bethesda. Her pay was guaranteed by a Montgomery County law requiring a "living wage," meaning enough to survive in this expensive region.

But in 2012, new deductions appeared on Mendez's pay stub for benefits she neither asked for nor, in some cases, received — including cellphones, uniforms and vision coverage. Her pay shrank from \$13.65 an hour to about \$8.65.

Mendez says she was fired after she confronted her bosses at the Gaithersburg-based Camco. Now, she and seven other garage cleaners, all Hispanic women, are suing the company and the county for back wages and damages.

Ad

Their situation exposes a weak spot in the affluent county's aggressively liberal lawmaking regimen. Despite a raft of statutes intended to protect vulnerable workers, oversight and enforcement remain spotty. Experts say there are other jurisdictions that do a better job of making protections stick.

A 2013 county audit confirmed some of the women's allegations, including Camco's practice of improperly deducting the entire cost of health-care premiums from their paychecks. In Mendez's case, that amounted to more than \$500 a month. The county terminated a prior contract with Camco in 2010 because it kept virtually no payroll records, also a violation of living-wage regulations.

County attorneys maintain that Montgomery has no legal obligation to the women because they worked for an independent contractor, not the government.

"It's the ultimate hypocrisy," said John Riely, the women's attorney. "These women do the kind of work that very few

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people want to do.”

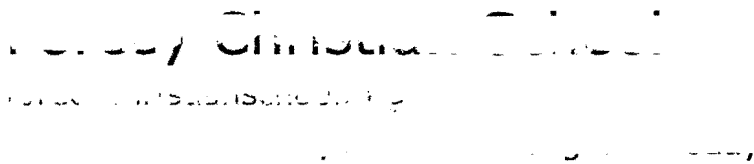
Neither Camco executives nor their attorney responded to multiple phone and e-mail messages this past week. In a court filing answering allegations in the lawsuit, company owner Julio Arce denied “any and all liability.”

County government spokesman Ohene Gyapong declined to discuss the lawsuit because it remains pending. “The county recognizes and values the people who work to support our services and our residents,” Gyapong said in a statement. “The county is working to ensure everyone involved receives the compensation they are due.”

A motion by the county asking to be dismissed from the case was denied in Montgomery County Circuit Court. A hearing is scheduled for June 1 on a new motion, in which the county is seeking to be tried separately from Camco.

Montgomery’s living wage, \$14.15 an hour, has been in effect since 2003 and covers about 400 companies that provide services to the county. The ordinance is most significant for employees of approximately 40 firms that do low-paying janitorial, cleaning and landscaping work.

Ad



About 140 cities and counties — including Arlington and the District — have similar statutes. Many were passed in the late 1990s and early 2000s, when efforts to raise the minimum wage for all workers were going nowhere.

[Minimum wage is going up in more cities]

As with many of the progressive laws Montgomery County legislators have passed in an effort to protect public health and welfare — including a ban on trans fats, a nickel tax on plastic shopping bags and a prohibition against asking questions about an applicant’s criminal convictions on job applications — Montgomery’s enforcement of its living-wage law is “complaint-based.”

That means there are no inspectors or compliance officers proactively checking for problems. For a company to be investigated, a worker would have to come forward.

Montgomery has one general services department staffer who is supposed to dedicate 30 percent of his time to checking into living-wage complaints. There is no daily fine for noncompliance and no requirement for firms to submit payroll information to the county certifying that proper wages are being paid. Nor is there any provision for

disqualifying a firm that breaks the law from bidding on new contracts in the future, once a two-year penalty period has expired.

In fact, Camco — which was fired by the county in 2010 for not documenting what it was paying its workers — bid on and won the three-year garage-cleaning contract in 2012. The agreement, worth about \$430,000, expires this month, and Camco is a bidder for the contract that will replace it.

Since 2003, when the law took effect, county officials say they have received 12 complaints that the law was not being followed. Eight led to findings of wrongdoing.

Stephanie Luce, City University of New York professor of labor studies, has analyzed living-wage laws across the country and said other jurisdictions are more aggressive in their enforcement.

She cited San Diego, which employs a living-wage manager and two senior compliance officers. Since 2006, when its law went into effect, the city has completed 57 investigations, found wrongdoing in 33 and recovered more than \$385,000 in back pay.

Montgomery General Services Director David Dise, whose department oversaw county procurement until a recent reorganization, said the low volume of complaints received by the county “would indicate that the vast majority of companies comply with the law.”

But advocates say the low-skilled, mostly immigrant workers who depend most on the living wage are among the least likely to complain, out of concern for their job security or immigration status.

Grace Denno, who heads business relations and compliance for the county’s newly formed procurement office — taking over for Dise — said she thinks the lack of enforcement is the issue.

Denno also oversees compliance of the county’s separate “prevailing wage” law, which requires that construction workers on county-funded projects be paid the same as private-sector employees doing comparable work in the region.

The county employs an auditing firm full time to make spot checks at construction sites and ensure that workers are being properly paid.

Unlike the living-wage measure, there are monetary penalties — \$10 per worker per day — for contractors who wait more than two weeks to submit proper payrolls to the county.

Denno said the number of violations found by the auditors “is much higher than if we just wait here for complaints.”

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The garage-cleaning jobs are arduous, advocates say, with the women arriving at 6 a.m. to sweep, hose, scrub and polish in advance of the day's traffic. Mendez, 41, said she sent most of her money to five of her children in her native Guatemala.

She feels betrayed by Camco. "After all these years, they tell me I'm fired," she said through a translator.

Mendez and the other plaintiffs — six of whom are listed as Jane Does in court documents because they still work for Camco and fear retaliation — said they are also disappointed with county officials, who they said regularly inspected the garage and came to know the women well. While contractors came and went, they said, the county was the constant in their work lives.

Gilma Alarcon, who broke her arm falling down the stairway of a Silver Spring garage, said workers told the county numerous times about the improper deductions.

"They said they were going to help us," Alarcon said.

Bill Turque, who covers Montgomery County government and politics, has spent more than thirty years as a reporter and editor for The Washington Post, Newsweek, the Dallas Times Herald and The Kansas City Star.

GO COMMITTEE #1
July 23, 2015

MEMORANDUM

July 22, 2015

TO: Government Operations & Fiscal Policy (GO) Committee
FROM: Glenn Orlin, ^{GO} Deputy Council Staff Director
SUBJECT: FY16 Budget Savings Plan

In aggregate the six Council Committees, to date, have recommended \$35,680,351 in reductions to the FY16 Operating Budget and Current Revenue in the Capital Improvements Program (CIP). The Council has the opportunity to augment this reduction by \$18,230,000 by recognizing the following capital projects deferrals that have occurred since amendments to the CIP were approved in May:

- **Bethesda Metro Station South Entrance.** This project's schedule is tied to that of the Purple Line, and it is currently programmed according to a prior schedule that assumed the Purple's Line's construction would begin in late FY15. However, due to the State's re-evaluation of the project, it now anticipates that construction will begin in FY16, a year's delay. To properly account for this delay, the expenditure schedule should be reflected in the CIP. A revised project description form (PDF) reflecting the Maryland Transit Administration's most recent cost and timing estimate, is on ~~C1~~. Note that its estimate of the total cost of the project has increased by \$1,972,000 (+3.4%), to \$59,582,000. → ~~C1~~ 88
- **Council Office Building Renovations.** In April the Council approved this project based on the assumption that detailed design would begin in late FY15, construction would begin in mid-FY16, with completion in late FY17. However, the Chief Administrative Officer has decided that the project must be re-bid to include both the energy savings work and the reconfiguration of the 4th, 5th, and 6th Floors. The Department of General Services has advised us that this will defer the schedule of the project by one year. Again, the expenditure schedule in the CIP should be amended to reflect this delay. A revised cost PDF is on ~~C2~~ 89

Together these two projects would defer the use of G.O. Bond proceeds by \$18,230,000 from FY16. Five other CIP amendments would be needed to translate these deferrals into Current Revenue reductions in FY16:

- **Clarksburg/Damascus MS (New):** substitute the remaining \$15,077,000 in School Recordation Tax funds in FY16 with G.O. Bonds. This would be in addition to the \$1,009,000 already recommended to be substituted by the Executive and the Education Committee (~~C3~~) 90
- **Current Revitalizations/Expansions:** substitute \$1,984,000 in School Recordation Tax funds in FY16 with G.O. Bonds (~~C4~~) 91
- **Technology Modernization:** substitute \$17,061,000 more in Current Revenue in FY16 with School Recordation Tax funds. This would be in addition to the \$1,009,000 already recommended to be substituted by the Executive and the Education Committee (~~C5~~) 92

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- Resurfacing: Primary/Arterial: substitute \$1,169,000 in Recordation Tax Premium funds in FY16 with G.O. Bonds (~~©6-7~~). 93-94
- Street Tree Preservation: substitute \$1,169,000 in Current Revenue in FY16 with Recordation Tax Premium funds (~~©8-9~~). 95-96

It is important to emphasize that, unlike most of the other recommendations from the Committees, this package of CIP amendments represents cost deferrals, not reductions. The \$18,230,000 would not be spent in FY16 and could be used towards building a larger cushion for the FY16 and FY17 Operating Budgets. On the other hand, these costs would be shifted to later years in the CIP, especially FYs17-18. Below is a chart showing the G.O. Bond reserve, by year, for the FY15-20 CIP as amended by the Council in May. The chart also shows by how much the reserve would be diminished by approving this package (dollars in \$000):

	FY15	FY16	FY17	FY18	FY19	FY20	Total
May 2015 reserve	0	14521	15779	17182	19436	35236	102154
Package changes	0	+2153*	-9669	-12427	-1186	-1137	-22266**
New reserve	0	16674	6110	4755	18250	34099	79888

* \$2,153,000 in G.O. Bonds is programmed in Bethesda Metro Station South Entrance and COB Renovations that were not spent. Because this counted against the Spending Affordability Guideline in FY15, this is fiscal capacity that can be used in FY16.

** The package itself draws down \$18,230,000 in G.O. Bond funds. However, MTA's new estimate is \$1,972,000 higher, and it estimates that \$2,064,000 of the amount currently programmed beyond the CIP period (i.e., in FY21) would be spent within the CIP period. Together these three elements mean that the drawdown within the CIP period would be \$22,266,000.

The May 2015 CIP reserved 4.53% of the G.O. Bond funds available for use. If the package is approved, the reserve would represent 3.54% of funds available for use.

In September the GO Committee will take up the Spending Affordability Guidelines for the upcoming FY17-22 CIP. The Council must adopt the new guidelines by October 6, 2015. These guidelines—which must be based on what the Council believes is affordable debt, not based on the need for capital resources—will determine how tight the next CIP will be in FY17 and subsequent years.

Bethesda Metro Station South Entrance (P500929)

Category	Transportation	Date Last Modified	11/17/14
Sub Category	Mass Transit	Required Adequate Public Facility	No
Administering Agency	Transportation (AAGE30)	Relocation Impact	None
Planning Area	Bethesda-Chevy Chase	Status	Preliminary Design Stage

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	1,565	1,565	0	1,565	0	0	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	58,017	48,045	0	56,863	0	2,901	3,433	13,848	14,278	12,358	11,543
Other	0	0	0	0	0	0	0	0	0	0	0
Total	59,582	1,565	0	56,863	0	2,901	3,433	13,848	14,278	12,358	11,543

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
FUNDING SCHEDULE (\$000s)											
G.O. Bonds	53,187	301	0	52,322	0	0	2,219	14,278	12,358	13,487	11,543
PAYGO	795	795	0	795	0	0	0	0	0	0	0
Revenue Bonds: Liquor Fund	5,000	469	0	4,531	0	2,901	1,630	0	0	0	0
Total	59,982	1,565	0	57,648	0	2,901	3,849	14,278	12,358	13,487	11,543

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	0
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		16,100
Expenditure / Encumbrances		1,565
Unencumbered Balance		14,535

Date First Appropriation	FY 09
First Cost Estimate	
Current Scope	FY 16 59,582,57,040
Last FY's Cost Estimate	57,610

Description

This project provides access from Elm Street west of Wisconsin Avenue to the southern end of the Bethesda Metrorail Station. The Metrorail Red Line runs below Wisconsin Avenue through Bethesda more than 120 feet below the surface, considerably deeper than the Purple Line right-of-way. The Bethesda Metrorail station has one entrance, near East West Highway. The Metrorail station was built with accommodations for a future southern entrance. The Bethesda light rail transit (LRT) station would have platforms located just west of Wisconsin Avenue on the Georgetown Branch right-of-way. This platform allows a direct connection between LRT and Metrorail, making transfers as convenient as possible. Six station elevators would be located in the Elm Street right-of-way, which would require narrowing the street and extending the sidewalk. The station would include a new south entrance to the Metrorail station, including a new mezzanine above the Metrorail platform, similar to the existing mezzanine at the present station's north end. The mezzanine would use the existing knock-out panel in the arch of the station and the passageway that was partially excavated when the station was built in anticipation of the future construction of a south entrance.

Estimated Schedule

Design: Fall FY10 through FY15. Construction: To take 30 months but must be coordinated and implemented as part of the State Purple Line project that is dependent upon State and Federal funding. The schedule assumes a ~~6-month~~ ^{12 month} delay as a result of likely state delays.

Other

Part of Elm Street west of Wisconsin Avenue will be closed for a period during construction.

Fiscal Note

The funds for this project were initially programmed in the State Transportation Participation project. Appropriation of \$5 million for design was transferred from the State Transportation Participation project in FY09. The construction date for the project remains uncertain and is directly linked to the Purple Line construction at the Bethesda Station. Project schedule and cost may change as a result of MTA pursuit of public private partnership for the Purple Line.

Coordination

Maryland Transit Administration, WMATA, M-NCPPC, Bethesda Lot 31 Parking Garage project, Department of Transportation, Department of General Services, Special Capital Projects Legislation [Bill No. 31-14] was adopted by Council June 17, 2014.

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Council Office Building Renovations (P010100)

Category
Subcategory
Administering Agency
Planning Area

General Government
County Offices and Other Improvements
General Services
Rockville

Date Last Modified
Required Adequate Public Facility
Relocation Impact
Status

April 22, 2015
No
None
Preliminary Design Stage

Expenditure Schedule (\$000)

Cost Element	Total	Thru FY13	Est. FY14	Total 6 Years	FY15	FY16	FY17	FY18	FY19	FY20	Beyond 6 Years
Planning, Design, and Supervision	6,509	669	0	5,840	0	1,473	1,472	1,428	2,920	947	0
Land	4	4	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	2	2	0	0	0	0	0	0	0	0	0
Construction	27,398	3,270	0	24,128	0	0	13,431	13,431	10,697	10,697	0
Other	2,003	3	0	2,000	0	0	0	2,000	0	0	0
Total	35,916	3,948	0	31,968	0	1,473	15,851	14,644	14,644	0	0

Funding Schedule (\$000) 1473 15851

GO Bonds	28,964	3,048	0	25,916	0	1,473	15,851	8,592	8,592	0	0
Long Term Financing	6,000	0	0	6,000	0	0	0	6,000	6,000	0	0
Cable TV	952	900	0	52	0	0	0	52	52	0	0
Total	35,916	3,948	0	31,968	0	1,473	15,851	14,644	14,644	0	0

DESCRIPTION

The project is in two phases. The first phase renovated the hearing room, conference room, and anteroom on the third floor of the Council Office Building (COB), which had not been renovated in more than 30 years. The first phase was completed in 2009. The second phase replaces the HVAC, lighting, and windows in the rest of the COB, upgrades restrooms to ADA standards, renovates the auditorium on the first floor, provides improved signage inside and outside the building, refreshes common areas, and reconfigures space on the fourth, fifth, and sixth floors for the Council Office and the Office of Legislative Oversight (OLSO).

ESTIMATED SCHEDULE

Preliminary Design is complete. Design will begin in May 2015, construction will begin in December 2015, and the project is scheduled for completion in June 2017. 2018

COST CHANGE: New second phase.

JUSTIFICATION

Heating, ventilation, and air conditioning in the COB function poorly, and most of the restrooms are not compliant with updated ADA standards or high performance building standards. The Council Office and OLO have far outgrown their space since it was last reconfigured more than 25 years ago. The 1st Floor Auditorium, which is used regularly for County Government staff training and as a meeting place by civic organizations, is extremely substandard.

FISCAL NOTE: The second phase of the project is partially funded with a \$184,000 unencumbered balance from the first phase and a transfer of \$2,993,000 from the Montgomery County Government Complex project. An audit by an Energy Service Company (ESCO) has been conducted, and it has determined that \$6,000,000 in savings can be anticipated from this project. An Energy Savings Performance Contract (ESPC) will allow for third-party funding to cover this portion of the contract, so that no General Obligation bonds are required for it. A financing mechanism is initiated to cover the cost of the contract and the repayment of debt is guaranteed through the energy savings.

Appropriation and Expenditure Data			Coordination	Map
Date First Appropriation	FY15	(\$000)	Legislative Branch Offices	
First Cost Estimate Current Scope (FY15)		35,916	Department of Technology Services	
Last FY's Cost Estimate			Office of Consumer Protection	
			Department of Housing and Community Affairs	
Appropriation Request	FY15	0	Ethics Commission	
Appropriation Request	FY16	28,495		
Supplemental Approp. Request	FY15	296		
Transfer		2,993		
Cumulative Appropriation		4,132		
Expenditures/Encumbrances		3,948		
Unencumbered Balance		184		
Partial	FY13	0		
New Partial Closeout	FY14	0		
Total Partial Closeout		0		

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Clarksburg/Damascus MS (New) (P116506)

Category	Montgomery County Public Schools	Date Last Modified	11/17/14
Sub Category	Individual Schools	Required Adequate Public Facility	No
Administering Agency	Public Schools (AAGE18)	Relocation Impact	None
Planning Area	Clarksburg	Status	Planning Stage

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	2,631	200	1,107	1,324	784	540	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	7,690	0	0	7,690	5,514	2,176	0	0	0	0	0
Construction	40,813	0	0	40,813	6,335	27,020	7,458	0	0	0	0
Other	1,630	0	0	1,630	0	510	1,120	0	0	0	0
Total	52,764	200	1,107	51,457	12,633	30,246	8,578	0	0	0	0

FUNDING SCHEDULE (\$000s)											
Current Revenue: Recordation Tax	1660 16,077	0	0	1000 15,077	0	0 16,077	1,000	0	0	0	0
G.O. Bonds	25188 13,414	200	0	24988 13,014	1,508	18902 7,578	0	0	0	0	0
Schools Impact Tax	23,576	0	1,107	22,469	11,125	11,344	0	0	0	0	0
Total	52,764	200	1,107	51,457	12,633	30,246	8,578	0	0	0	0

OPERATING BUDGET IMPACT (\$000s)											
Energy				932	0	0	233	233	233	233	
Maintenance				2,504	0	0	626	626	626	626	
Net Impact				3,438	0	0	859	859	859	859	

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	1,400
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		51,364
Expenditure / Encumbrances		200
Unencumbered Balance		51,164

Date First Appropriation	FY 13
First Cost Estimate	
Current Scope	0
Last FY's Cost Estimate	52,764

Description

The Clarksburg Master Plan, approved in 1994, allows for the potential development of 15,000 housing units. Development of this community resulted in the formation of a new cluster of schools. Enrollment projections at Rocky Hill Middle School continue to increase dramatically throughout the FY 2011-2016 six-year CIP. This continued growth justifies the need for the opening of another middle school to serve the Clarksburg/Damascus service areas. Rocky Hill Middle School has a program capacity for 939 students. Enrollment is expected to reach 1,411 students by the 2015-2016 school year. A feasibility study was conducted in FY 2009 to determine the cost and scope of the project. The proposed middle school will have a program capacity of 988. Due to fiscal constraints, this project was delayed one year in the adopted FY 2013-2018 CIP. An FY 2013 appropriation was approved to begin planning this new middle school. An FY 2015 appropriation was approved for construction funds. An FY 2016 appropriation was approved to complete this project. This project is scheduled to be completed by August 2016.

Capacity

Program Capacity after Project: 988

Fiscal Note

In FY16, \$1.009M in Recordation Tax was replaced with \$1.009M in GO Bonds.

Coordination

Mandatory Referral - M-NCPPC, Department of Environment Protection, Building Permits, Code Review, Fire Marshal, Department of Transportation, Inspections, Sediment Control, Stormwater Management, WSSC Permits

Current Revitalizations/Expansions(P926575)

Category: Montgomery County Public Schools
 Sub Category: Countywide
 Administering Agency: Public Schools (AAGE18)
 Planning Area: Countywide

Date Last Modified: 11/17/14
 Required Adequate Public Facility: No
 Relocation Impact: None
 Status: Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	80,144	36,939	8,031	34,606	6,446	8,741	8,362	6,857	3,393	807	568
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	178,234	60,095	13,806	95,971	16,342	17,359	10,434	19,430	22,981	9,425	8,362
Construction	900,812	219,730	94,682	534,223	75,221	91,276	92,394	75,404	102,214	97,714	52,177
Other	38,501	10,182	5,463	20,756	1,765	3,278	2,599	2,609	3,847	6,658	2,100
Total	1,197,691	326,946	121,982	685,556	99,774	120,654	113,789	104,300	132,435	114,604	63,207

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
FUNDING SCHEDULE (\$000s)											
Contributions	2,791	291	0	2,500	2,500	0	0	0	0	0	0
Current Revenue: General	44	0	0	44	0	0	44	0	0	0	0
Current Revenue: Recordation Tax	142,474 45,450	14,582	19,082	143,810 111,826	2,478	0	4,984	23,047	26,891	29,197	30,213
G.O. Bonds	861,921 869,937	266,000	76,523	454,207 456,191	61,223	99,261	97,277	90,698	63,805	79,816	61,388
School Facilities Payment	655	0	0	655	517	138	0	0	0	0	0
Schools Impact Tax	83,185	14,352	5,132	63,701	3,672	0	0	13,604	23,422	23,003	0
State Aid	103,605	31,721	21,245	50,639	29,384	21,255	0	0	0	0	0
Total	1,197,691	326,946	121,982	685,556	99,774	120,654	113,789	104,300	132,435	114,604	63,207

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
OPERATING BUDGET IMPACT (\$000s)											
Energy				6,016	1,191	1,310	869	1,178	734	734	
Maintenance				12,737	2,273	2,592	1,770	2,598	1,752	1,752	
Net Impact				18,753	3,464	3,902	2,639	3,776	2,486	2,486	

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	168,639
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		676,002
Expenditure / Encumbrances		326,946
Unencumbered Balance		349,056

Date First Appropriation	
First Cost Estimate	
Current Scope	331,923
Last FY's Cost Estimate	1,239,291
Partial Closeout Thru	446,000
New Partial Closeout	137,813
Total Partial Closeout	583,813

Description

This project combines all current revitalization/expansion projects as prioritized by the FACT assessments. Future projects with planning in FY 2017 or later are in PDF No. 886536. Due to fiscal constraints, the Board of Education's Requested FY 2015-2020 CIP includes a one-year delay of elementary school revitalization/expansion projects. Also, in the Board of Education's Requested FY 2015-2020 CIP, the name of this project changed from replacements/modernizations to revitalizations/expansions, to better reflect the scope of work done during these projects. Due to fiscal constraints, the County Council adopted FY 2015-2020 CIP includes a one year delay, beyond the Board of Education's request, for elementary school projects and a one year delay of secondary school projects beginning with Tilden Middle School and Seneca Valley High School; however, all planning funds remained on the Board of Education's requested schedule. An FY 2015 appropriation was approved to provide planning funds for two revitalization/expansion projects, construction funds for one revitalization/expansion project and the balance of funding for three revitalization/expansion projects. An FY 2015 supplemental appropriation of a \$2.5 million contribution from Junior Achievement of Greater Washington was approved to include a Junior Achievement Finance Park during the revitalization of Thomas Edison High School of Technology. The Board of Education's requested FY2015-2020 Amended CIP reinstated the construction schedule previously requested by the Board. Due to fiscal constraints, the County Council did not approve the Board's request. Therefore, revitalization/expansion projects beginning with Potomac ES, Tilden MS, and Seneca Valley HS will remain on their approved schedule. An FY 2016 appropriation was approved for the balance of funding for one project, construction funding for four projects, and planning funding for five projects.

Disclosures

Expenditures will continue indefinitely.

Public Schools (A18) asserts that this project conforms to the requirements of relevant local plans, as required by the Maryland Economic Growth, Resource Protection and Planning Act.

Coordination

Mandatory Referral - M-NCPPC, Department of Environmental Protection, Building Permits, Code Review, Fire Marshal Inspections, Department of Transportation, Sediment Control, Stormwater Management, WSSC Permits

Technology Modernization (P036510)

Category	Montgomery County Public Schools	Date Last Modified	11/17/14
Sub Category	Countywide	Required Adequate Public Facility	No
Administering Agency	Public Schools (AAGE18)	Relocation Impact	None
Planning Area	Countywide	Status	Ongoing

Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	296,215	138,949	22,088	135,178	24,758	25,538	21,358	21,998	20,728	20,798	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total	296,215	138,949	22,088	135,178	24,758	25,538	21,358	21,998	20,728	20,798	0

FUNDING SCHEDULE (\$000s)

Current Revenue: General	157,650 140,570	37,004	11,920	108,728 91,643	9,664	18,394 15,233	20,278	20,918	19,789	19,695	0
Current Revenue: Recordation Tax	127,856 144,916	91,237	10,168	28,460 43,811	15,094	7,464 24,215	1,080	1,080	939	1,103	0
Federal Aid	10,708	10,708	0	0	0	0	0	0	0	0	0
Total	296,215	138,949	22,088	135,178	24,758	25,538	21,358	21,998	20,728	20,798	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	23,538
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		185,795
Expenditure / Encumbrances		138,949
Unencumbered Balance		46,846

Date First Appropriation	FY 03
First Cost Estimate	
Current Scope	0
Last FY's Cost Estimate	294,215

Description

The Technology Modernization (Tech Mod) project is a key component of the MCPS strategic technology plan, Educational Technology for 21st Century Learning. This plan builds upon the following four goals: students will use technology to become actively engaged in learning, schools will address the digital divide through equitable access to technology, staff will improve technology skills through professional development, and staff will use technology to improve productivity and results.

The funding source for the initiative is anticipated to be Federal e-rate funds. The Federal e-rate funds programmed in this PDF consist of available unspent e-rate balance: \$1.8M in FY 2010, \$1.8M in FY 2011, and \$327K in FY 2012. In addition, MCPS projects future e-rate funding of \$1.6M each year (FY 2010-2012) that may be used to support the payment obligation pending receipt and appropriation. No county funds may be spent for the initiative payment obligation in FY 2010-2012 without prior Council approval.

During the County Council's reconciliation of the amended FY 2011-2016 CIP, the Board of Education's requested FY 2012 appropriation was reduced by \$3.023 million due to a shortfall in Recordation Tax revenue. An FY 2012 supplemental appropriation of \$1.339 million in federal e-rate funds was approved; however, during the County Council action, \$1.339 million in current revenue was removed from this project resulting in no additional dollars for this project in FY 2012. An FY 2013 appropriation was requested to continue the technology modernization project and return to a four-year replacement cycle starting in FY 2013; however, the County Council, in the adopted FY 2013-2018 CIP reduced the request and therefore, the replacement cycle will remain on a five-year schedule. An FY 2013 supplemental appropriation in the amount of \$2.042 million was approved in federal e-rate funds to roll out Promethean interactive technology across all elementary schools and to implement wireless networks across all schools.

An FY 2014 appropriation was approved to continue this project. An FY 2015 appropriation was approved to continue the technology modernization program which will enable MCPS to provide mobile (laptop and tablet) devices in the classrooms. The County Council adopted FY 2015-2020 CIP is approximately \$21 million less than the Board's request over the six year period. However, e-rate funding anticipated for FY 2015 and FY 2016 will bring expenditures in those two years up to the Board's request to begin the new initiative to provide mobile devices for students and teachers in the classroom. The County Council, during the review of the amended FY 2015-2020 CIP, programmed an additional \$2 million in FY 2016 for this project. A supplemental appropriation will be requested to have the \$2 million appropriated to MCPS. An FY 2016 appropriation was approved to continue the technology modernization program.

Fiscal Note

A FY2014 supplemental appropriation of \$3,384 million in federal e-rate funds was approved by Council in June 2014. In FY16, \$1.009M in Current Revenue was replaced with \$1.009M in Recordation Tax.

Coordination

(\$000)	FY 15	FYs 16-20
Salaries and Wages:	1893	9465
Fringe Benefits:	807	4035
Workyears:	20.5	102.5

(5)

(97)

Resurfacing: Primary/Arterial (P508527)

Category Transportation
 Sub Category Highway Maintenance
 Administering Agency Transportation (AAGE30)
 Planning Area Countywide

Date Last Modified 11/17/14
 Required Adequate Public Facility No
 Relocation Impact None
 Status Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	9,791	4	4,298	5,489	1,414	1,271	465	712	712	915	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	41,055	9,524	420	31,111	8,012	7,203	2,635	4,038	4,038	5,185	0
Other	22	0	22	0	0	0	0	0	0	0	0
Total	50,868	9,528	4,740	36,600	9,426	8,474	3,100	4,750	4,750	6,100	0

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
FUNDING SCHEDULE (\$000s)											
G.O. Bonds	31,758 20,829	9,528	4,740	17,530 16,901	9,396	7,298 6,429	0	322	14	500	0
Recordation Tax Premium	19,070 20,239	0	0	19,070 20,230	30	1,176 2,345	3,100	4,428	4,736	5,600	0
Total	50,868	9,528	4,740	36,600	9,426	8,474	3,100	4,750	4,750	6,100	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	8,474
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		23,694
Expenditure / Encumbrances		10,165
Unencumbered Balance		13,529

Date First Appropriation	FY 85
First Cost Estimate	
Current Scope	FY 16 50,868
Last FY's Cost Estimate	59,917
Partial Closeout Thru	96,515
New Partial Closeout	9,528
Total Partial Closeout	106,043

Description

The County maintains approximately 966 lane miles of primary and arterial roadways. This project provides for the systematic milling, repair, and bituminous concrete resurfacing of selected primary and arterial roads and revitalization of others. This project includes the Main Street Montgomery Program and provides for a systematic, full-service, and coordinated revitalization of the primary and arterial road infrastructure to ensure viability of the primary transportation network, and enhance safety and ease of use for all users. Mileage of primary/arterial roads has been adjusted to conform with the inventory maintained by the State Highway Administration. This inventory is updated annually.

Justification

Primary and arterial roadways provide transport support for tens of thousands of trips each day. Primary and arterial roads connect diverse origins and destinations that include commercial, retail, industrial, residential, places of worship, recreation, and community facilities. The repair of the County's primary and arterial roadway infrastructure is critical to mobility throughout the County. In addition, the state of disrepair of the primary and arterial roadway system causes travel delays, increased traffic congestion, and compromises the safety and ease of travel along all primary and arterial roads which includes pedestrians and bicyclists. Well maintained road surfaces increase safety and assist in the relief of traffic congestion. In FY09, the Department of Transportation instituted a contemporary pavement management system. This system provides for systematic physical condition surveys and subsequent ratings of all primary/arterial pavements as well as calculating the rating health of the primary roadway network as a whole. Physical condition inspections of the pavements will occur on a 2-3 year cycle. The physical condition surveys note the type, level, and extent of primary/arterial pavement deterioration combined with average daily traffic and other usage characteristics. This information is used to calculate specific pavement ratings, types of repair strategies needed, and associated repair costs, as well as the overall Pavement Condition Index (PCI) of the entire primary/arterial network. The system also provides for budget optimization and recommends annual budgets for a systematic approach to maintaining a healthy primary/arterial pavement inventory.

Other

One aspect of this project will focus on improving pedestrian mobility by creating a safer walking environment, utilizing selected engineering technologies, and ensuring Americans with Disabilities Act (ADA) compliance. Several existing CIP and operating funding sources will be focused in support of the Main Street Montgomery campaign. The design and planning stages, as well as final completion of the project will comply with the Department of Transportation (DOT), Maryland State Highway Administration (MSHA), Manual on Uniform Traffic Control Devices (MUTCD), American Association of State Highway Officials (AASHTO), and ADA standards.

Fiscal Note

\$8 million is the annual requirement to maintain Countywide Pavement Condition Index of 71 for Primary/Arterial roads. In FY15 Council approved a \$3.326 GO Bond supplemental.

Disclosures

A pedestrian impact analysis has been completed for this project.

Expenditures will continue indefinitely.

Coordination

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Resurfacing: Primary/Arterial (P508527)

Washington Suburban Sanitary Commission, Other Utilities, Department of Housing and Community Affairs, Montgomery County Public Schools, Maryland - National Capital Park and Planning Commission, Department of Economic Development, Department of Permitting Services, Regional Services Centers, Community Associations, Montgomery County Pedestrian Safety Advisory Committee, Commission on People with Disabilities

Street Tree Preservation (P500700)

Category Transportation
 Sub Category Highway Maintenance
 Administering Agency Transportation (AAGE30)
 Planning Area Countywide

Date Last Modified 11/17/14
 Required Adequate Public Facility No
 Relocation Impact None
 Status Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	3,213	59	454	2,700	450	450	450	450	450	450	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	27,681	12,381	0	15,300	2,550	2,550	2,550	2,550	2,550	2,550	0
Other	6	6	0	0	0	0	0	0	0	0	0
Total	30,900	12,446	454	18,000	3,000	3,000	3,000	3,000	3,000	3,000	0

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
FUNDING SCHEDULE (\$000s)											
Current Revenue: General	22,104 24,070	8,988	454	13,422 14,631	3,000	1,615 2,784	2,750	2,164	1,929	2,004	0
Land Sale	458	458	0	0	0	0	0	0	0	0	0
Recordation Tax Premium	7,538 8,368	3,000	0	4,538 3,368	0	1,355 246	250	836	1,071	996	0
Total	30,900	12,446	454	18,000	3,000	3,000	3,000	3,000	3,000	3,000	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	3,000
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		15,900
Expenditure / Encumbrances		12,446
Unencumbered Balance		3,454

Date First Appropriation	FY 07
First Cost Estimate	
Current Scope	FY 15 30,900
Last FY's Cost Estimate	30,900
Partial Closeout Thru	0
New Partial Closeout	0
Total Partial Closeout	0

Description

This project provides for the preservation of street trees through proactive pruning that will reduce hazardous situations to pedestrians and motorists, help reduce power outages in the County, preserve the health and longevity of trees, decrease property damage incurred from tree debris during storms, correct structural imbalances/defects that cause future hazardous situations and that shorten the lifespan of the trees, improve aesthetics and adjacent property values, improve sight distance for increased safety, and provide clearance from street lights for a safer environment. Proactive pruning will prevent premature deterioration, decrease liability, reduce storm damage potential and costs, improve appearance, and enhance the condition of street trees.

Cost Change

\$6 million increase due to addition of FY19-20 to this ongoing level of effort project. Increase in level of effort will address backlog of over 50 neighborhoods currently requesting block pruning.

Justification

In FY97, the County eliminated the Suburban District Tax and expanded its street tree maintenance program from the old Suburban District to include the entire County. The street tree population has now increased from an estimated 200,000 to over 400,000 trees. Since that time, only pruning in reaction to emergency/safety concerns has been provided. A street tree has a life expectancy of 60 years and, under current conditions, a majority of street trees will never receive any pruning unless a hazardous situation occurs. Lack of cyclical pruning leads to increased storm damage and cleanup costs, right-of-way obstruction and safety hazards to pedestrians and motorists, premature death and decay from disease, weakening of structural integrity, increased public security risks, and increased liability claims. Healthy street trees that have been pruned on a regular cycle provide a myriad of public benefits including energy savings, a safer environment, aesthetic enhancements that soften the hard edges of buildings and pavements, property value enhancement, mitigation of various airborne pollutants, reduction in the urban heat island effect, and storm water management enhancement. Failure to prune trees in a timely manner can result in trees becoming diseased or damaged and pose a threat to public safety. Over the long term, it is more cost effective if scheduled maintenance is performed. The Forest Preservation Strategy Task Force Report (October, 2000) recommended the development of a green infrastructure CIP project for street tree maintenance. The Forest Preservation Strategy Update (July, 2004) reinforced the need for a CIP project that addresses street trees. (Recommendations in the inter-agency study of tree management practices by the Office of Legislative Oversight (Report #2004-8 - September, 2004) and the Tree Inventory Report and Management Plan by Appraisal, Consulting, Research, and Training Inc. (November, 1995)). Studies have shown that healthy trees provide significant year-round energy savings. Winter windbreaks can lower heating costs by 10 to 20 percent, and summer shade can lower cooling costs by 15 to 35 percent. Every tree that is planted and maintained saves \$20 in energy costs per year. In addition, a healthy street tree canopy captures the first 1/2 inch of rainfall reducing the need for storm water management facilities.

Fiscal Note

Includes funding switches from Current Revenue: General to Recordation Tax Premium in FY16-20

Disclosures

Expenditures will continue indefinitely.

Coordination

(8)

(95)

Street Tree Preservation (P500700)

Maryland-National Capital Park and Planning Commission, Department of Environmental Protection, Maryland Department of Natural Resources, Utility companies

MEMORANDUM

July 14, 2015

TO: Government Operations and Fiscal Policy and Health and Human Services
Committee

FROM: Linda Price, Legislative Analyst

SUBJECT: FY16 Savings Plan: Health Insurance Requirements

At this session, the Committee will review the Executive's recommended FY16 Savings Plan items that are under its jurisdiction. This includes the proposed cuts to the Department of Health and Human Services (HHS) and Office of Procurement to Implement Bill 14-14, Health Insurance Requirements. See ©1-6 for the Executive's July 8 transmittal and related information.

HEALTH AND HUMAN SERVICES

Health Insurance Application Assistance for Employees of County Contractors - \$30,000
The savings plan includes a reduction of \$30,000 in HHS for Health Insurance application assistance for employees of county contractors. It is Council staff's understanding that navigators, assistants and staff will be available to help in the event that funding has to be reduced. The Committee may wish to get a better idea of how this work will be carried out without funding in place.

PROCUREMENT

Staff and Operating Expenses for Health Insurance Wage Requirements - \$101,468
The Executive has proposed cutting two 0.5 FTEs from Procurement and Business Relations and Compliance. This would produce savings of \$101,468. Without staff in place, the work will be performed by existing staff.

Council Staff recommends against taking the Executive's proposed reductions for Procurement. The existing staff at Procurement are already having to absorb the work responsibilities of the fiscal impacts of the Bills that were enacted but unfunded in FY16.

Of the Bills that had been enacted in FY15, Bill 14-14 was the only fiscal impact that had been funded by the Council in FY16. If funding for this initiative is reduced as the Executive has proposed, 3 FTEs and \$288,562 worth of work responsibilities will be absorbed by existing Office of Procurement staff. Additionally, there are four Bills currently pending before the Council. Three of those Bill have resource needs. Council staff has prepared the following table listing recent legislation that was approved or is pending before the Council.

	Status	Expense	FTEs OBRC	FTE Proc.
Enacted Legislation				
Bill 14-14 - Health Insurance Requirements	Funded	\$101,468	0.5	0.5
Bill 48-14 – Minority Owned Business Procedures	No impact	\$0	0.0	0.0
Bill 29-14 - Wage Reporting	Unfunded	\$101,468	0.5	0.5
Bill 49-14 - Reciprocal Local Preference	Unfunded	\$85,626	1.0	0.0
Total Enacted (Both Funded and Unfunded)		\$288,562	2.0	1.0
Pending Legislation				
Bill 40-14 - Apprenticeship Training		\$47,000*	0.0	0.0
Bill 61-14 - Local Business Subcontracting Program		\$79,220	0.5	0.5
Bill 5-15 - Health Insurance Preference		\$85,946	0.5	0.5
Bill 23-15 - Local Small Business Reserve Amendments	No Impact	\$0	0.0	0.0
Total Pending		\$212,166	1.0	1.0

**The expense could go as high as \$130,000. The GO Committee will continue their review of this Bill on July 23, 2015.*

MEMORANDUM

July 14, 2015

TO: Health and Human Services Committee

FROM: Linda McMillan, Senior Legislative Analyst *same*
Justina Ferber, Legislative Analyst *JF*
Vivian Yao, Legislative Analyst *my*
Jean Arthur, Legislative Analyst *JA*

SUBJECT: **FY16 Savings Plan**

At this session, the Committee will review elements of the Executive's recommended FY16 Savings Plan that are under its jurisdiction. See ~~©1-16~~ for the Executive's July 8 transmittal and related information. The Committee will focus on the Executive's recommendations for the following budgets:

Budget	©#	Recommended Reduction	% of Approved Appropriation	Analyst
Arts and Humanities*	19	-\$230,915	4.9%	Ferber
Health and Human Services	17-19	-\$3,869,044	1.9%	McMillan/Yao
Human Rights	19	-\$5,512	0.5%	Arthur
Public Libraries	19	-\$1,576,062	3.9%	Yao
Total		-\$5,681,533		

*In addition, there is a proposed CIP Amendment to Cost Sharing

1. Arts and Humanities Council Operating Budget

Discussion Items

There are three proposed reductions to the Non-Departmental Account (NDA) that funds the Arts and Humanities Council of Montgomery County (AHCMC). In Council's staff's view, all three require discussion.

#95 Arts and Humanities Council Administration Expenses	-\$ 20,500
#96 Funding for Operating Support Grants	-\$128,089
#97 Funding for Small and Mid-Sized Organizations	-\$ 82,326

The total recommended reduction for the Arts NDA is \$230,915. For FY16 the Council funded an additional \$20,500 in AHCMC Administration to provide a 5% increase in Administration. The Executive's recommended budget did not include any additional funding for Administration from FY15 to FY16. Montgomery County Arts Advocates (MCAA) asked the Council to support their request for a \$500,000 increase in grants to arts and humanities organizations. As a result, the Council increased funding in FY16 for Operating Support Grants by \$128,089 and for Small and Mid-Sized Organizations by \$82,326 above what the Executive recommended. These approved reconciliation list items are recommended for reduction by the Executive in the Savings Plan. The Executive Director of the AHCMC will be present to respond to questions about the proposed reductions and has forwarded a memo (attached at © 2022) with a recommendation for the use of the Matching Fund to reduce the impact of the reductions. Imagination Stage also submitted a letter opposing reductions and describing how they will affect programs.

117-119

Council Staff Recommendation: Council staff recommends the Committee accept the Executive's reductions. An alternative would be to restore half the reduction made to the Arts NDA totaling \$115,457 and accept the following reductions totaling \$115,468: Arts and Humanities Council Administration Expenses (-\$10,250), Funding for Operating Support Grants (-\$64,045), and Funding for Small and Mid-Sized Organizations (-\$41,163). The Executive's Arts NDA reduction is 4.9% and the restoring half the reduction (2.4%) would place the Arts NDA closer to County departmental reductions averaging 1.5%.

AHCMC Proposal: The AHCMC has proposed that it have the authority to use the \$200,000 appropriation in the Matching Fund category to proportionately redistribute to those categories from which funds are being taken for the Savings Plan. This will enable grantees who have already been notified of their grants to be able to continue and provide flexibility to the AHCMC. This alternative would most likely eradicate the Matching Fund. (Matching Fund: In FY14, FY15 and FY16, the Committee granted AHCMC's request of \$200,000 each year for a Cultural Fund for Arts and Humanities to provide matching funds for private funds raised from businesses and individuals. These funds provide matching grants on behalf of the County to awardees of the Executive Ball for the Arts.)

Council Staff Alternatives: 1) Reduce the Arts NDA by \$115,458 and reduce the Matching Fund by \$100,000. This would decrease the reduction to arts and humanities organizations from 4.9% to 2.5% and reduce matching grants to awardees of the Executive Ball by 50%. This would bring the total reduction to \$215,458; 4.6% of the Arts NDA; or 2) Eliminate the Matching Fund of \$200,000 and take no further reductions for a 4.2% total Arts NDA reduction (Reducing only the Matching Fund by \$100,000 would be a 2.1% reduction in the Arts NDA).

2. Arts and Humanities – Cost Sharing CIP

The Executive is recommending a reduction of \$141,000 in the Cost Sharing:MCG (P720601) CIP project. The recommended PDF is attached at © 23-24. 120-121

For FY16, \$141,000 in funds were not allotted for Arts and Humanities CIP Grants. The funds were retained in the Cost Sharing project to provide flexibility to allow arts and humanities organizations to apply (during FY16) for CIP funding out-of-cycle in the event of a capital emergency. Reducing the funding in Cost Sharing by \$141,000 will make arts and humanities organizations wishing to acquire county funding for a capital emergency wait until FY17.

Council Staff Recommendation: Concur with the Executive.

3. Department of Health and Human Services

For FY16, the Council has approved \$209,253,900 in General Fund expenditures for the Department of Health and Human Services (DHHS). Of this, \$116,058,416 is for personnel costs and \$93,195,484 for operating expenses. About \$29 million of these expenditures are offset by revenues from sources such as Federal Financial Participation and Medicaid Reimbursements which accrue to the General Fund.

As the Committee is aware, DHHS personnel lapse was increased by \$2.2 million in the FY16 budget for a total expected lapse of \$8.3 million. There is no additional lapse in the proposed Savings Plan. General Fund operating expenses often are concentrated in the County’s efforts to eliminate health disparities and provide safety net services. This includes items such as Health Care for the Uninsured, Working Parents Assistance, Positive Youth Development and Wellness, the supplement to providers of services to the developmentally disabled, home care for seniors and the disabled, minority health initiatives, and specialty programs for vulnerable populations such bonding and attachment therapy services.

Manageable Items

In Council staff’s view, the following items are manageable and are recommended for approval. Council staff notes that these are being classified as “manageable” in the context of the other proposed DHHS program reductions. This does not mean they are desirable and some will have direct impacts on services.

Budget Item	© #	CE Rec. Reduction
#47 - Start-up grants to Villages with low and moderate income and in diverse communities (Reconciliation list item. There is no change to base services of the Villages Coordinator who is working with these communities.)	17	-\$10,000
#56 - Printing and Copying	17	-\$2,300
#57 - Outside Printing	17	-\$15,000
#58 - Travel and Mileage Reimbursement	17	-\$1,300

Budget Item	© #	CE Rec. Reduction
#59 - Contractual Services for Employment, Training, and Supportive Services at the Temporary Workers Centers. (This is a 10% reduction to the contract. Specific changes in services will be determined with CASA but are likely to impact intake, staff training, financial literacy, and legal counseling services.)	17	-\$77,740
#61 - African American Health Program (This is 2% reduction to the \$1,184,218 contract with Betah Associates and reductions could include outreach and special events for SMILE, HIV, Diabetes, mental health, and oral health.)	18	-\$24,400*
#62 - Latino Health Initiative – Latino Youth Wellness Program Services (This is a 7% reduction to the Latino Youth Wellness Program which serves at risk youth and families to provide them with greater knowledge of overall wellness and healthy behaviors. Number of families served will go from 130 to 120)	18	-\$26,350*
#63 - Asian American Health Initiative – contractual mental health services. (The program will retain contractual staff for mental health program but other operating will be reduced by about 50% and will reduce outreach and technical assistance.)	18	-\$10,830*
#64 - Handicapped Rental Assistance Program (This is projected surplus as the program has been under-enrolled. Fewer people are eligible under the existing regulations.)	18	-\$50,000
#65 - Supportive Services for Emergency Family Shelter (This will eliminate the Parent Educator Program at the Greentree Shelter. DHHS notes that the program is not always staffed and as a results has had little or no impact on clients.)	18	-\$38,420
#66 - Mental Health Association Emergency Preparedness Contract (This program helps keep a cadre of volunteers in case of an emergency situation. DHHS expects minimal impact and support from faith community and others should a situation arise.)	18	-\$37,870**
#67 – People Encouraging People – Homeless Outreach Contract (This is a 6% reduction to the FY16 funding of \$380,958 for this provider of outreach services to the homeless. There is no reduction to services provided by the other vendors.)	18	-\$23,030
#71 - African Immigrant and Refugee Foundation Contract (Program provides for improvement of education and leadership skills for African immigrant youth. DHHS notes that the contract has documented poor performance.)	18	-\$22,560
#74 - Playground Equipment for early childhood services. Existing funding is not adequate to replace or repair equipment at leased County sites. Programs that lease County facilities are responsible for their own playgrounds.	18	-\$20,000
#75 - Increase wait list for In Home Assistance Services – Personal Care Services (None of the 304 clients currently receiving services will be dropped from the program. There are 78 on the wait list. Hours may be adjusted for new clients in order to serve more people.)	18	-\$100,000
#77 - Contractual IT and Office Supplies	19	-\$90,000
TOTAL MANAGEABLE ITEMS		-\$549,800

* Council staff believes the proposed reduction amounts to the AAHP, LHI, and AAHI are manageable but that the Council should not specify the program. This would allow DHHS and the initiatives to discuss how best to absorb these reductions. The reductions must be made in operating expenses and not DHHS personnel costs.

**MHA has told Council staff that about \$15,000 of funding for this program is used to support the salary of the Hotline coordinator. Council staff believes this program should be eliminated but also suggests DHHS have time to work with MHA to see if offsets can be achieved in other ways to make sure the Hotline is maintained.

The Council has received a letter from the Mental Health Advisory Committee sharing their concern about the two proposed reductions to behavioral health outreach services (People Encouraging People Homeless Outreach and emergency preparedness. It is attached at © 25 123

Discussion Items

In Council staff's view, the following items require discussion:

#42 Children's Opportunity Fund - \$125,000

The Executive is recommending a 50% reduction to the County Government funding for the Children's Opportunity Fund. MCPS has expressed its intent to match the funding provided by the County, which would be a \$125,000 contribution if the Council approves the savings target. Consequently, there would be \$250,000 remaining from County Government and MCPS sources to support the initiative in FY16. MCPS and DHHS will jointly fund the interim director's work for four to six months. The rest of the money will be sent to the Collaboration Council for program evaluation and for staff support for the interim director and permanent director and administrative needs once the governance board weighs in on both who the person should be and where the position should be located.

Council Staff Recommendation: Council staff provides two options: (1) Concur with the Executive. The amount remaining to support the Children's Opportunity Fund appears to be sufficient for the identified work to be accomplished in FY16. Because the program is a priority for the Council, Council staff recommends scheduling a mid-year progress update on the initiative. This will provide an opportunity for the Council to re-evaluate whether the funding for the program is sufficient to achieve targeted goals. (2) Defer implementation until FY17. If the Council is concerned that partial funding will not allow for all the progress that should be made during the first year of the Children's Opportunity Fund, it could defer the start of this effort to FY17. During FY16, the Office of Legislative Oversight (OLO) will be examining how Children's Trusts have been structured and implemented in other jurisdictions and which strategies have resulted in the best outcomes. The results of this OLO study will better inform FY17 decisions. Option 2 will result in an additional \$125,000 in savings.

#43 Developmental Disability Supplement - \$969,420
#54 Funding to keep wages of direct service workers at least 25% above County minimum wage - \$146,688

As a part of this FY16 Recommended Budget, the County Executive included an additional \$969,420 to the County supplement paid to eligible organizations that provide direct services to clients who are served through the Developmental Disabilities Administration (DDA). The FY15 "DD Supplement" was \$9,426,421. The Executive's recommendation was in response to the request from InterACC/DD to fund a FY16 supplement that is equal to 8% of projected DDA revenues that will be received by the eligible organizations. This is the second year of the Inter ACC/DD request to have the supplement equal to 8.7% of projected DDA revenue, which they describe as the pre-recession level.

In InterACC/DD's testimony to the Council, they noted that the DD Supplement allows providers to pay direct service staff at about 37% above minimum wage. However, they were concerned that as the minimum wage increases this differential will erode. They asked for additional funding to maintain at least a 25% differential above the minimum wage. The HHS Committee asked the Office of Management and Budget (OMB) for an estimate of the additional funding needed to meet this goal and was told that it would be \$146,688. The Council funded the additional \$146,688 through the reconciliation list.

The total new FY16 funding of \$1,116,108 results in the approved FY16 DD Supplemental being \$10,542,529.

The Executive's Savings Plan proposes eliminating both amounts. The FY16 funding would be the same as the FY15 funding of \$9,426,421. DHHS and OMB have told Council staff that their analysis is that even with the \$1.116 million reduction, provider organizations (in general) should have enough funding to pay 23% above the minimum wage on average. Council staff does not have the analysis details.

Council Staff Comments and Recommendations: Montgomery County is the only county in Maryland to provide this type of locally funded supplement. The County has provided it for many years in recognition of the higher cost of living in Montgomery County and the importance of this work. Advocates for these programs have asked for two things: (1) that the DD Supplement continue to increase until it is equal to 8.7% of projected DDA revenue, and (2) that the County should provide enough funding to make sure that direct service workers have a differential of at least 25% above minimum wage. However, neither the Executive nor the Council have adopted a policy of how much the DD Supplement should be or that County funding must be adjusted to account for increases in the County's minimum wage, which must be paid by all non-profit and for-profit employers. The only written policy is in the budget resolution which requires that an organization must use at least 75% of the funding to increase the pay of direct service workers.

The Council has received a letter from Dr. Morgan and Ms. Hartung of the Commission on People with Disabilities (attached at ¹²⁴⁻¹²⁶ 26-28). They emphasize that direct service workers do not receive adequate pay for the extraordinary work they do, that their work directly impacts the health and safety of the vulnerable County residents, and that provider organizations have already hired staff and made pay adjustments based on the County's approval of this additional funding.

Funding Options

(1) **Provide a 2% increase from FY15 approved.** Council staff suggests this because it would be consistent with the increase provided to DHHS non-profit contractors and residential treatment providers. It does not specifically address the concern about a differential from the minimum wage or the fact that organizations have already made staffing and salary decisions based on the contract renewals that have been executed. A 2% increase would be \$188,530. This would be a savings of \$927,578 from the original FY16 approved.

(2) Provide 50% of the originally approved increased. This is an arbitrary percentage, but if the DHHS/OMB analysis indicates that in general most providers will be able to have enough funding for a 23% differential from minimum wage without any increase to the DD Supplement, then this amount most likely allows at least a 25% differential. Again, it does not address the argument that hiring and salary decisions have already been made by these organizations. The increase from FY15 and the savings to FY16 would each be \$558,054.

(3) Do not accept this reduction. This addresses the concern about the organizations having made hiring and salary decisions. There would not be savings in FY16. However, if a major component of the FY16 Savings Plan is to plan for FY17, Council staff would emphasize that any decision made for FY16 does not imply that the County can fund the \$1.053 million FY17 increase that was requested in the InterACC/DD testimony in order to reach a DD Supplement amount that is equal to 8.3% of projected DDA income or an adjustment because of the July 1, 2016 increase in the County's minimum wage.

#44 Planning for Anti-Poverty Program

-\$32,700

The Council approved \$32,700 through the reconciliation list to fund planning for an employment-based anti-poverty program by *A Wider Circle*. The proposed program is focused on self-sufficiency and will have specific metrics around employment and increases in household income.

Within the proposed reductions for DHHS, Council staff views this spending as a lower priority than some items that are proposed in the Savings Plan but also recognizes that it does emphasize the Council's priority of workforce development and employment. On Monday, the PHED Committee recommended not accepting the elimination of funding for scholarships for students in Montgomery College's I-BEST programs that will be used to train nursing assistants and apartment managers.

Council Staff Recommendation: Concur with the Executive given the need to maintain funding for other DHHS items, such as Montgomery Cares and the DD Supplement. Council staff expects that *A Wider Circle* will pursue alternative ways to get this project moving forward. However, it can also be revisited in FY17 as a part of the grants process.

**#45 Implementation of Bill 13-15 – The Child Care
Expansion and Quality Enhancement Initiative**

-\$126,548

The Council approved \$253,095 on the reconciliation list to implement Bill 13-15 - the Child Care Expansion and Quality Enhancement Initiative. The Executive is recommending a 50% funding reduction to this funding. The remaining \$126,547 would be used to complete a child care needs assessment and develop a strategic plan but would not be used to hire personnel called for in the Bill, e.g., a Policy Director, an Office Services Coordinator, and a Data Specialist. The development of the needs assessment and strategic plan, along with necessary data analysis, will be accomplished

through a consultant contract. Total staffing approved for FY16 required \$151,330 in personnel costs, with an additional \$211,450 needed in FY17.

Council Staff Recommendation: The implementation of Bill 13-15 is a priority for Council. While the funding proposed by the Executive would accomplish key tasks contemplated by the Bill, the leadership function envisioned for the Policy Director would be absent if the Executive's recommended savings is approved. However, if the Council is concerned about the uncertain fiscal situation in FY17 and the capacity to increase funding to sustain the new positions, it may want to hold off making a commitment to add the positions at this time and take the savings recommended by the County Executive.

#46 Positive Youth Programming Services for Wheaton High School Wellness Center - \$135,650

The Executive is recommending a 50% reduction to the budgeted amount to begin Positive Youth Development Services at the Wheaton High School Wellness Center when the facility is completed in January 2016. The remaining funding of \$135,650 would be used to provide Positive Youth Development Services at the center in the last quarter of the fiscal year, beginning on April 1. The amount needed for a full year of Positive Youth Development Services in FY17 would be approximately \$542,600, and the amount needed for full services at the center in FY17 would be approximately \$811,930

Council Staff Recommendation: In approving funding for Positive Youth Development Services at the Wheaton High School Wellness Center in FY16, the Council recognized the needs of vulnerable students in this community and prioritized funding for services there. Council staff notes that beginning services during the last couple of months of the school year is not an effective way to introduce services to the school, and thus recommends that the Council not approve the Executive's proposal. This way the services would start in January.

If the Council is concerned about the uncertain fiscal situation in FY17 and the capacity to increase funding to support a full-year of services in FY17, then it may want to delay the start of the program to the beginning of the 2016-2017 school year. The additional time would allow the Council to better understand the fiscal landscape prior to approving full-year funding for the program.

#48 Reginald S. Lourie Center - \$49,910

The Council added funding through the reconciliation list to provide therapeutic bonding and attachment services for children in the Child Welfare System and their birth parents and/or caregivers, because the FY15 level of funding did not meet the needs of this vulnerable population. The Executive is proposing to take this increase as a savings.

The Lourie Center serves children and families involved in Child Welfare Services due to suspected or confirmed physical abuse, sexual abuse, and/or neglect. Funding covers the following specialized services to children, families, and the Court:

- 1) High risk parenting capacity evaluations to determine the safety of parents toward children and ability of parents/caregivers to support healthy development.
- 2) Expert court testimony in highest risk child endangerment cases on safe placement of child to protect children from immediate harm and long-term damage.
- 3) Specialized early childhood development evaluation for children birth to 12 to develop safety plans and treatment recommendations for healthy development.
- 4) Provide specialized therapy services to improve parent-child relationships around safety and healthy physical and social-emotional development and provided coordinate care with child welfare, daycare services, pediatricians, schools, etc.

Staff from the Lourie Center explains that they serve the highest risk families, who need comprehensive intervention and supports.

Council Staff Recommendation: Do not approve the Executive's recommendation.

#52 Care for Kids Enrollment Growth

-\$62,500

During budget worksessions, the HHS Committee discussed the recent growth in the Care for Kids program and its importance in addressing the health needs of children, particularly children fleeing violence. For FY16, the County Executive recommended level funding of \$650,873. DHHS told the Committee that the Department had shifted an additional \$125,000 to Care for Kids in order to cover projected FY15 costs. This effectively increased the FY15 budget to \$775,873. The Council added \$125,000 to the FY16 budget as a reconciliation list item in order to sustain the revised FY15 budget. The Savings Plan proposes reducing the budget by \$62,500.

- FY15 Care for Kids expenditures were \$831,125; \$55,250 more than is approved for FY16.
- FY15 Care for Kids enrollment was 3,919; 895 (29.5%) more than FY14 enrollment.

Council Staff Recommendation: Do not accept this proposed savings. The HHS Committee has already agreed to review this program in December. If at that time, enrollment and costs have stabilized then savings could be assumed.

MONTGOMERY CARES (7 Items)

The Savings Plan includes seven reductions to the Montgomery Cares program totaling about \$1.2 million. The following is a summary table of the Executive's and Council staff's recommendations. There is a discussion of each following the table.

Summary of Executive and Council Recommendations

	CE Savings Plan	Council staff	Difference
Reduce Primary Care Visits	-\$496,470	-\$207,700	\$288,770
Behavioral Health – Holy Cross Aspen Hill	-\$50,000	-\$50,000	\$0
Reduce reimbursement rate from \$67 to \$66	-\$80,028	-\$0	\$80,028
Muslim Community Clinic Dental Clinic	-\$91,000	-\$12,500	\$78,500
Reduce Community Pharmacy	-\$293,170	-\$72,850	\$220,320
Reduce Montgomery Cares funds for mammograms and colorectal screening	-\$120,000	-\$120,000	\$0
SUBTOTAL	-\$1,130,668	-\$463,050	\$667,618
Indirect Cost reduction based on reduced contract value (8.3%)	-\$93,845	-\$38,433	

#68 Reduce Primary Care Visits

-\$496,470

The Executive’s original recommended FY16 budget assumed there would be 75,217 primary care visits in FY16. This was a reduction of 7,490 from the FY15 budget level. Using information through March, it was projected that there would be 66,675 visits in FY15. The Council approved a budget that assumes 74,100 primary care visits for FY16. End of year data shows that there were 67,403 primary care visits for FY15.

The Savings Plan recommends saving \$496,470 by assuming 67,000 primary care visits. The Executive notes this is consistent with the FY15 end-of-year data. This is 7,100 fewer visits.

The HHS Committee discussed that the drop in patients and primary care visits is at least partly due to implementation of the Affordable Care Act that has allowed previously uninsured people to enroll in Medicaid or private insurance through the exchange. In addition, the clinics lost some capacity as electronic health records were implemented and some clinics had vacancies.

The Council has received a letter from the Chairs of the Montgomery Cares Advisory Board (MCAB), Health Centers Leadership Council (HCLC), and Primary Care Coalition (PCC). The letter is attached at © 29-33. They have carefully considered the need for a Savings Plan and have made recommendations for reductions as well as restorations. They recommend

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reducing the number of primary care visits to 71,000. This would be about a 5% increase from the actual number of visits in FY15 but a decrease of 3,100 from the approved budget.

Council Staff Recommendation: Concur with recommendation of MCAB, HCLC, and PCC to fund 71,000 primary care visits. At \$67 per visit, the savings would be a savings of \$207,700 instead of \$496,470.

#49 Behavioral Health Specialist – Holy Cross Aspen Hill -\$50,000

The Montgomery Cares Advisory Board and PCC requested \$50,000 to expand behavioral health services at the Holy Cross Aspen Hill Clinic by 0.6FTE of a licensed behavioral health specialist. There is currently staff on site for 16 hours per week and there is access to psychiatric consultation and a psychiatrist. Additional staff was requested because this is a busy clinic.

The Chairs of the MCAB, HCLC, and PCC say that this savings can be taken in FY16 while maintaining the integrity of the Montgomery Cares program.

Council Staff Recommendation: Concur with recommendation of MCAB, HCLC, and PCC to approve this reduction for FY16. However, Council staff notes that as the Savings Plan is meant to prepare for FY17, it may not be possible to add this staffing next fiscal year.

#50 Montgomery Cares \$1 Increase in Reimbursement rate -\$80,028

The Council added \$160,056 through the reconciliation list to increase the reimbursement rate to clinics for primary care visits from \$65 to \$67. This is 3% increase in the reimbursement rate. The Council considered a \$3 increase requested by MCAB, but was not able to provide the additional \$1 reimbursement within the constraints of the budget.

The Chairs of the MCAB, HCLC, and PCC place a priority on this funding and are asking the Council to continue to support the \$2 increase.

Council Staff Recommendation: Do not accept this reduction. Reimbursement for primary care is the most basic component of the Montgomery Cares model. Again, Council staff notes that it may not be possible to have any further increase in FY17, but believes the FY16 increase should be maintained.

#51 Muslim Community Dental Clinic -\$91,000

In FY15, the Muslim Community Clinic received grant funding from the County to open a dental clinic. For FY16, the Council approved \$182,000 in the Montgomery Cares program for a contract with the clinic to serve Montgomery Cares patients. Based on this expected funding, the Muslim Community Clinic has hired a dentist, increased the hours of clinic staff and expanded

operations from two days to four days. The Savings Plan would reduce Montgomery Cares funding by 50%.

The Chairs of the MCAB, HCLC, and PCC ask that the Council not accept this reduction. Council staff believes that the ability to provide additional capacity for dental care should be retained. Council staff understands from the Director of the Muslim Community Center Clinic that there is three months of carry-over funding for their Quality Assurance Program. The Executive and Council approved grants totaling \$50,000 for this program for FY16. Shifting three months of funding to the Dental Clinic would save \$12,500 and should not impact the Quality Assurance Program.

Council Staff Recommendation: Reflect a savings of \$12,500 instead of \$91,000. The FY16 Dental Clinic contract would be for the full \$182,000 and the Quality Assurance grant would be reduced to \$37,500.

#69 Reduce Community Pharmacy - \$293,170

The Executive is recommending a reduction to Community Pharmacy based on a lower number of primary visits and the historical trend of unused funds in prior year budgets. For FY16, the MCAB and PCC requested an additional \$150,000 for Community Pharmacy noting the need for cardiovascular and endocrine drugs. The Council did not add this new funding. The Chairs of MCAB, HCLC, and PCC are recommending the Council not approve the Executive's proposal to reduce pharmacy funding as a part of the Savings Plan.

Council Staff Recommendation: The Executive's original FY16 budget included about \$23.50 in pharmacy/Medbank costs per primary care visit. Using the Council staff recommendation of a Savings Plan reduction of 3,100 visits, Council staff recommends a Community Pharmacy reduction of \$72,850. This is \$220,320 less than the Executive's recommendation.

#70 Reduce Indirect Costs Paid to PCC based on Reduced Expenditures for Program - \$71,770

The indirect cost savings are a function of whatever reductions the HHS Committee approves. Council staff has not fully reconciled this with DHHS to see which items they have included in their estimate of \$71,770. Council staff will work with OMB to include the correct amount in the Savings Plan.

#78 Shift Mammograms and Colorectal Screening from Montgomery Cares to Grant-Funded Programs and other Community Resources - \$120,000

In FY14, the Council added \$400,000 to the Montgomery Cares program to expand access to mammograms (\$179,500) and colorectal screenings (\$220,500). This was an initiative to better meet HEDIS benchmarks for mammograms. While there are no HEDIS measures for colorectal

screenings, in FY14 the clinics reported on 4% of patients were receiving recommended screenings. The Executive is recommending a \$120,000 reduction in these funds noting that at the end of the fiscal year only 76% of funds had been expended for mammograms and 62% of funds for colorectal screenings. A total of \$104,454 was unspent. DHHS expects that the Women's Cancer Control Program can absorb 250 screening mammograms and the Colorectal Screening Program can absorb 70 colonoscopy referrals.

The letter from the Chairs of the MCAB, HCLC, and PCC notes the increases the clinics have achieved in screening but says that this reduction can be accepted as long as DHHS can assist with these screenings.

Council Staff Recommendation: Concur with Executive's reduction.

#53 County Dental Clinic

-\$50,000

The Council added \$100,000 through the reconciliation list to increase capacity at the County Dental Clinics. This funding was support by the Commission on Health which noted that many low-income people with health insurance lack dental insurance, including those covered by Medicaid and Medicare. The Executive is recommending a 50% reduction in this increase.

DHHS has told Council staff that with the additional \$100,000 it was expected that an additional 500 patients would be seen and that and additional 250 will be seen under the reduced amount. The funds are targeted to expand time of dentists, hygienists, and other staff at the Metro Court location.

Council staff recommendation: Concur with the Executive's recommendation. Council staff makes this recommendation with extreme reluctance as the lack of dental care can lead to serious health problems and there is substantial need in the community. This does, however, provide increased services in FY16.

#60 Leadership Development Program that Serves Diverse Residents in the County

-\$51,470

This is a reduction to the contract with IMPACT Silver Spring. In FY15, the Council added \$36,750 in funding to specifically expand the work of IMPACT in Connecticut Avenue Estates, Bel Pre, and Wheaton in coordination with Montgomery Housing Partnerships. The Council also added \$35,000 to continue services in the east county. DHHS says it is likely that these will be the services that will be impacted, although the final decision will be by the vendor (IMPACT).

Council Staff Recommendation: Do not approve this reduction. There is ongoing work in these neighborhoods that should continue through FY16 as planned. Council staff notes that the new Code Enforcement staff in DHCA (which will be 2 instead of 3) is part of an effort to address the needs of some of the longer established single family communities, like those in Connecticut Avenue Estates and Bel Pre.



#72 MCPS Contract for Social Work Services

-\$61,750

DHHS and MCPS contribute jointly to funding a social worker in the Bridge Program. DHHS contributes 45% of the costs, and MCPS the remainder. The position is located in two schools. The social worker supports students identified with emotional disabilities and their families. The social worker is part of an interdisciplinary team of professionals and facilitates or participates in case conferences to promote service integration and community partnerships that may assist families. Counseling, support groups, and crisis intervention may be provided on-site for students who require individual support in order to participate in instruction. Referrals are made to the Crisis Center and also for wrap-around services in collaboration with the school team and families. The social worker may assist with providing professional development for team members, as well as the broader school community and the school system.

Council Staff Recommendation: Before approving this savings item, the Committee may want to hear from DHHS and MCPS about the impact of the reduction. Would a part-time social worker continue with the program or would MCPS make up the difference in funding for a full time position? Could services to these students and their families be offered by other County programs?

#73. Parent Resource Centers

-\$52,170

The Executive is recommending the elimination of the Parent Resource Center (PRC) program. For FY16, there are two PRCs, one at the Children’s Resource Center and one at the Coffield Community Center. Both operate through a contract with Family Services, Inc. The Emory Grove site closed in February 2015. The reason given for the reduction is that only 15% of the population served in FY15 is from low-income families; however, this calculation did not include low-income families enrolled in the Infants and Toddlers program.

In response to FY16 budget review questions, the Department reported that there has been a large increase in attendance in the PRC programs in the last two years, and the Children’s Resource Center site has experienced overcrowding. The Department also reported a demographic shift at the Coffield PRC, which changed from a balance of income levels to largely low-income families in HOC housing. The following table shows the number of children enrolled in the program by site for FY14 and FY15 reported during the budget review process. DHHS noted that the actual attendance in the programs is larger due to the frequent attendance of multiple family members.

School	Children Enrolled in FY14	Children Enrolled FY15 Prior to Budget Review
Emory Grove- Gaithersburg <i>(Closed end of February)</i>	131	87
Children Resource Center – Rockville	200	169
Coffield- Silver Spring	77	105
Total	408	361

Council Staff Recommendation: Do not approve the Executive’s recommendation. The PRCs support learning and child development through drop-in activities for young children and their parents. The relatively minimal amount of funding reaches a significant number of children and families who benefit from the services.

#76 Occupational Therapy Services - \$250,000

This Savings Plan reduction will eliminate this program that provides occupational therapy to assist seniors who are in danger of falling. DHHS will be urging Social Work Case Managers and physicians to be persistent in referring clients so that services can be reimbursed through Medicare, Medicaid, or third-party insurers. In FY14, 357 County residents received these County-funded services.

Council Staff Recommendation: Retain \$100,000 of funding. Council staff agrees that this is not a mandated program and that Case Workers and Doctors should be referring patients for services that will be covered by Medicaid, Medicare, or private insurance. However, there are seniors in the County that do not have access to insurance and there may be some instances where Medicaid and Medicare might not cover preventive Occupational Therapy. Preventing falls is an extremely effective way to reduce serious medical injuries and complications and the costs associated with recovery.

Alternative Savings

At this time, Council staff is not proposing alternative reductions in DHHS.

3. Office of Human Rights

For FY16, the approved General Fund appropriation for the Office of Human Rights is \$1,074,757. The Executive is proposing Savings Plan reductions of \$5,512, which is approximately 0.5% of the Office’s General Fund appropriation.

Manageable Items

In Council staff’s view, both items recommended by the Executive are manageable and are recommended for approval:

Budget Item	CE Rec. #	Reduction
Office Supplies	19	-\$3,800
Mail (Central Duplicating)	19	-\$1,712

There are no recommended discussion items or alternative savings.

4. Public Libraries

For FY16, the approved General Fund appropriation for the Department of Public Libraries (MCPL) is \$40,707,935. The Executive is proposing Savings Plan reductions of \$1,576,062, which is approximately 3.9% of the Department's General Fund appropriation.

Manageable Items

In Council staff's view, the following items are manageable and are recommended for approval:

Budget Item	C#	CF Rec. Reduction
#114 - Operating Expenses: Past trends support reduced line items for postage, Interlibrary loan fees, postage, and branch/unit office supplies.	19	-\$18,400
#115 - Pages Lapse During Refresh: Funding for library page hours during closure of branches during CIP refresh projects in FY16	19	-\$66,000
#116 - Turnover Savings: Newly identified vacancies expected to be filled by new staff at a lower cost than assumed in the budget	19	-\$152,782

Discussion Items

The following items were proposed by the Executive for savings:

#113 Hours at Branches (Chevy Chase, Kensington, Little Falls, Potomac, and Twinbrook) - \$638,880

The Council approved \$638,880 on the reconciliation list to increase hours at five branches (Potomac, Chevy Chase, Kensington Park, Little Falls, and Twinbrook) to pre-recession levels. The Executive has proposed taking the full amount as a savings.

The FY16 funding would support an additional of 29 hours per week and would bring each branch to a total of 56 hours per week. The new hours were projected to begin in October. The amount needed to support the increased hours for all of FY17 is \$851,840 (an incremental increase of \$212,960).

MCPL explains that it reduced library branch hours strategically in FY11, creating tiers of libraries with total public service hours of 60 hours per week, 50 hours per week and 46 hours per week spread evenly through the County based on use patterns. MCPL has restored and enhanced library hours strategically since FY13. All library branches have gotten increased hours from FY11, and the system's hours overall are now higher as of FY15, than they were in FY10, before the hours reductions of FY11. Factors supporting MCPL's decisions on how many hours to increase at each branch include: Recent capital investment, historic and expected usage, geographic distribution,

Free/Reduced School lunch program eligibility, number of Title 1 schools nearby, upcoming residential development nearby, feedback from discussion with Library Advisory Committees and other community members, and the service capacity (size, building features) of the branch.

The Council has received a statement from the Friends of the Library (attached at © 34-35) expressing concern about the impact of the proposed savings cuts. Regarding the library hours of operation, the organization suggests that the “best interest of Montgomery County resident would be served by providing MCPL with a sustainable budget now and in the future that would allow for predictable hours of operation.”

Council Staff Recommendation: The Council has recognized the importance of library services for Montgomery County residents by supporting increased funding for hours and materials since FY13. However, if funding must be reduced for MCPL beyond the manageable items referenced above, then Council staff recommends that library hours be reduced before library materials, particularly if the ability to increase funding to sustain services is uncertain.

#117 Library Materials - \$700,000

The Council approved \$150,000 on the reconciliation list for MCPL collection including \$50,000 for its Spanish Language collection. The increase to the MCPL collection in FY16 also included \$560,000 recommended by the Executive and approved by the Council for high demand materials, STEM-related educational items, and a part-time materials selector. The Executive is recommending a \$700,000 decrease which would eliminate almost all of the increase approved for the MCPL collection in FY16. With these savings, the MCPL materials budget would be at about the FY15 level of \$5.35 million. The Friends of the Library has stated that the proposed cut would drastically slow the momentum started by the FY15 budget to provide reading options for Montgomery County’s multi-lingual and diverse population.

Council Staff Recommendation: The Council has recognized the need for library materials by approved increases to the materials budget since FY13. Council staff believes that funding for materials has the highest priority of all the savings plan recommended cuts; however, Council staff believes that the proposed reduction to materials are acceptable, should additional reduction to the MCPL budget be necessary.

- #35 Deferred Maintenance and Cleaning for Libraries (DGS) - \$150,000**
- #38 Reduce Special Cleaning Funds: Public Libraries (DGS) - \$144,000**

The County Executive is proposing two reductions related to the maintenance and cleaning of public libraries:

- \$150,000 approved by the Council on the reconciliation list to partially restore funding in the Department of Works & Transportation operating budget in FY07, but removed in FY11 due to budget constraints.

- \$144,000 for special cleaning funds in the Department of General Services (DGS) base for public libraries. The Savings Plan narrative states that the latter amount represents 60% of special cleaning funds for public libraries.

Council staff notes that the reductions to cleaning/grounds/maintenance for public libraries taken in the prior recession resulted in numerous complaints from users.

Council Staff Recommendation: Council staff concurs with the Executive's recommendation to take the \$150,000 increase in FY16 for additional deferred maintenance and cleaning. However, Council staff does not recommend reducing the special cleaning funds for the Department at this time. The Committee may want to provide input to the T&E Committee on these savings plan items. Council staff notes that the PHED Committee approved corresponding reductions proposed by the Executive for Recreation facilities.



MEMORANDUM

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DATE: July 13, 2015
TO: Montgomery County Council President George Leventhal, HHS Committee Chair
CC: Justina Ferber, Legislative Analyst, Montgomery County Council
FROM: Suzan Jenkins, CEO, Arts and Humanities Council of Montgomery County
SUBJECT: FY16 Savings Plan

Thank you for your past support of the arts and humanities in Montgomery County and the opportunity to address the HHS Committee regarding the County Executive's proposed Savings Plan as it pertains to the Arts and Humanities Council of Montgomery County's (AHCMC's) FY16 budget.

These are difficult times, and we want to do our part. At the same time, we wish the County Executive's Savings Plan proposal was not necessary, and ask that the HHS Committee consider lessening its impact on our sector.

The arts and humanities sector is proud to serve as an economic driver for the County, supporting over 4,200 jobs and delivering over \$225 million dollars local return on Montgomery County's investment. Additionally, Montgomery County's 3 A&E districts collectively supported approximately 2,200 jobs and have generated nearly \$214.2 million and \$75 million in state GDP and wages, according to the Towson University's Regional Economic Studies Institute. We are a vital part of the economy and a vibrant addition to the community.

Consequently, and in order to preserve the impact of the County's investment and cultivate economic growth during this critical time, we ask for your consideration of our proposal to mitigate the deleterious impact of the Savings Plan on our agency and the field we serve.

By granting the Arts and Humanities Council the authority to use the appropriation in the Matching Fund category to proportionately redistribute to those categories from which funds are being taken for the Savings Plan, grantees who have already been notified of their grants will be able to continue and the Arts and Humanities Council will have the resources to help our field during this time of constricted budgets.

Council President Leventhal, we know these are difficult times that call for extreme measures. Thank you for your sustained support and leadership; we look forward to continuing our work together in FY16.



Creativity Today
Innovation Tomorrow

Imagination Stage
4908 Auburn Avenue
Bethesda, MD 20814
T 301-280-1660
F 301-718-9526

Suzan Jenkins
Arts and Humanities Council of Montgomery County
801 Ellsworth Drive
Silver Spring, MD 20910

Dear Suzan,

The work of Imagination Stage has a broad impact in Montgomery County beyond its artistry – in serving 110,000 children and families annually, it provides important education and social service programs that augment important county efforts in agencies. Cuts to Imagination Stage's funding through the Arts and Humanities Council of Montgomery County would impact these important efforts.

- Working in tandem with the county's Department of Recreation, HHS, and private organizations, Imagination Stage has launched *Oyemel* to serve refugee children who fled violence in Central America who have arrived in Montgomery County. *Oyemel* provides a creative arts outlet using culturally-based, trauma-informed theatre and arts activities to begin the healing process and aid in assimilation.
- In partnership with the Montgomery County Public Schools, Imagination Stage serves all 3,000 3rd graders who attend the 27 MCPS schools that received federal Title I funding. These schools serve a student population that faces a host of significant risk factors.
- Imagination Stage is a leader in providing access to arts and learning opportunities for patrons with disabilities. By providing appropriate supports, young people with disabilities participate alongside typically developing peers. Imagination Stage provides inclusive programming like American Sign Language interpreted performances and Sensory Friendly performances with modifications to better serve patrons with autism or sensory sensitivities. Imagination Stage teaches best practices in inclusive arts programming to other arts organizations in the county, state, and throughout the nation.
- Imagination Stage provides innovative programming for preschool learners through its Theatre for the Very Young. Imagination Stage has partnered with many area Head Start programs to make the multisensory, developmentally-appropriate arts programming part of the learning experience of Montgomery County's youngest citizens.

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LEGAL COUNSEL

Lerch, Early & Brewer, Chtd.

- **Imagination Stage is an anchor in Bethesda's Woodmont Triangle. With 50 full-time employees, hundreds of contracted teachers and artists, and the thousands who attend plays, camps, and classes, Imagination Stage generates a considerable amount of additional spending in the community in parking revenue, restaurant expenditures, and retail purchases.**

Cuts in general operating support for Imagination Stage will decrease or eliminate these and other significant programs of Imagination Stage. This is all the more devastating because the education and social service sectors are facing their own budget cuts so these Montgomery County citizens will go unserved without these innovative arts partnerships.

Few communities in the nation have a comprehensive theatre for young audiences with the scope of services provided by Imagination Stage. Imagination Stage uses its creative workforce to have a significant impact on our community on a lean budget. Cuts to its general operations will be felt throughout the county if Imagination Stage has to curtail these effective and innovative programs.

Sincerely,



**Bonnie Fogel
Founder/Executive Director**

Cost Sharing: MCG (P720601)

Category	Culture and Recreation	Date Last Modified	11/17/14
Sub Category	Recreation	Required Adequate Public Facility	No
Administering Agency	General Services (AAGE29)	Relocation Impact	None
Planning Area	Countywide	Status	Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	3,634	3,634	0	0	0	0	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	9	9	0	0	0	0	0	0	0	0	0
Construction	7,430	7,430	0	0	0	0	0	0	0	0	0
Other	15,498	5,309	1,316	8,873	2,382	2,491	1,000	1,000	1,000	1,000	0
Total	26,571	16,382	1,316	8,873	2,382	2,491	1,000	1,000	1,000	1,000	0

	Total	FY14	FY15	FY16	FY17	FY18	FY19	FY20	Beyond 6 Yrs
FUNDING SCHEDULE (\$000s)									
Contributions	150	0	150	0	0	0	0	0	0
Current Revenue: General	14,810	6,435	602	7,773	2,282	1,491	1,000	1,000	1,000
G.O. Bonds	1,000	0	0	1,000	0	1,000	0	0	0
Land Sale	2,661	2,661	0	0	0	0	0	0	0
Long-Term Financing	3,850	3,850	0	0	0	0	0	0	0
State Aid	4,100	3,436	564	100	100	0	0	0	0
Total	26,571	16,382	1,316	8,873	2,382	2,491	1,000	1,000	1,000

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	2,515
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		20,197
Expenditure / Encumbrances		17,023
Unencumbered Balance		3,174

Date First Appropriation	FY 06
First Cost Estimate	
Current Scope	FY 16
Last FY's Cost Estimate	25,197

Description

This project provides funds for the development of non-government projects in conjunction with public agencies or the private sector. County participation leverages private and other public funds for these facilities. Prior to disbursing funds, the relevant County department or agency and the private organization will develop a Memorandum of Understanding, which specifies the requirements and responsibilities of each.

Cost Change

Reductions of \$141,000 have been made in FY16 expenditures and current revenue funding as part of the FY16 operating budget savings plan. FY16 CIP Grants for Arts and Humanities Organizations have been capped at the level approved in May 2015.

Justification

The County has entered into or considered many public-private partnerships, which contribute to the excellence and diversity of facilities serving County residents

Other

See attached for Community Grants and CIP Grants for Arts and Humanities Organizations.

The State approved \$4,000,000 in State Aid for the Fillmore venue in Silver Spring. The County's required match was \$4,000,000 and \$6,511,000 was programmed. The Venue Operator agreed to purchase certain furniture, fixtures, and equipment for the project; \$150,000 of which would be used as the required County match. An agreement between the development partners and the County was executed. The Fillmore is now operational.

Old Blair Auditorium Project, Inc., in FY06-07 the County provided \$190,000 as a partial match for the State funds with \$50,000 in current revenue for DPWT to develop a program of requirements and cost estimate for the project, and bond funded expenditure of \$140,000 to pay for part of the construction. These funds were budgeted in the MCG: Cost Sharing project (No. 720601). In FY11, the funds were transferred to a new CIP Old Blair Auditorium Reuse project (No. 361113).

Fiscal Note

As a result of savings plan reductions in programmed expenditures, FY16 spending will be reduced and FY17 appropriation needs will be reduced by an equal amount.

Disclosures

A pedestrian impact analysis will be performed during design or is in progress.

The Executive asserts that this project conforms to the requirements of relevant local plans, as required by the Maryland Economic Growth, Resource Protection and Planning Act.

Coordination

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COST SHARING GRANTS

Grants:

For FY16, County participation is for the following community grant projects totaling \$865,000: Beth Shalom Congregation and Talmud Torah: \$60,000; Easter Seals Greater Washington-Baltimore Region: \$50,000; Graceful Growing Together, Inc.: \$75,000; Jewish Council for the Aging of Greater Washington, Inc.: \$50,000; Jewish Foundation for Group Homes: \$50,000; Latin American Youth Center, Inc.: \$25,000; Muslim Community Center Inc. DBA MCC Medical Clinic: \$25,000; Potomac Community Resources: \$25,000; Rockville Science Center, Inc.: \$15,000; Silver Spring United Methodist Church: \$50,000; The Jewish Federation of Greater Washington: \$40,000; Warrior Canine Connection: \$50,000; Cornerstone Montgomery, Inc.: \$350,000. For FY16, CIP Grants for Arts and Humanities Organizations totaling \$1,625,004 are approved for the following projects: The Writer's Center, Inc.: \$250,000; Montgomery Community Television, Inc.: \$119,181; Sandy Spring Museum, Inc.: \$30,170; Round House Theatre, Inc.: \$155,572; American Dance Institute, Inc.: \$70,081; and Strathmore Hall Foundation, Inc.: \$1,000,000.

For FY15, County participation was for the following projects: Easter Seals Greater Washington-Baltimore Region, Inc.: \$100,000; Graceful Growing Together, Inc.: \$125,000; Jewish Community Center of Greater Washington: \$150,000; Muslim Community Center, Inc.: \$250,000; Potomac Community Resources, Inc.: \$150,000; The Arc of Montgomery County, Inc.: \$17,973; Catholic Charities of the Archdiocese of Washington, Inc.: \$11,395; Melvin J. Berman Hebrew Academy: \$33,000; Jewish Social Service Agency: \$75,000; Warrior Canine Connection, Inc.: \$75,000; Jewish Council for the Aging of Greater Washington, Inc.: \$125,000; The Jewish Federation of Greater Washington, Inc.: \$100,000; Family Services, Inc.: \$75,000. For FY15, CIP Grants for Arts and Humanities Organizations totaling \$849,080 are approved for the following projects: Germantown Cultural Arts Center, Inc.: \$75,000; Jewish Community Center of Greater Washington, Inc.: \$134,000; Montgomery Community Television, Inc.: \$50,080; The Olney Theatre Center for the Arts, Inc.: \$150,000; Sandy Spring Museum, Inc.: \$90,000; and The Writer's Center, Inc.: \$250,000. \$100,000 of these funds will also be used to provide a State bond bill match for Silver Spring Black Box Theater. For FY15, emergency CIP Grants for Arts and Humanities Organizations totaling \$143,116 are approved for the following projects: Montgomery Community Television, Inc.: \$127,179; and Sandy Spring Museum, Inc.: \$15,937.

For FY14, County participation was for the following projects: Easter Seals Greater Washington-Baltimore Region: \$100,000; Jewish Foundation for Group Homes, Inc.: \$125,000; Muslim Community Center: \$100,000; Potomac Community Resources, Inc.: \$50,000; Sandy Spring Museum: \$65,000; St. Luke's House and Threshold Services United: \$50,000; and Takoma Park Presbyterian Church: \$75,000. Prior to disbursement of funds, Takoma Park Presbyterian Church must provide a final Business Plan to the Executive and Council that includes the proposed fee schedule and letters of interest from potential entrepreneurs with expected revenues from each user. The Church must agree to use the facility for the expressed purposes for a period of ten years from the time the facility is complete or repay the pro rata portion of County funds. The following Capital Improvement Grants for the Arts and Humanities were awarded to Friends of the Library, Montgomery County, Inc.: \$25,100; Imagination Stage, Inc.: \$190,000; The Washington Conservatory: \$26,875; Strathmore Hall Foundation, Inc.: \$26,000; The Puppet Company: \$25,000; The Writers Center, Inc.: \$250,000; Glen Echo Park Partnership for Arts and Culture: \$45,000; American Dance Institute, Inc.: \$34,889; Olney Theatre Corp: \$25,000; Montgomery Community Television dba Montgomery Community Media: \$62,469; The Dance Exchange Inc.: \$77,500; and Metropolitan Ballet Theatre, Inc.: \$100,850.

For FY13, County participation was for the following projects: ArtPreneurs, Inc.: \$80,000; Muslim Community Center, Inc.: \$120,000; Muslim Community Center, Inc.: \$175,000; Potomac Community Resources, Inc.: \$50,000; Sheppard Pratt Health System, Inc.: \$50,000; and The Menare Foundation, Inc.: \$80,000.

For FY12, County participation was for the following projects: Catholic Charities of the Archdiocese of Washington, Inc.: \$125,000; CHI Centers Inc.: \$200,000; and Ivymount School, Inc.: \$100,000.

For FY11, County participation was for the following projects: Girl Scout Council of the Nation's Capital: \$100,000; Jewish Foundation for Group Homes, Inc.: \$50,000; and Ivymount School, Inc.: \$100,000.

For FY10, County participation was for the following project: Aunt Hattie's Place, Inc.: \$100,000. Disbursement of FY09 and FY10 County funds is conditioned on the owner of the property giving the County an appropriate covenant restricting the use of the leased property to a foster home for boys for a period of ten years from the time the facility

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**Montgomery County Department of Health and Human Services
Mental Health Advisory Committee (MHAC)**

July 14, 2015

Council President George Leventhal
Montgomery County Council
100 Maryland Avenue
Rockville, Maryland 20850

Dear Council President Leventhal,

Thank you for the opportunity to comment on the proposed FY16 Savings Plan. The Mental Health Advisory Committee (MHAC) is aware that a Savings Plan is necessary and that cuts must be made. We appreciate that the Council is looking at alternative ways to save that would not adversely affect our most vulnerable residents.

As you know, budget items that were originally approved in the FY15 budget, including a mobile crisis team for children and adolescents, will just be implemented in January 2016. We appreciate your advocacy for these items. We feel we are just beginning to gain ground. We hope that these items will come to fruition in FY16.

The proposed FY16 Behavioral Health and Crisis Services (BHCS) budget reduction is \$60,900. This may not seem like a great deal of money when viewing the budget as a whole. However, BHCS budget cuts alone since 2009 have exceeded \$3 million. The proposed reduction to BHCS is spread across outreach services to those who are homeless with behavioral health problems and emergency preparedness as well other behavioral health programs and services. BHCS has been operating with more than 15 vacant positions. These additional cuts would further reduce services that provide a safety net for the underinsured and the uninsured, many of whom suffer from mental health, substance abuse, and/or co-occurring disorders. These consumers often have medical issues as well. In short, our most vulnerable citizens would be adversely affected.

We know your job is challenging. We hope you are able to find alternative budget cuts.

Thank you for your continued support.

Sincerely,

The Mental Health Advisory Committee

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COMMISSION ON PEOPLE WITH DISABILITIES

Via: Electronic Transmittal

July 13, 2015

The Honorable George Leventhal, President
Montgomery County Council

Re: Proposed Budget Cuts to DD Supplement

Dear Mr. Leventhal:

The support that the Commission on People with Disabilities has received from the County Executive and the County Council over the last many years has been greatly appreciated. We are aware of the recent Supreme Court tax case that will mean a significant financial hit to Maryland and the County. However, we members of the Commission's Developmental Disabilities (DD) Advisory Committee write to express our strong opposition to County Executive Leggett's proposed budget cut of the Developmental Disability Supplement and the funding already enacted that sets the developmental disability direct service workers wage at 125 percent of the minimum wage. We would also take this opportunity to inform you and your Council colleagues of the devastating consequences the proposed cuts would create for County residents with developmental disabilities. We respectfully urge the Council to reject these proposed cuts.

The situation of our most vulnerable residents with developmental disabilities was already critical because of the need for more State funding for the Medicaid match resulting in over 1,000 County citizens with developmental disabilities on the State DD waiting list. Due to inadequate State funding, the burden of supplementing those services has fallen on the County to keep pace with costs to providers of services coupled with the issue that there is a shortfall in providers able to provide services in the County.

The Commission has followed the evolution this crisis with great alarm over the last years. Even before this most recent budget adjustment proposal, there was enough concern within the Commission to warrant establishment of a standing committee to both monitor and advise the County on Developmental Disability issues.

We fully appreciate that the Council will be bombarded with grievances regarding proposed cuts to other programs, but unlike other areas these are funds which have already started to be used, and their elimination irreversibly endangers people with disabilities in direct and immediate ways.

Department of Health and Human Services

401 Hungerford Drive • Rockville, Maryland 20850 • 240-777-1246 • 240-777-1288 FAX

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The Honorable George Leventhal
July 13, 2015
Page 2

The DD supplement was funded in this year's budget as part of a four year plan to restore the match to DDA revenue to pre-recession levels dating back to 2009. The DD supplement is used primarily to augment staff salaries and to offset the higher cost of doing business in the County. Additionally, the Council included funding this year for a small amount to offset the increase in the minimum wage put in place by the County. The provider community -- whose ability to function depends on the DD supplement and minimum wage offset funding -- developed a four-year plan to restore the DD supplement, which provides about 8% matching funds to the DDA revenue that providers bring into the County. This is the second year of the four-year plan, and the proposed cut eliminates the entire increase for FY16. This means the expansion funding for new Transitioning Youth and those in crisis entering the system will be eliminated; any cost of living adjustment will be gone; and the small amount put in the budget by council this year to offset the minimum wage hike will be lost.

The DD Supplement cannot be cut without irretrievable loss -- *providers have already signed contracts for the money; they already increased staff wages; they have started services July 1; and their budgets are finalized* based on the DD Supplement. Not only was the DD Supplement years overdue, but withdrawing the funds now that critical services have already begun based on restored funds is not only unjust, but dangerous.

As stated above, much of the DD Supplement goes towards augmenting staff salaries, which are insufficient given the staff's enormous responsibilities. The extraordinary people who choose to care for persons with disabilities go above and beyond the definition of "work," they literally protect and save lives. Their hours know no regularity, they are at the mercy of their clients' disabilities so that, for example, if a client is agitated and awake all night long, his aide stays awake by his side all night long. If a client suddenly collapses into a seizure, his aide drops down to protect him and accompany him to the hospital. For these and countless other onerous tasks, staff are paid a lowly hourly wage which does not begin to reflect what their work is worth.

The direct care staff who work with people with developmental disabilities primarily choose their jobs because of their dedication to this very vulnerable population. However, these same staff must support their families, and have a very difficult time doing so at their current salaries. The vast majority work more than one job. Without fair pay, and incentives, we will lose these dedicated individuals and the results will be catastrophic. We do not need to wonder what will happen to the community of people with disabilities if we lose qualified staff, news headlines have already told us -- developmentally disabled persons have been left alone in their homes, without supervision and suffering from neglect.


We fully recognize the need, and difficulty, of implementing these budget cuts. However, the services that provide the safety net to individuals who are unable to care for

The Honorable George Leventhal
July 13, 2015
Page 3

themselves must be the last place we turn. If libraries must reduce their hours, arts and humanities programs are curtailed, or recreation programs reduced, it is unfortunate, but does not directly impact the safety of our citizens. It is often literally a matter of life and death for County residents with developmental disabilities. How we care for the most vulnerable segments of our society cannot be compromised no matter how dire the financial situation.

We respectfully ask that the Health and Human Services Committee, and the entire Council reject the proposed cuts to the Developmental Disabilities Supplement and related funding. We recommend that the Council thereafter exclude from consideration this population from budgetary cuts in favor of other cuts upon which the lives of other citizens do not depend. Thank you for your attention to our request, and to this important area. Please let us know how we can be of further assistance.

Sincerely,


Seth A. Morgan, M.D.
Chairman

Sincerely,


Susan Hartung, Chair
Developmental Disability Advisory Committee

c: The Honorable Isiah Leggett, County Executive
Uma S. Ahluwalia, Director, Health and Human Services
John J. Kenney, Chief, Aging and Disability Services



DEPARTMENT OF HEALTH AND HUMAN SERVICES

Isiah Leggett
County Executive

Uma S. Ahluwalia
Director

July 21, 2015

George Leventhal, President
Montgomery County Council
100 Maryland Avenue
Rockville, Maryland 20850

Dear Council President Leventhal:

On behalf of the Commission on Health (COH), I want to thank you, Councilmember Berliner and Councilmember Rice for the recommendations you have made to the full Council regarding the Fiscal Year 2016 Budget and Budget Savings Plan. The COH is hopeful that the full Council will adopt the recommendations proposed by its Health and Human Services Committee at its next meeting. Sustained investment in programs such as dental services, mental health and children's health is vital to the health of Montgomery County's residents and, in the long term, will likely result not only in improved health and quality of life for many residents but may also result in cost savings.

County Executive Isiah Leggett, in a July 8th memo to the County Council regarding the Budget Savings Plan, asserted that the County's budget shortfalls cannot be solved by only increasing property taxes. The COH fully agrees that confronting the County's budget challenges, including large anticipated revenue shortfalls for FY 2017 and FY 2018, will require innovative thinking. However, the COH recommends that the County Council consider options for raising revenue as well as program reductions and efficiency improvements. The COH believes that a balanced approach of revenue increases and budget cuts will best ensure essential services are provided. Though not always apparent at the time, program cuts, particularly in the health and human services area, often result in increased long-term costs. For instance, residents with minimal or no oral health coverage may be forced to seek expensive emergency room treatment. Persons with behavioral health conditions may face incarceration or job loss because early access to mental health or substance use treatment was unavailable. Both to improve health and possibly save money in the long-term, the COH therefore recommends that the County Council explore all available options as it completes this year's budget cycle and plans for the years ahead.

As the new chair of the COH, I want to thank you for your continued leadership in improving access to health care for all residents in Montgomery County. The COH's members appreciate

Commission on Health

401 Hungerford Drive 2nd Floor • Rockville, Maryland 20850 • 240-777-4422

(127)

your consideration of our input. Both I and other COH members look forward to working with County Councilmembers and County Executive Leggett to improve the health of Montgomery County's residents.

Sincerely,



Daniel Russ, Ph.D.
Chair, Commission on Health

Cc: Uma Ahluwalia, Director, DHHS
Dr. Ulder Tillman, Health Officer, DHHS
County Executive Isiah Leggett

Commission on Health

401 Hungerford Drive 2nd Floor • Rockville, Maryland 20850 • 240-777-4422

(128)

Council President George Leventhal
Chair, Health and Human Services Committee
Montgomery County Council
100 Maryland Avenue, 6th Floor
Rockville, MD 20850

July 13, 2015

Dear Council President Leventhal:

On behalf of the Montgomery Cares Advisory Board, the Health Centers Leadership Council representing the executive directors of the 12 health care safety-net clinics, and the Primary Care Coalition, we thank you for investing in the Montgomery Cares and Care for Kids programs. These programs provide health services for low-income, uninsured residents; and, we ask you to maintain the integrity of these programs. The \$1.2 million cuts proposed in the County Executive's savings plan will have severe consequences for the programs, the people they serve, and our community as a whole.

By investing in Montgomery Cares and Care for Kids, Montgomery County has developed a health care safety-net system to be proud of. Montgomery County now boasts a health care safety-net that includes a full complement of health care programs so that every low-income resident who seeks health care can access primary and preventive services. This safety net also contributes to Montgomery County's status as the healthiest county in Maryland.

Providing access to health services for vulnerable residents is crucial. A healthy population is essential to a thriving business environment; healthy adults can work productively to support their families, contributing to the community and economy; healthy children engage more fully in learning and school activities. When people cannot access appropriate affordable health care, the costs to the community are high. Lost workdays affect businesses and economic growth. Workers who are ill are less effective when they are on the job. As people's health deteriorates, they seek care in hospital emergency rooms where it is most expensive.

In Montgomery County, the results of investing in health coverage for the most vulnerable community members have been impressive. Montgomery Cares is a true public-private partnership that leverages at least \$2.30 in private funds for every county dollar invested. Because of this multiplying factor, the County's investment in Montgomery Cares delivers great value for the community. For an investment of \$420 per patient per year by the Montgomery County government, Montgomery Cares provides quality medical care that reaches or exceeds national benchmarks for select diabetes and hypertension measures, and 95 percent of patients would recommend their Montgomery Cares participating clinic to a family member or friend. Montgomery Cares is an economic engine that employs 175 FTE health professionals and provides on-the-job training opportunities for the health care workforce of the future through clinical rotations with nursing, social work, and clinical pharmacy programs. The program has fostered collaboration in the community engaging 12 independent clinics, all the hospitals in the County, more than 750 individual volunteers, and 100 physician practices around a shared goal of providing high quality, accessible health care for our most vulnerable residents. And, importantly in the era of Maryland's new all-payer model for hospital payments, the program has developed an effective model for reducing the costs of health care provided in a hospital setting by providing a reasonable community based alternative.

The proposed cuts to Montgomery Cares and Care for Kids amount to nearly \$1.2M. A cut this large would place this remarkable health care safety-net infrastructure at risk. Cuts in reimbursement rate and encounters may result in loss of personnel at the not-for-profit clinic partners. This culturally competent workforce is not easily replaced. In addition, cuts of this magnitude will shift yet more costs to the patient population, of which more than 60% are below 100% of Federal Poverty.

We recognize that cuts must be made yet also recognize the risks to the achievements of the Montgomery Cares and Care for Kids programs of an extreme cut of \$1.2M. We ask that the Council approach austerity with full consideration of the long-term implications for the sustainability of our health care safety-net system—a system that is unparalleled in Maryland.

(129) (29)

Representatives of the Montgomery Cares Advisory Board, the Health Centers Leadership Council and the Primary Care Coalition together have reviewed options that cut spending yet preserve the programs. From that review, we request the County Council take the following actions to preserve the health care safety-net and its services.

- Restore in full the approved FY2016 *Care for Kids* budget [+\$62,500]
- Maintain the approved \$2 per encounter increase to Montgomery Cares participating clinics. [+80,028 - \$6,715: see reductions in primary care encounters below]
- Maintain in full the approved FY2016 budget line item of \$182,000 for oral health services at Muslim Community Center Dental Clinic. [+\$91,000]
- Restore in full the \$293,170 allocation for the community pharmacy. [+\$293,170]

The above restorations are crucial to maintaining the integrity of the health care safety net in this county. While any cuts to Montgomery Cares will be painful, we recognize the severity of the County budget situation. Representatives of the Montgomery Cares Advisory Board, the Health Centers Leadership Council and the Primary Care Coalition have determined the following reductions can be absorbed for FY2016 while maintaining the integrity of the program.

- Remove the \$50,000 allocated for expanded behavioral health coverage at Holy Cross Health Center Aspen Hill [-\$50,000]
- Reduce the number of primary care encounters for FY2016 from 74,100 to 71,000 [- \$201,500 and -\$6,715 saved from \$2 per encounter increase by 3,100 fewer visits]
- Reduce funding for cancer screenings (mammography/colorectal) by \$120,000* [-\$120,000]
* requires assurance that the county will continue to approve the bulk purchase of mammography and other cancer screenings, which secures the favorable rates that allow limited funds to serve so many safety-net patients.

The attached document details a justification for each of these requests.

Note that Montgomery Cares and Care for Kids were excluded from the 2% inflationary increase provided to other contracts in the FY2016 budget. These two programs have already absorbed this de facto budget cut. To ensure the sustainability of the health care safety-net system and to be able to continue to provide vital services under restricted budgets, we request:

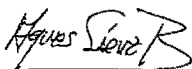
- Flexibility in the Montgomery Cares budget to allow movement of any available funds to the reduced budget line items during the course of the year.
- If further FY2016 cuts are needed in the County budget, that Montgomery Cares and Care for Kids be held harmless.

Time and again, the Montgomery County Council has demonstrated commitment to ensuring that vulnerable community members have access to health services; most recently, the historic passage of Bill 60-14 requiring paid sick leave for County residents. Curtailing access to health services for workers who have been promised fewer barriers to care would be a tragedy – and a contradictory message from the Council. Please, do not make our most vulnerable residents shoulder the burden of these austerity measures. We thank you for your consideration and are available to discuss these requests with you.

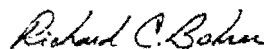
Sincerely,



Stephen Gammarino
Chair, Montgomery Cares Advisory Board



Agnes Saenz
Chair, Health Centers Leadership Council



Richard C. Bohrer
Chair, Primary Care Coalition

CC:

Uma Ahluwalia, Director, Department of Health and Human Services
Jean Hochron, Senior Administrator, Health Care for the Uninsured, Department of Health and Human Services
Linda McMillan, Senior Legislative Analyst, Montgomery County Council

Request for FY2016 Under the Savings Plan [July 2015]

Care for Kids Request

Care for Kids (CFK) is among Montgomery County's longest running health care safety-net programs, established so that no child in Montgomery County would be without access to health care. Care for Kids provides primary health care services, specialty care, medication, and access to dental care for children who are not eligible for state or federally funded health coverage and whose family incomes are at or below 250% of the federal poverty level.

In FY15, CFK experienced its first significant enrollment growth since 2007. CFK served 3,919 children in FY15, a 30 percent increase over FY14. In FY15, the CFK program required an additional \$125,000 to continue providing services for the increased number of children enrolled. Much of the increase in CFK enrollment is from children fleeing violence. Most of these children will be in the County for at least 2 years, remaining eligible for CFK during this time. Therefore, program enrollment numbers are expected to remain at FY15 levels or increase. Program expenditures to provide services for these children will also remain at or above FY15 levels.

Request: Restore \$62,500, to provide the full approved Care for Kids budget for FY16, noting that additional funds may be needed to arrange for health services for vulnerable children.

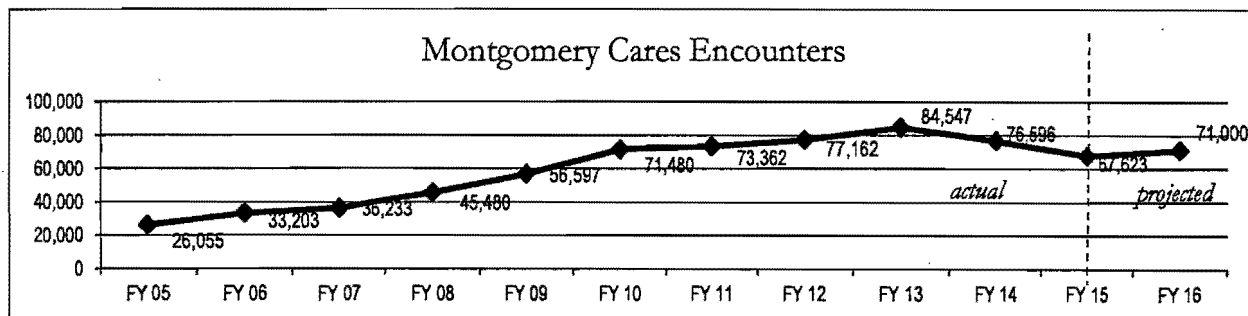
Montgomery Cares Requests

Primary Care Cost Savings: For the first time since the program began, Montgomery Cares encounters declined in FY14 and again in FY15. In some part, this is due to the success of Medicaid expansion and the Affordable Care Act (ACA). However, during FY14 nine Montgomery Cares clinics temporarily reduced their visit capacity during implementation of the new electronic health record systems. In FY15, seven Montgomery Cares clinics experienced provider staffing shortages affecting the number of patients the clinics could see. The number of encounters is expected to increase in FY16 to between 71,000 and 74,500 as a new Holy Cross Health Center has opened in Germantown and most provider vacancies at clinics have been filled.

Request: Reduce the number of budgeted primary care encounters to 71,000 but no lower. This brings a savings of \$201,500.

Reimbursement Increase for Primary Care Encounters: The Council needs to retain the \$2 increase in reimbursement for primary care encounters based on the inflationary rate for providing primary health care services. Most nonprofit county contractors received a 2% cost of living adjustment, but this adjustment does not accrue to the Montgomery Cares participating clinics, who also did not receive any rate increase last year. The \$2 per encounter increase is reasonable and much needed to ensure that participating clinics have the necessary resources to provide high quality primary and preventive care to low-income, uninsured residents.

Request: Maintain the \$2 per encounter increase at 71,000 encounters for FY16.



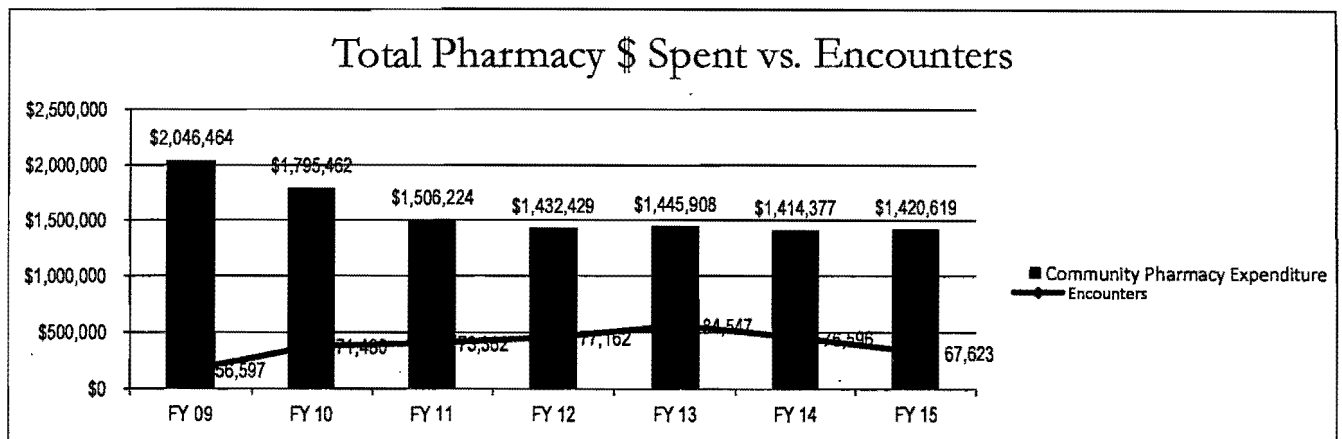
(131) (2)

Oral Health Services: Low-income residents often present with complex oral health needs that require multiple treatments and specialty dental services. Currently, there is capacity to provide only 7% of Montgomery Cares patients with preventive and restorative oral health services. In FY15, with support from Montgomery County Council and Executive grants, the Muslim Community Center Clinic (MCC) opened a 2-chair dental clinic two days each week that served 275 Montgomery Cares patients in 387 encounters during its first 6 months. The budget for FY16 allocated \$182,000 for MCC to increase capacity to serve 1,000 Montgomery Cares patients. Based on the approved budget, MCC dental clinic has taken steps to double its capacity to open four days a week. Two new dentists have been hired to provide additional coverage, and the hours of the clinic staff have been extended. The proposed reduction would force the clinic to breach contracts with these providers and put the clinic at serious financial risk. The proposed reduction would also place a significant burden on patients. Reduced operating hours at MCC dental clinic will mean patients need to re-schedule existing appointments (already scheduled for several weeks in the future) and may not be able to be seen for several months.

Request: Restore \$91,000 to keep the full approved FY16 budget of \$182,000 for MCC dental clinic to see 1,000 Montgomery Cares patients.

Community Pharmacy: A significant portion of the care provided through Montgomery Cares is for individuals with chronic conditions, such as diabetes, hypertension, and congestive heart failure. Appropriate management of these conditions often requires costly medications. The Community Pharmacy provides point-of-service access to medicines which increases patient compliance with prescribed medications and ultimately improves health outcomes. Based on medication inventory and reports by Montgomery Cares clinics, the Community Pharmacy is experiencing shortfalls each year resulting in shortages of essential medications available to patients at the Point-of-Service. Since FY09, the available funding for the Community Pharmacy has declined, while the number of patients and encounters and the cost of medications has increased, so that the amount of money available for medications fell from \$36.16 per visit in FY09 to \$21.00 per visit in FY15. Furthermore, in past years the shortfall in Community Pharmacy funding has been offset slightly by re-allocating unspent funds from other line items in the Montgomery Cares budget to the Community Pharmacy line towards the close of the fiscal year. This re-allocation was not granted at the close of FY15. Clinics therefore have entered FY16 with lower inventory of medications than typical in previous years.

Request: Restore funding for the Community Pharmacy in the amount of \$293,170.



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Behavioral Health Coverage at Holy Cross Health Center Aspen Hill: Holy Cross Health continues to see a significant increase in the need for behavioral health services within its network of Health Centers, with a high number of patients reporting depression. Failure to support the expansion of the crucial Behavioral Health service will have a negative impact on the health and well-being of patients. However, recognizing the county FY16 budget constraint and the importance of funding oral health care as well as behavioral health care, the safety-net network will do its best to meet patient need with existing behavioral health resources until such time as further expansion can be funded.

Request: Accept a \$50,000 reduction for Behavioral Health Specialist in Montgomery Cares Holy Cross Aspen Hill, with the Council's understanding of the continued need in this patient population for behavioral health services integrated in the primary care setting.

Cancer Screening: Many low-income and minority individuals face barriers to accessing routine cancer screenings, affordability of the screening being one factor. Another factor is whether the provider writes a referral. To improve referral rates, PCC found that providers must be confident in the availability of and access to screenings for their patients. For several years, the PCC and Montgomery Cares participating clinics have worked diligently to improve cancer screening rates. The results have been impressive: Cervical cancer screening rates jumped from 29 percent in FY11 to 53 percent in FY14, breast cancer screenings went from 29 percent to 40 percent, and colorectal cancer screening rates increased from 2 percent to 8 percent. Note: The Montgomery Cares clinics adopted a colorectal cancer screening protocol and began performing fecal immunochemical testing and referral for colonoscopy in October 2013.

To maintain momentum for improved screening rates, a steady supply of mammograms, colonoscopies, and colon cancer screening kits is essential. Similar to Community Pharmacy, PCC bulk purchases colon cancer screening kits and mammograms at very favorable rates. PCC also negotiates favorable rates for colonoscopies. Assuming PCC can continue these money-saving purchase agreements for Montgomery Cares patients, and with the addition of some grant funds, we believe we can maintain and improve the cancer screenings rates to Montgomery Cares patients in FY16 within the proposed reduction.

Request: Accept an FY16-only \$120,000 reduction in preventative services line item

**FRIENDS OF THE LIBRARY, MONTGOMERY COUNTY & THE
MONTGOMERY COUNTY LIBRARY BOARD**

FY 2016 SAVINGS PLAN POSITION STATEMENT

On behalf of the Montgomery County Library Board and Friends of the Library, Montgomery County, we would like to thank County Executive Leggett and the County Council for your long-standing support for public libraries and strategic vision for developing a sustainable 21st Century public library system for the residents of Montgomery County.

As you can imagine, we are concerned about the potential impact of the proposed Savings Plan cuts to the public library system. If implemented, they would not (1) increase branch hours of operation, (2) fund increases to the book and media collections (3) fund increases for an additional 100 Go! Kits, a program that was started with grants from FOLMC.

We understand fully the financial challenges to Montgomery County from revenue short falls and the *Maryland State Comptroller of the Treasury v. Wynne* decision by the U.S. Supreme Court and therefore reductions to Montgomery County's budget for FY 2016 will be necessary.

We believe that it would be useful for the policy debate on the FY 2016 Savings Plan to put into context how these budget cuts to public libraries will impact the residents of Montgomery County:

Book and media acquisitions – A public library's book and media collection is its heart. They are the key elements of what makes any public library branch an important source of learning and enjoyment. Montgomery County is also a melting pot of ethnicities from around the globe. Increasing the collection of books and media in the major foreign languages represented in our community is critical. It provides our residents a link to those ethnic and cultural worlds and the learning materials youth and adults need to master foreign languages, a vital skill in today's global economy. The proposed Savings Plan cuts would drastically slow the momentum started by the FY 2015 budget to provide reading options for Montgomery County's multi-lingual and diverse population.

Clean and well maintained library branches – Books, media and Internet connections are important priorities for library patrons, but so are clean and well-maintained public library branches. Montgomery County policymakers agreed. In FY 2007-08, funds were approved for deep cleaning and maintenance of branch libraries, but reduced in response to budget pressures from the 2009 financial downturn. Library patrons have pointed to examples of delayed maintenance and untidy library interiors and grounds as a consequence of insufficient funding.

Hours of operation – While the savings plan does not add hours of operation, it is our view that the best interest of Montgomery County residents would be served by providing MCPL with a sustainable budget now and in the future that would allow for predictable hours of operations.

**FRIENDS OF THE LIBRARY, MONTGOMERY COUNTY & THE
MONTGOMERY COUNTY LIBRARY BOARD**

FY 2016 SAVINGS PLAN POSITION STATEMENT

ACTION REQUESTED ON FY 2016 SAVINGS PLAN PROPOSAL

As the policy discussion on the FY 2016 Savings Plan moves forward, we ask that the County Executive and the County Council keep in mind the following factors:

- The budget for public libraries was reduced more than any other County department in response to the 2008 financial downturn.
- Public libraries were also one of the last county departments to be returned back to a pre-2008 financial downturn funding level with the enactment of the FY 2016 budget earlier this year.
- Public libraries need a sustainable budget to provide all Montgomery County residents with a consistent level of top quality services. That requires a predictable level of funding now and in the coming years to ensure public libraries across Montgomery County are accessible to its diverse population and offers a range of books and media to meet their multiple interests and needs.

We wholeheartedly urge you to take the above factors under consideration during your deliberations on the impact of the FY 2016 Saving Plan on the budget for public libraries.

MEMORANDUM

July 10, 2015

TO: Planning, Housing, and Economic Development

FROM: Marlene Michaelson, Senior Legislative Analyst *MM*
 Jean Arthur, Legislative Analyst *JCA*
 Linda McMillan, Senior Legislative Analyst *LM*
 Linda Price, Legislative Analyst *LP*
 Jacob Sesker, Senior Legislative Analyst *JS*
 Vivian Yao, Legislative Analyst *VY*

SUBJECT: FY16 Savings Plan

At this session, the Committee will review elements of the Executive's recommended FY16 Savings Plan that are under its jurisdiction. See © 1-20 for the Executive's July 8 transmittal and related information. The Committee will focus on the Executive's recommendations for the following budgets:

Budget	© #	Recommended Reduction	% of Approved Appropriation	Analyst
M-NCPPC	16	\$1,529,329	1.3	Michaelson
Board of Appeals	6	\$11,790	2.0	Arthur
Economic Development	7	\$552,940	4.9	Sesker
Housing and Community Affairs	9	\$111,082	2.0	McMillan
Housing Opportunities Commission	10	\$128,028	2.0	McMillan
Montgomery Housing Initiative	14	\$650,000	2.3*	McMillan
Recreation	18	\$561,839	1.7	Yao
Urban Districts	13-14	\$621,542	7.6	Price
Total		\$4,166,550		

*2.3% of non-CIP HIF appropriation of \$27.662 million

In summary, Council Staff believe that of the total \$4.2 million in reductions proposed by the Executive for departments and agencies to be considered by the PHED Committee, \$3,046,055 of the reductions are manageable, and \$1,415,042 should be discussed by the Committee as they may be problematic. Council Staff have identified a total of \$92,500 in alternative reductions.

M-NCPPC

The Executive recommends that M-NCPPC reduce expenditures by \$1.5 million: \$371,591 in the Administration Fund and \$1,157,738 in the Park Fund. He did not identify any specific reductions. Council Staff spoke with the Planning Board Chair and Directors of the Planning Department and the Department of Parks. While these reductions will not be without impact, they believe that the departments can absorb these reductions without impacting the work program approved by the Council or services identified as priorities by the Council (e.g., in the Administration Fund they plan to eliminate funding for repairs for the headquarters building and some technology contractual assistance).

They have not provided any written materials but will be prepared to brief the Committee on potential reductions at the Committee meeting.

Council Staff concurs that this is a manageable reduction for M-NCPPC and supports the Executive recommended targets.

BOARD OF APPEALS

The current Executive Director of the Board of Appeals will retire at the end of 2015. A lapse of approximately 1 month will achieve a savings of \$11,790 or 2% of the budget. **Council Staff believes this is manageable and supports the Executive recommendation.**

ECONOMIC DEVELOPMENT

The Executive recommended savings of \$552,940, or 4.9% of the \$11,288,011 total operating budget of this department. The recommended savings are well above the recommended overall Montgomery County Government savings of 1.7% recommended by the Executive.

Council Staff recommends the following savings:

- Manageable savings of \$261,487 (2.3%)
- Alternative savings of \$92,500 (0.8%)
- Total savings of \$348,987 (3.1%)

Council Staff has identified \$300,000 in proposed savings that are problematic and that should be discussed by the Committee.

Opportunities for additional FY16 savings from this budget will almost certainly arise as a result of staff attrition. Privatization will likely lead some employees to find non-County employment, resulting in excess appropriation for personnel costs.

Manageable Items

In Council Staff’s view, the following items (total = \$261,487) are manageable and are recommended for approval:

Budget Item	© #	CE Rec. Reduction	Council Staff Correction	Total
Economic Development: MBDC Expanded Marketing Services		-\$50,000		-\$50,000
Economic Development: Lapse Capital Projects Manager		-\$105,972	-\$8,607	-\$114,519
Economic Development: Abolish Vacant Business Development Specialist Position		-\$96,968		-\$96,968

1. The vacant business development specialist position to be abolished is the “Ag Navigator” position, which would be replaced by shifting a “Manager I” position from the Department of Economic Development (Finance and Administration Division) to the Office of Agriculture (rather than shifting that position to the Department of Finance). This change will not have a service impact. OMB provided the following response: *The currently vacant Business Development Specialist Position in Agricultural Services will be abolished to meet the 2% savings target. This abolishment will not have any service impact. The existing Chief Operating Officer and Administration Specialist positions in the Finance and Administration Division will be transferred to the new Office of Agriculture to provide administration/fiscal functions support. This proposal is consistent with the commitment indicated by the CAO during the Council session on Bill 25-15 to support a fully functional Agriculture Office.*
2. The lapse amount for the Capital Projects Manager is incorrect. The actual lapse amount is \$114,519.

Discussion Items

In Council Staff’s view, the following items require discussion:

Scholarship Award Funding to Montgomery College **-\$300,000**

The Executive proposed eliminating funding for scholarship awards for students in Integrated Basic Education and Skills Training (I-BEST) programs. These programs utilize a co-teaching model to provide students with basic language, literacy, and workplace readiness skills to move students through training programs for in-demand jobs (apartment maintenance technician and geriatric nursing assistant). Students in these non-credit programs are not eligible for federal

financial aid. The scholarship cost per student is \$4,974 and the scholarship funding is intended to assist 60 students in FY16.

The expenditure will benefit individuals, most of whom are socially and economically disadvantaged, by providing training for in-demand careers. Both the Council and the Executive have made workforce development a priority over the past two years, with a particular emphasis on placing individuals on pathways to career advancement and economic stability.

Council Staff recommends against these savings.

Alternative Savings

Council Staff suggests the following items (total = \$92,500) for alternative savings:

Data Analytics Initiative **-\$72,500**

The FY16 budget includes a total of \$300,000 for a new data analytics/cyber initiative, including \$140,000 for a consultant contract to develop programming. After the budget was submitted, DED negotiated with the State, and the State tentatively agreed to split this cost with us. The State's participation is expected to be \$72,500. A formal agreement has not been finalized due to personnel changes at the State.

Miscellaneous Operating Expenditures **-\$20,000**

There are opportunities to reduce operating budget expenditures in DED without impacting the level of service. Specifically, cell phone and mileage budgets offer some opportunity for savings. In the FY16 budget request, DED assumed \$26,000 for cell phone charges, although FY15 actuals will be approximately \$10,000 below that budget amount. In addition, the FY16 budget included \$55,000 for mileage and printing, although actual FY16 expenditures are likely to fall below that amount (by at least \$10,000) due to staff attrition and the fact that printing/marketing will be limited somewhat by the reality that logos and contact information will be in transition over the coming year.

HOUSING

Manageable Items

In Council Staff's view, the following items are manageable and are recommended for approval:

Budget Item	© #	CE Rec. Reduction
Housing Opportunities Commission*		-\$128,028
Housing and Community Affairs: Reduce 1 of 3 new Code Enforcement Inspectors that were to be added in FY16.		-\$102,353
Housing and Community Affairs: Office supplies		-\$8,729

*Council Staff notes that HOC's grant was increased by \$24,928 from FY15 to FY16. This savings plan reduction will mean that FY16 funding will be \$6,273,380, which is \$103,100 less than FY15.

Discussion Items

In Council Staff's view, the following items require discussion:

Zero:2016 – Permanent Supportive Housing and Rapid Re-Housing for Veterans -\$500,000

Council Staff recommendation: Do not approve.

Background

In November 2014, County Executive Leggett and then-Council President Rice signed a proclamation declaring 2015 the Year of Montgomery County's Veterans and Their Families. Montgomery County is a participant in Community Solution's Zero:2016 initiative to end Veteran homelessness. In his remarks at the March Regional Summit on Homelessness, the Executive noted that the County's 10-Year Plan's goals include ending Veteran homelessness in 2015. The 2015 Point-in-Time survey found 24 people who were identified as Veterans, and a more recent review of the names in the Homeless Management Information System identified 33 people who were Veterans.

The Council added \$500,000 to the Housing Initiative Fund to specifically address Veteran homelessness. The budget resolution requires that the Executive forward a Veterans Homelessness spending plan by July 15, 2015. The proposed plan was recently presented to the Interagency Commission on Homelessness and is attached at © 21-27. The plan discusses non-County resources, such as VASH vouchers and VA services and prioritizing Veterans for vacancies in existing programs, but relies on this County funding for an expected 12 housing subsidies with supports and 14 rapid re-housing subsidies. Without this funding, this plan will not be able to move forward.

Housing First: 10 Rapid Re-Housing Subsidies for Families and Children -\$150,000

Council Staff recommendation: Approve 50% of proposed reduction. This will allow for 5 new rapid re-housing subsidies in FY16.

Background

The Point-in-Time survey did not identify any unsheltered families with children. This is because the County has a policy of providing shelter for families that become homeless in Montgomery

County, often through placements in motels. During budget worksessions, DHHS Director Ahluwalia discussed the need to find permanent, stable housing for families and said that this is an important component in breaking generational poverty. Rapid Re-Housing provides up to 12 months of subsidy to move families that are expected to be able to eventually pay rent into housing more quickly, allowing their lives to stabilize and to reduce time in temporary housing such as motels. Council Staff notes that, at an average of \$15,000 per year, this is about ½ the cost of a year of housing people in a motel (about \$100 per night).

The Council added funding for 10 new subsidies in FY16. Given the need for a substantial savings plan, Council Staff recommends adding only 5 new subsidies in FY16.

Alternative Savings

Council Staff is not identifying any alternative savings with regard to affordable housing operating budgets.

RECREATION

For FY16, the Executive has proposed \$32,339,234 from local tax-supported funding for the Department of Recreation. The Executive is proposing savings plan reductions of \$561,839, which is approximately 1.7% of the Department’s local tax-supported budget.

Manageable

In Council Staff’s view, the following items are manageable and are recommended for approval:

Budget Item	© #	CE Rec. Reduction
Wi-Fi Access at Recreation Facilities: Four out of eight sites will not receive Wi-Fi access.		-\$48,000
Additional Lapse and Turnover Savings: No service impact anticipated.	2	-\$147,017

Discussion Items

The following items were proposed by the Executive for savings. For the first two items, Council Staff suggests a different outcome from what was proposed by the County Executive. The last three items have service impacts that the Committee should discuss, but Council Staff recommends concurrence with the Executive for these items.

1. **Remove Funding to Support Piney Branch Elementary School Pool Operations**
 - a. **Remove Funding for the Adventist Community Services Non-Competitive Contract for Pool Operations** -\$145,000
 - b. **Remove funding for Pool Maintenance Services** -\$15,000



The Council approved \$160,000 on the Reconciliation List to continue operations of the Piney Branch Elementary School Pool in FY16. Because the pool has struggled financially and operationally and needs significant capital repairs, the Executive proposed temporarily suspending operations of the pool in his recommended FY16 operating budget. The Council, however, supported continued pool operations in FY16 because the pool is an important community asset that offers important swimming opportunities to a heavily impacted population. Moreover, the Council received a significant amount of correspondence in support of continued pool operations.

The Executive is again recommending suspension of pool operations in FY16. If funding for the pool is taken as a savings, Takoma Park residents will have to travel to nearby facilities (*within 10 miles*) to have access to indoor aquatic facilities. Executive Staff explains that the average count of users is approximately 1,500 per month, which is well below that of the next closest indoor aquatic facility. Limited scope of hours, access due to school restrictions, location of the facility, and lack of dedicated parking greatly limit program opportunities. Council Staff notes that the proposed reductions create contractual challenges for pool operations and use. The PHED and Education Committees are expected to discuss the long-term capital options for the facility in the fall.

Council staff recommendation: Because of the limited scope of the pool use, i.e., geographic location, hours of operation, and numbers of visits, Council staff believes that the priority for this item is not as high as other existing recreation services that are also a part of the savings plan. In particular, the Executive recommends a total reduction of \$286,000 related to the cleaning and maintenance of recreation facilities (see discussion below).

2. Maintenance and Cleaning of Recreation Facilities

- DGS budget: Deferred Maintenance and Cleaning for Recreation - \$100,000
- Reduce Special Cleaning Funds: Department of Recreation - \$186,000

The Executive is proposing two reductions related to the maintenance and cleaning of recreation facilities:

- \$100,000 approved by the Council in FY16 to partially restore funding in the Department of Works & Transportation operating budget in FY07 that was removed in FY11 due to budget constraints.
- \$186,000 for special cleaning funds in the DGS base for recreation facilities. The Savings Plan narrative states that the latter amount represents 60% of special cleaning funds for the recreation facilities.

Council Staff notes that the reductions to cleaning/grounds/maintenance for recreation facilities taken in the prior recession resulted in numerous complaints from users. The reduced services affected the Department’s ability to attract users of facilities and programs and its ability to support recreation services through fees.

Council Staff recommendation: Council Staff concurs with the Executive’s recommendation to take the \$100,000 increase in FY16 for additional deferred maintenance and cleaning of recreation facilities as a savings. However, Council Staff does not recommend reducing the

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special cleaning funds for the Department at this time. The Committee may want to provide input to the T&E Committee on these savings plan items.

3. Suspend Multi-lingual Recreation Specialist Position - \$82,394

The Council approved funding to add a full-time, multilingual Recreation Specialist at the Holiday Park Senior Center in FY15. The Department began recruiting for the position in FY15, but before the recruitment was completed, the position was considered for a potential reduction in FY16. The position was not ultimately eliminated from the FY16 operating budget, but the Executive is now recommending suspension of the position for an FY16 savings. Although the Department reports that the suspension of the position will have a service impact and will not allow the Senior Programs Team to offer as many programs and services to an increasing non-English speaking population, the service impact is not new and the Department has responded to language needs through the bilingual Center Director and through seasonal and volunteer staff who are able to communicate and respond to the needs of the Center's multicultural community.

Council Staff recommendation: Council Staff believes that this position would impact the strategic direction of the Department and inform the quality and effectiveness of its services to an increasingly diverse and needy population. The position is not of the highest priority, however, because the position has not been filled since it was created.

4. Suspend Program Specialist II Position - \$82,394

The Executive is also recommending the suspension of another unfilled Recreation Specialist position. The position was to support data collection, statistical analysis, and outcomes reporting through CountyStat, dataMontgomery, and openMontgomery. The Department explains that the service impact is not a new one and it has used "workaround" methods to fill this gap. Suspension of this critical position will directly impact the level of statistical analysis and data reports delivered to CountyStat, dataMontgomery, and openMontgomery. Council Staff notes that the Department has lacked staffing to perform important administrative and managerial functions that impact the strategic planning and functioning of the Department as a whole.

Council Staff recommendation: Concur with the Executive.

5. Reduce Seasonal Staffing in Director's Office to Support Savings Plan - \$42,034

The Executive is recommending reducing seasonal staff in the Director's office. The Department is often called to support programs, events, and initiatives in the County. The reduction of these funds will prevent the Department from supporting these activities for other County departments and the Executive's office.

Council Staff recommendation: Concur with the Executive.

URBAN DISTRICTS

For FY16, the Council appropriated a total of \$8,171,808 for the Urban Districts Budget. The Executive is recommending a savings plan reduction of \$621,542, overall a 7.6% reduction to the Council’s May appropriation.

Manageable Items

In Council Staff’s view, the following items are manageable and are recommended for approval:

Budget Item	© #	CE Rec. Reduction
Bethesda Urban District: Sidewalk Repair*		-\$35,000
Silver Spring Urban District: Enhanced Services		-\$150,000
Silver Spring Urban District: Administration and Management		-\$7,500
Wheaton Urban District: Promotions		-\$50,000
Wheaton Urban District: Streetscape Maintenance		-\$50,000
Wheaton Urban District: Sidewalk Repair*		-\$50,000

*After these reductions, there will be \$56,900 in Bethesda and \$29,569 in Wheaton Urban Districts for Sidewalk Repairs

Discussion Items

In Council Staff’s view, the following items require discussion:

Bethesda Urban District

- 1. Promotions -\$102,074**

Council Staff did not have complete details on Promotion activities that have been proposed for savings at the time of preparing this packet. The Committee may wish to get a better understanding of the activities included in the proposed savings for Promotions.

- 2. Streetscape Maintenance -\$75,000**

Again, full details for the \$75,000 in proposed savings in Streetscape Maintenance were not available. One of the proposed savings amounts is reducing mulch services to once a year, which would save \$11,000. The Committee may wish to get a better understanding of the Streetscape Maintenance activities included in the remaining \$64,000 in proposed savings.

Council Staff recommendation: Council Staff concurs with the Executive recommendation to reduce mulching to once annually; other streetscape maintenance and promotion targets could be met once greater detail is available, but perhaps at a smaller amount.



Silver Spring Urban District

1. Promotions

\$17,500

For FY16, the Council added \$96,948 in operating expenses by increasing the transfer from the Silver Spring Parking Lot District (PLD), including \$17,500 for Promotions and \$7,500 for Administration. The savings plan must reduce the general fund spending. The Committee should clarify whether the Executive's recommendation is to reduce the Baseline Services transfer from the General Fund. Staff agrees that \$17,500 is manageable, but the Council intended to restore \$17,500 to Promotions using PLD funds.

2. Streetscape Maintenance

-\$45,244

The Executive's proposed savings of \$45,244 for maintenance would include certain streetscape items such as sidewalk repairs, with emergencies being taken care of and glaring needs targeted. The FY16 recommended budget for sidewalk repairs was \$18,500. With the additional funding the Council added for services enhancements, again funded from a PLD transfer, the Urban District planned to add \$40,000 to enhance their sidewalk repair program and \$40,000 to their streetscape maintenance program.

In their April 16, 2015 letter to the Council, the Silver Spring Urban District Advisory Committee asked for funding to repair, rehabilitate, or replace multiple heaves and uneven sections of curbs and brick sidewalk to restore a level walking surface and eliminate trip hazards.

Council Staff recommendation: Council Staff recommends against taking this savings.

Wheaton Urban District

The Executive has proposed savings from a recently lapsed part-time Public Services Worker II position totaling \$39,224. This would delay the implementation of providing Clean Team services on the weekends. The Committee may wish to get more information on the implementation of the Clean Team services on the weekends, and how lapsing the part-time Public Services Worker II position delays implementation of the program.

Alternative Savings

Council staff has not identified any alternative savings in the Urban Districts budget.



COMMISSION ON VETERANS AFFAIRS

Via: Electronic Transmittal

July 14, 2015

The Honorable George Leventhal, President
Montgomery County Council

Re: Proposed Budget Cuts to Veterans Homelessness

Dear Mr. Leventhal:

On behalf of the Commission on Veterans Affairs I am writing to you to express our strong opposition to County Executive Leggett's proposed budget cut of the Montgomery County Housing Initiative's Veterans Homeless funding. This proposed budget cut was to fund a new program to end Veteran homelessness in Montgomery County, as part of a nationwide effort to honor our Veterans by ensuring they have the dignity of a home. While we believe in a fiscally responsible budget, the proposed cuts will come at the expense of Veterans, who have already sacrificed so much for our nation. Given that 2015 has been designated by you and the County Council as the Year of the Veteran and their Families, we respectfully urge the Council to reject this proposed cut.

These funds will create housing options for approximately 30 deserving Veterans and enable the County to reach a point where there would no longer be any Veterans experiencing long term homelessness in our community, and that any Veterans becoming homeless in the future could expect that situation to be rare, brief, and non-recurring.

Please reverse the \$500,000 planned Veteran housing budget cut in the County Executive's spending plan and honor the service of our Veterans by ending Veteran homelessness in Montgomery County this year. Thank you for your attention to our request, and to this important area. Please let us know how we can be of further assistance.

Sincerely,

Daniel J. Bullis
Chairman

c: The Honorable Isiah Leggett, County Executive
Uma S. Ahluwalia, Director, Health and Human Services
John J. Kenney, Chief, Aging and Disability Services

Department of Health and Human Services

401 Hungerford Drive • Rockville, Maryland 20850 • 240-777-1246 • 240-777-1288 FAX
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Montgomery County

Zero: 2016 Plan

Presented by

Montgomery County Continuum of Care

June, 2015

Montgomery County Zero: 2016

Fiscal Year 2016 Plan - June, 2015

I. Background

Zero: 2016 is a national effort of 71 communities across the country who have committed to ending Veteran homelessness by December, 2015 and chronic homelessness by December, 2016. Led by Community Solutions, Zero: 2016 supports participating communities in optimizing local resources, tracking progress against monthly housing goals, and accelerating the spread of proven strategies. Zero: 2016 provides hands-on coaching, implementation of transparent data and performance management, and a shared learning environment to participating communities.

Montgomery County's Zero: 2016 Initiative is a rigorous follow-on to its successful 100,000 Homes Campaign and will build upon these past efforts. Montgomery County will continue to use a Housing First model as the basis for its plan. Housing First is an approach that centers on providing homeless people with housing quickly and then providing support services as needed to help maintain housing stability. What differentiates a Housing First approach from traditional placement into emergency shelter or transitional housing is that it is not based on "housing readiness" but is "housing-based," with an immediate and primary focus on helping individuals and families quickly access and sustain permanent housing.

Montgomery County's Zero: 2016 Plan for Fiscal Year 2016 was developed with a primary focus on the rapid exit of Veterans from homelessness to permanent, sustainable housing. The following plan is the result of collaborative discussions between Department Health and Human Services (DHHS) and key stakeholders including family and single adult shelter providers, Veterans groups, Department of Veterans Affairs (VA) and Supportive Services for Veterans Families (SSVF) providers and others. This group reviewed the current homeless Continuum of Care to determine what resources – federal, state and local – as well as what strategies were needed to address Veterans homelessness. These strategies require the redeployment of existing resources and the addition of new resources to reduce the length of stay in homelessness for Veterans.

II. Getting to Zero for Veterans: Take Down Number

Montgomery County has committed to ending homelessness in Montgomery County by setting a goal to move 56 Veterans who are Montgomery County residents experiencing homelessness into permanent housing by December 31, 2015. This does not mean that there will never be a veteran experiencing homelessness but, rather, that the community has reached sustainable functional zero. Functional zero means that, at any point in time, the number of Veteran experiencing sheltered and unsheltered homelessness will be no greater than the current monthly housing placement rate for the Veteran population.

Functional Zero = Homeless Veteran \leq Veteran Monthly Housing Placement Average

This goal or "take down number" is based on the current number of homeless Veterans who have been identified in the County's Homeless Management Information System (HMIS), through the 2015 annual Point-in-Time Survey, and by Department of Veterans Affairs' staff working at the Veterans One-Stop Center located in the Montgomery County Crisis Center. In addition to the number of homeless Veterans in the County who have previously been identified through these

sources, a projection of the number of Veterans who will become homeless during the course of 2015 has been developed using both national trends as well as past experience specific to Montgomery County.

To get to the targeted total of 56 homeless Veterans from Montgomery County housed by December 31, 2015, projections of the types of housing necessary have been developed by Community Solutions and the Department of Veterans Affairs using national data.

National Guidelines for Projecting Housing Placements for Homeless Veterans				
Chronically Homeless – 33%		Episodic and Short Term Homeless – 67%		
Need Permanent Supportive Housing		Do Not Need Permanent Supportive Housing		
Dept. of Veterans Affairs (VA) eligible - 85%	not VA eligible - 15%	Rapid Rehousing, VA Eligible – 37.5%	Rapid Rehousing and Other Housing, Not VA Eligible– 37.5 %	Self-Resolving – 25%
Montgomery County Targets Based on Available Data				
7 – Veterans Affairs Supportive Housing Program (VASH) (VA)	12 – Veterans Permanent Housing with Supports Program (VPH)	14 – Supportive Services for Veterans Families (SSVF) (VA)	14 - Veterans Rapid Re-Housing Program (VRRH)	9 - No intervention necessary

III. Who is a Veteran?

As approved by the Montgomery County CoC, for this campaign, a Veteran is any individual experiencing homelessness who has served on active duty in the United States Military, regardless of discharge status. The active duty requirement is not time restricted, which means that it applies to any length of service beyond training/boot camp. This definition includes persons who are not eligible for some homelessness programs and services provided through the U.S. Department of Veterans Affairs.

Using this definition, a master list of all persons identified as Veterans and are currently homeless in Montgomery County has been developed. This list was created using data from the CoC Homeless Management Information System (HMIS), the January 2015 Point-in-Time survey, input from the Department of Veterans Affairs (VA) and their SSVF contractors, and from other providers in our community who work with veterans experiencing homelessness.

The list is updated regularly – in most cases, daily in order to ensure it has the most up-to-date information on veterans in our community. The Master List is not a waiting list; veterans on this list may already be accessing programs, waiting for a housing unit, or may self-resolve their homelessness. This list is meant to get the key partners involved in ending veteran homelessness in our community.

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IV. Prioritization of Existing Housing Resources for Homeless Veterans

The Montgomery County CoC has committed to prioritizing housing resources to meet the needs of homeless veterans. When eligible, veterans are first connected to VA funded programs including the Veterans Affairs Supportive Housing Program (VASH) and Supportive Services for Veterans Families (SSVF) programs. However, for those persons who meet the CoC definition for Veteran but who are not eligible for VA services other housing resources will be utilized.

The Montgomery County CoC has developed a coordinated entry system and written standards for access to housing resources to assure transparent and uniform decision-making when assessing need and referring persons to housing. The Montgomery County CoC currently uses two different assessment tools to measure vulnerability and need for a housing intervention; one tool for individuals, and another tool for families.

The Vulnerability Index-Service Prioritization and Decision Assessment Tool (VI-SPDAT) is used to assess individuals who are in need of housing intervention(s) and the locally-developed Housing Options Targeting Tool is used to assess families. Coordinated entry access points use the tools in order to initially prioritize the needs of each presenting household. The tools are short in nature and are used to collect the minimum amount of information necessary to initially assess individuals or families who enter the coordinated entry system and identify housing resources needed. Information about housing needs is compiled and prioritization for housing is tracked by the Housing Prioritization Committee.

Vacancies in housing programs are reported to the County Coordinator within five business days of unit/bed availability. The County Coordinator tracks vacancies and assures that appropriate referrals are made for vacancies based on prioritization as determined by the Housing Priority Committee. Veterans identified as needing a supportive housing option are referred to the Housing Priority Committee for prioritization and referral.

Montgomery County CoC has established priority populations for permanent housing options for individuals and families. The CoC will prioritize Veterans over non-veterans when referring individuals and families to permanent housing options. Essentially, this means that if two households present for assistance and both fall under the same order of priority (e.g. both chronically homeless and fall under Priority 1), but one is a veteran household and the other is not, the veteran household will be prioritized first. In general, the CoC will prioritize veteran households that are not eligible for VA housing or services.

IV. New Housing Resources

As part of Montgomery County's Fiscal Year 2016 Budget, an appropriation in the amount of \$500,000 was approved to provide housing and supportive services to homeless Veterans in the County. This additional program funding will be made available as early as July, 2015.

The objective of this additional funding is to provide a range of permanent housing and supportive services opportunities to house Veterans who have been identified through the County's homeless services system. The expectation is that this new funding in combination with existing resources will be enable Montgomery County to meet its goal of ending homelessness for Veterans.

Two new programs will be developed using this additional funding:

1. Veterans Permanent Housing with Supports Program (VPH) targeted to Veterans, who may or may not have documented disabilities, but have significant behavioral health, medical, or other significant barriers that will require ongoing rental assistance and social services support. The intent of this new program is to provide permanent housing assistance to Veterans who may need a wide range of social service engagement in order to maintain housing stability. This program should be flexible enough to be able to respond to both a person who needs very limited service support as well as a person who needs ongoing and regular case management interaction. The VPH will provide housing and supportive services for 15 Veterans. The anticipated funding for the program should cover all costs, including rental subsidies at Fair Market Rent, social services support, and any administrative costs of the provider. The provider for the VPH will be expected to:
 - Identify housing units
 - Facilitate all elements lease-up process and on-going interactions with the landlord
 - After assessment and engagement with the client, provide all necessary case management services for the client, including whatever supports that may be needed by the client to maintain their housing and achieve other personal goals.
 - Ensure that all furnishings and household items are provided at no cost to each tenant.

2. Veterans Rapid Re-Housing Program (VRRH) targeted to Veterans who need assistance in obtaining housing, short or medium term assistance with rental payments, and some time-limited social services support. This program should be flexible enough to be able to respond to both a person who needs minimal service support as well as a person who needs more intensive case management interaction to gain self-sufficiency. The VRRH will provide time-limited rental assistance and some social service support for 15 Veterans. The period of engagement between the clients and the VRRH will be case specific, based on individual need and circumstances. It is expected that some clients will need very short term assistance while others may require up to 12 months. The anticipated funding for the program should cover all costs, including deposits, time limited rental subsidies at Fair Market Rent, housing navigation and social services support, and any administrative costs of the provider. The provider for the VRRH will be expected to:
 - Work with the potential client before housing placement to set timelines and expectations for both rental subsidy and social services assistance
 - Identify housing units
 - Facilitate all elements lease-up process and on-going interactions with the landlord
 - Provide all necessary case management services for the client, including whatever supports that may be needed by the client to maintain their housing and achieve other personal goals.
 - Ensure that all furnishings and household items are provided at no cost to each tenant.

The County plans to identify and contract with a non-government agency (or agencies) to provide all services and programming required for the implementation of these programs. Programs must follow the Housing First model, which means that:



- Housing for all clients served is provided in a permanent setting
- Participants must be able to abide by a standard lease agreement
- Services are voluntary and will be designed to promote housing stability and well-being
- The type of services provided are to be based on individual need
- Housing is not contingent on compliance with services

These programs are intended to supplement existing mainstream benefit programs, not to replace the existing resources. Program providers must incorporate services focused on improving client access to mainstream benefit programs, such as Social Security disability benefits and Veteran benefits. In addition

These new programs are intended to supplement existing Federal resources that are already being committed to Veterans homelessness in the County. These Federal resources include:

1. the HUD-Veterans Affairs Supportive Housing Program (VASH), which is a Permanent Supportive Housing (PSH) which provides long-term rental assistance vouchers and social services specifically targeted to homeless veterans, and
2. the Supportive Service for Veteran Families Program (SSVF) which provides time-limited financial and supportive services to individuals and families who are homeless or at-risk of homelessness to enable them to quickly regain stability in permanent housing after experiencing a housing crisis and/or homelessness.

Eligibility and Process for Referral

Veterans will be referred to these programs through the Montgomery County coordinated entry system. Montgomery County's Department of Health and Human Services ("DHHS"), working through the Veterans Work Group of the Housing Prioritization Committee, will be responsible for maintaining a list of potential clients for the VPH and VRRH programs. For all persons on the list, the Veterans Work Group is expected to prioritize the use of Federal resources, including VASH vouchers and SSVF prevention funds and rental assistance, before any referral to the VPH, or VRRH are considered.

If a person on the list cannot access VASH or SSVF, whether because of eligibility criteria or lack of available funding, that person can then be considered for referral to VPH or VRRH as vacancies occur. Once referred, the provider(s) for the VPH, or VRRH programs will be required to accept clients in accordance with the CoC's written standards.

V. Gaps

Montgomery County has many resources in place to prevent and address homelessness—yet gaps remain in some areas. The community has been working hard to coordinate and collaborate to fill gaps in the service delivery system for the homeless population. The primary gaps in providing a more sustainable services network for persons who are homeless include:

1. Lack of affordable and diversified housing stock in general, and particularly for seniors, especially those who may need some level of assisted living

2. Barriers for persons with limited or no income to access the affordable and supportive housing which is currently available.
3. Lack of ability to quickly access affordable housing for populations such as domestic violence victims
4. Resources for programs providing models to assist in ending intergenerational poverty.
5. Programming focused on long-term economic security.

VI. Sustainability

The following strategies will be used to sustain the efforts of ending Veteran homelessness:

1. Continuing to serve Veterans with the Housing First approach and provide individualized pathways to permanent housing.
2. Reducing the unsheltered status and minimize the time spent being homeless.
3. Improving access to mainstream benefit programs, such as Social Security disability benefits and Veteran benefits. By providing outreach to Veterans about SSA benefits and assisting eligible adults through the SSA application process using the SOAR model, we can increase income security and housing stability and help end Veteran homelessness.
4. Providing prevention assistance includes but is not limited to rental and utility assistance; down payment assistance; legal assistance; employment assistance; vocation assistance; mental health and substance abuse assistance; and housing counseling.

VII. Conclusion

The Montgomery County Continuum of Care (CoC) is delighted to join the Zero: 2016 National Campaign. The CoC's goal is to end homelessness for all Veterans, not just those with honorable discharges. The strategy to achieve this vision is of making homelessness a rare, brief, and nonrecurring event for Veterans in Montgomery County.

MEMORANDUM

July 16, 2015

TO: Planning, Housing and Economic Development Committee

FROM: Jacob Sesker, Senior Legislative Analyst *JS*
Linda Price, Legislative Analyst *LP*

SUBJECT: FY16 Savings Plan

On July 13, the Committee reviewed elements of the Executive's recommended FY16 Savings Plan that are under its jurisdiction. See ©1-14 for the Executive's July 8 transmittal. The Committee requested additional information regarding certain elements of the savings plan.

ECONOMIC DEVELOPMENT

The CE's recommended savings included \$50,000 related to MBDC's marketing activities. **Council Staff characterized the savings as "manageable."** Councilmembers Floreen and Leventhal requested additional information regarding this proposed reduction.

MBDC agrees that the cut is manageable. Some of the possible expanded marketing efforts do not make sense in light of the transition (e.g., spending on an expanded social media program, improved website, brochures and collateral material, etc.). Furthermore, MBDC can spend down cash reserves if necessary to take advantage of marketing opportunities that arise over the next few months.

The \$50,000 was added to the budget by the Council in reconciliation¹. The Committee was not specific about what additional marketing-related expenditures would be funded through the reconciliation list item. DED and MBDC did not expand the scope of services or price of services in the executed contract for FY16 because of the pending savings plan. If the Council decides to oppose the recommended savings, DED and MBDC will have to execute an amendment to the contract in order to change both the scope of services and the price term.

For more information regarding potential expanded services, see © 156

¹ Council Staff had opposed adding the money to the budget, generally noting the challenges of marketing during a transition (e.g., that logos and contact information will change, relationships between individuals will be interrupted or lost, etc.).

URBAN DISTRICTS

This information will be distributed as an addendum once it is ready.

Attachments:

Executive's transmittal

© 1

MBDC Base and Proposed Budget (March 2015)

© 17

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Uses of Funds from All Sources

FY 16 Base Budget		FY 16 MBDC Proposed Budget		Difference
Personnel	\$389,000	Personnel	\$404,836	\$15,836
Rent/Organization	\$54,850	Rent/Organization	\$54,850	\$0
Accounting	\$15,000	Accounting	\$15,000	\$0
Databases	\$11,000	Databases	\$12,000	\$1,000
Professional Development	\$2,000	Professional Development	\$3,600	\$1,600
Brochures/Collateral	\$12,000	Brochures/Collateral	\$30,000	\$18,000
DBED Recruiting Trip	\$1,800	DBED Recruiting Trip	\$4,000	\$2,200
Site Selection Cons. Outreach	\$4,000	Site Selection Cons. Outreach	\$10,000	\$6,000
ICSC Conferences	\$8,000	ICSC Conferences	\$12,000	\$4,000
IAMC Conference	\$0	IAMC Conference	\$4,000	\$4,000
Meetings/Entertainment	\$7,000	Meetings/Entertainment	\$15,000	\$8,000
Advertising	\$10,000	Advertising	\$30,000	\$20,000
Contract Services	\$10,000	Contract Services	\$30,000	\$20,000
Communications/Social Media	\$2,500	Communications/Social Media	\$10,000	\$7,500
Memberships	\$4,800	Memberships	\$4,800	\$0
Website Hosting, Maintenance	\$5,000	Website Hosting, Maintenance	\$10,000	\$5,000
	\$536,950		\$650,086	\$113,136

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MEMORANDUM

July 17, 2015

TO: Planning, Housing, and Economic Development Committee
FROM: Linda Price, ^{LP}Legislative Analyst
SUBJECT: FY16 Savings Plan: Urban Districts

On July 13, the Committee reviewed elements of the Executive's recommended FY16 Savings Plan that are under its jurisdiction. The Committee requested greater clarity regarding certain elements of the Urban Districts savings plan, particularly surrounding funding sources for the proposed reductions. See ©1- 6 for the Executive's July 8 transmittal and related information.

Background

For FY16, the Council appropriated a total of \$8,877,052 for the Urban District Budgets. The Executive is recommending a savings plan reduction of \$621,542, overall a 7.0% reduction to the Council's May appropriation.

In May, the Council restored operating expense reductions in the Bethesda and Silver Spring Urban Districts to the Executive's FY16 Recommended Operating Budget. The Council also added \$150,000 in each of the Urban Districts for service enhancements. The following table illustrates the additional funds, with revenue sources, that the Council added in the Urban Districts in FY16. It also seeks to clarify that the savings plan is reducing the General Fund portion of the Urban District budgets.

Urban District Funding Source	FY16 CE Recommended	Council Changes	FY16 Council Approved	Savings Plan
<i>Bethesda General Fund</i>	\$500,318	+\$150,000 service enhancements	\$650,318	-\$212,074
<i>Bethesda PLD Funds</i>	\$2,050,578	+\$112,077 to restore operating expense reductions +\$38,300 wage adjustments	\$2,200,955	-\$0

Urban District Funding Source	FY16 CE Recommended	Council Changes	FY16 Council Approved	Savings Plan
<i>Silver Spring General Fund</i>	\$524,660	\$0	\$524,660	-\$220,244
<i>Silver Spring PLD Funds</i>	\$2,201,257	+\$150,000 service enhancements +\$96,948 to restore operating expense reductions	\$2,448,205	-\$0
<i>Wheaton General Fund</i>	\$1,817,509	-\$607,000 reduction to General Fund transfer +\$150,000 service enhancements	\$1,360,509	-\$189,224
<i>Wheaton PLD Funds</i>	\$0	+\$607,000 to reduce General Fund transfer into Wheaton Urban District	\$607,000	\$0

Savings Plan Reductions

In May, the Council approved \$150,000 in each of the Urban Districts for service enhancements. It is expected to be spent on items such as enhanced streetscape maintenance, sidewalk repair, promotions and marketing, Clean and Safe team activities, and other similar items. **Council staff recommends cutting \$150,000 in service enhancement funds that the Council added in May from each of the Urban Districts.** By accepting Council's staff's recommendation, this would reduce the Urban District budgets by \$450,000, overall a 5.1% reduction from the Council's May appropriation.

The Executive's proposed savings plan recommends the following additional reductions above the \$150,000 service enhancements amount as follows: Bethesda -\$62,074; Silver Spring -\$70,244; Wheaton -\$39,224. **Council staff does not recommend taking these remaining reductions.** The Council made it a priority to preserve and enhance services in the Urban Districts for FY16. This was done by adding funds on the reconciliation list or by increasing the transfers from the Parking Lot District (PLD) in cases where PLD funds could cover those enhancements. Council staff's recommendation to cut \$150,000 from each of the Urban Districts would keep consistent with the Council's intent to preserve services, but still contributes to the savings plan.

Parking Lot District Loan Follow-Up

During the July 13 PHED Committee meeting, the Bethesda PLD financial situation was mentioned. In May, the Council approved a \$3 million loan from the Silver Spring PLD to the Bethesda PLD to be paid back in FY18. This does not relate to the reductions in the savings plan.

PS COMMITTEE # 1
July 13, 2015

MEMORANDUM

July 10, 2015

TO: Public Safety Committee

FROM: Susan J. Farag, Legislative Analyst *SJF*
Essie McGuire, Senior Legislative Analyst

SUBJECT: FY16 Savings Plan

The Committee is to review elements of the Executive's recommended FY16 Savings Plan that are under its jurisdiction. See © 1-19 for the Executive's July 8 transmittal memo and relevant background information. The Council is scheduled to consider the recommendations on the Savings Plan from all six Committees on July 28.

The Committee will focus on the Executive's recommendations for the following budgets:

Budget	©#	Executive's Recommended Reduction	Percentage of Approved Appropriation	Council Analyst
Circuit Court	6	-\$101,404	-0.9%	Susan Farag
Consumer Protection	6	-\$47,780	-2.0%	Susan Farag
Correction and Rehabilitation	6	-\$1,255,800	-1.8%	Susan Farag
Emergency Management and Homeland Security	7	-\$27,086	-2.0%	Keith Levchenko
Fire and Rescue**	12-13	-\$3,916,422	-1.8%	Essie McGuire
Police	11	-\$2,008,877	-0.7%	Susan Farag
Sheriff	11	-\$460,884	-2.0%	Susan Farag
State's Attorney	11	-\$361,150	-2.3%	Susan Farag
TOTAL PUBLIC SAFETY:		-\$8,179,403		

The Executive did not recommend reductions for every budget that is reviewed by the Committee.

****Please note that Ms. McGuire's analysis of Fire and Rescue is not included in this packet. It will be made available to Committee members over the weekend, and be issued as an addendum to the packet on the morning of July 13.**

Manageable Items

In Council staff's view, the following items are manageable and are recommended for approval:

Budget Item	© #	CE Recommended Reduction
Circuit Court: Local Telephone Charges	6	-\$25,000
Circuit Court: Library Books	6	-\$26,404
Correction and Rehabilitation: Conflict Resolution Center	6	-\$23,810
Fire and Rescue: Delay Recruit Class	12	-\$741,422
Fire and Rescue: Mowing Contract	12	-\$25,000
Fire and Rescue: Eliminate EMS Recertifications and Overtime	12	-\$380,000
Fire and Rescue: Eliminate Asst. Chief Position in Div. of Risk Mgt.	12	-\$200,000
Fire and Rescue: Add Paramedic Chase Car in Kensington	13	\$290,000
OEMHS: Emergency Operations Center Improvements	7	-\$15,000
OEMHS: Office Supply Reduction	7	-\$3,000
OEMHS: Cell Phone Usage Extension	7	-\$4,500
OEMHS: Conference Attendance Reduction	7	-\$3,000
OEMHS: EOP and Mitigation Plan Reprints	7	-\$1,586
Police: Pedestrian Safety Overtime	11	-\$80,000
Police: 50 Additional AEDs	11	-\$88,012
Police: Overtime	11	-\$268,482
Police: Delay full Implementation of Body Worn Cameras for 6 Months	11	-\$314,105
Police: Smaller Recruit Class (Session 62 (6/15) has 11 fewer candidates)	11	-\$1,258,278
Sheriff: Operating Expenses	11	-\$460,884
State's Attorney: Turnover Savings from Employee Separation of Service	11	-\$190,000
State's Attorney: Reduce Contractor Attorney Hours	11	-\$25,000
State's Attorney: Reduce Insurance Costs	11	-\$66,150
Total Reduction:		-\$3,909,633

Discussion Items

In Council staff's view, the following items require discussion:

Circuit Court

5 Reduction in Supervised Visitation Center (-\$50,000)

Background information: This program offers a safe and structured setting for court-ordered visitation between children and their parents in child welfare cases. Visitation occurs on weekends at a facility operated during the week by the Department of Health and Human Services. In FY15, the first full fiscal year for the program, the Court had 45 cases scheduled for supervised visitation, resulting in a total of 282 visits. Cases scheduled in FY15 increased by 95.6% in FY15, and actual scheduled visits increase by 105%. This reduction will result in about 26 families receiving supervised visitation.

Council staff recommendation: Council staff recommends not approving this reduction. The program permits supervised visitation in volatile custody cases and provides supervision by licensed social workers.

Consumer Protection

9 Lapse Administrative Specialist I (-\$47,780)

Background: OCP has 17 full-time and one part-time positions, two of which are vacant, including this Administrative Specialist I position. While this position is currently subject to the ongoing hiring freeze, OCP plans to use this position to provide some IT support when the hiring freeze is lifted. While it is unknown when the hiring freeze may end, having the position available for IT functions is important for supporting any IT upgrades that may be proposed by the Department of Technology Services (DTS) in its current needs assessment of OCP.

Council staff recommendation: Given the ongoing staffing and IT constraints within OCP, Council staff recommends not approving this reduction.

Correction and Rehabilitation

Background: The following proposed reductions reduce or otherwise constrain the use of staff within DOCR. DOCR staffing has not been fully restored from the large cuts taken during the recession several years ago. It had 568 authorized positions in FY09, only to see that number cut by 50 positions during the recession. Over the past several years, the Council has restored several positions, primarily security and mental health-related positions. The Executive has added back several administrative positions as well. And while not all 50 positions need to be restored, the current total complement is still very low and does not optimally meet operational needs. Much of the work continues to be performed with overtime. The average daily population has dropped over the past

several years, but the nature of the population has become much more complex, with higher percentages of both mentally and physically ill inmates, and includes population groups that have special risks/needs.

Listed below are brief background descriptions on five recommended reductions that impact staffing.

10 Assistant Food Services Manager (-\$145,773)

Background: This position was recommended for abolishment in the CE recommended FY16 Operating Budget, but restored by Council. This action abolishes one Program Manager I, Assistant Food Services Manager, reducing supervision and onsite accountability monitoring of all food services operations. The CE impact statement indicates the workload will be distributed among other staff, with no service impact.

11 Facility Management Deputy Warden (-\$171,335)

Background: This Deputy Warden position, one of four Deputy Warden positions, is responsible for overseeing routine and major building maintenance, and maintenance of the security systems. The CE impact statement indicates that the duties will be spread among four other positions.

13 Additional Lapse – Freeze Vacant Non-24/7 positions for one year (-\$624,582)

Background: Approved lapse in FY16 is \$1.8 million, and adding this additional lapse would increase total lapse to \$2.4 million in FY16. As of July 1, 2015, there were 23 positions vacant. The vacancies include the Warden position, the Internal Investigations position, and several case management positions that help manage ACS, IPSA, and other caseloads.

DOCR Vacancy List (as of July 1, 2015)	
Division/ Section	Job Class Title
Pretrial/IPSA	PAA (PT)
Pre Release/Reentry Serv.	Correctional Specialist I/II
MCDC/Records	Correctional Records Coord.
MCCF/Administration	Office Service Coordinator
Pre Release/Reentry Serv.	Correctional Specialist I/II
MCDC/IS	Correctional Specialist IV
MCDC/IS	Correctional Specialist I/II
Pretrial/ACS	Correctional Specialist I/II
Director's Office/Finance	Accountant Auditor I
Pretrial/IPSA	Correctional Specialist I/II
MCCF/C&S	Lieutenant
MCCF/FS	CDOII
MCCF/C&S	Lieutenant
MCCF/Medical	Correctional Health Nurse
Pretrial/Supervision	Correctional Specialist III
Pretrial/Administration	Program Aide
Director's Office/HR	Office Service Coordinator
MCCF/C&S	COIII/Cpl
MCCF/C&S	COIII/CPI
MCCF/Administration	Manager II (Warden)
MCCF/IS	Correctional Specialist I/II
MCCF/FS	CDOII
MCCF/C&S	Captain (Internal Invest.)

14 One Shift of Visiting Post (-\$145,150)

Background: In FY12, one visitor post was collapsed due to budget constraints, which resulted in an increase of security incidents, including vandalism, two arrests, and an injury to a staff member. The proposed action does not decrease visiting hours, but it does reduce the number of Correctional Officers at the front desk from two to one.

15 Overtime Post Staffing (-\$145,150)

Background: This reduction reflects DOCR's reducing the use of overtime to fill posts, based on population needs.

Council Staff Recommendation for DOCR reductions: Council staff remains concerned with staffing levels in DOCR, particularly as the jail and other supervised populations become more complex and higher-need. Council staff recommends not approving the above recommended reductions. However, if the Committee wants to consider alternative options, Council staff recommends maintaining the Deputy Warden position, the Visiting Post Shift, and only increasing lapse by -\$300,000. This option would reduce total DOCR savings from \$1,255,800 to \$614,733.

State's Attorney

120 Eliminate Truancy Prevention Program Expansion (-\$80,000)

Background: The Truancy Prevention Program operating budget was \$78,000 annually in both FY14 and FY15 for the initiative. The recommended FY16 operating budget includes an additional \$57,000 to expand the program to five more schools (for a total of \$135,000 for FY16). The Council approved this expansion and added another \$18,168 to convert the current program coordinator position from contractual to permanent staff. The total FY16 operating budget for the program is \$153,168.

The recommended reduction eliminates the program expansion to five more middle schools as well as some other related costs:

- \$45,000 for the contractual Program Coordinator;
- \$9,800 for the Volunteer Maryland stipend for a Volunteer Coordinator;
- \$10,000 for rewards and program incentives;
- \$5,200 marketing materials and advertising costs;
- \$4,000 for mileage;
- \$5,000 stipend for a Truancy Prevention Program judge; and
- \$1,000 for a graduation ceremony.

Council staff recommendation: Council staff recommends a modified savings of \$45,000 for this item by eliminating the contractual Program Coordinator position only. While small, the other costs such as rewards and program incentives, as well as volunteer stipends, are critical to the success of the existing program. In addition, if funding for the Volunteer Coordinator stipend is maintained, the State's Attorney's Office could expand the program to one or two more middle schools in January.

This packet contains

County Executive Transmittal Memo	© 1-3
FY16 Savings Plan Analysis	4-5
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FY16 Savings Plan Impact Statements – Public Safety	17-19

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MEMORANDUM

July 11, 2015

TO: Public Safety Committee
FROM: Essie McGuire, Senior Legislative Analyst
SUBJECT: **FY16 Savings Plan, Montgomery County Fire and Rescue Service**

This addendum memorandum addresses the Executive's recommended FY16 savings plan items for the Montgomery County Fire and Rescue Service (MCFRS).

The County Executive recommended a total reduction of \$3.9 million for MCFRS, which represents 1.8% of the FY16 appropriation. As noted in the Council staff packet for this discussion, Council staff identifies four of the reductions totaling \$1.35 million as manageable and recommends approval. These are:

- Delay recruit class: -\$741,422
- Mowing contract: - \$25,000
- Eliminate EMS Recertifications on Overtime: -\$380,000
- Eliminate Assistant Chief position, Division of Risk Reduction and Training: -\$200,000

DISCUSSION ITEMS

The Executive recommends reducing career staffing for three response units. These reductions would remove all career staffing from two fire stations.

- Engine 709, Hyattstown: -\$1.68 million
- Engine 705, Kensington: -\$780,000
- Ambulance 705, Kensington: -\$400,000

MCFRS provided the call/response data for each station and unit for the last full calendar year (2014). Council staff details below the relative impact at each station separately.

Hyattstown Fire Station #9

This station is located very close to the Frederick County line. Currently career staffing only supports the engine at Station 9. There is not an ambulance staffed at this station. In 2014 the station ran a total of 540 calls, 494 by the engine and the remaining 46 from the tanker unit that is supported by volunteer personnel. Of the total 540 calls, only 180 were responding to the first due area of Station 9. This is a very low call volume within the system.

Council staff understands that MCFRS is talking with the Hyattstown LFRD leadership to determine whether the volunteer personnel associated with the station can support staffing a unit from the station. However, as this LFRD has not recently been responsible for guaranteed and sustained staffing of primary response units, it may be more reasonable to ask the LFRD for enhanced service when volunteer personnel are available than to assume regular volunteer staffing.

In the absence of staffing at Hyattstown, MCFRS will respond from Clarksburg Station #35 and from the Germantown stations. There may be increased response time for some calls.

Kensington Fire Station #5

The Kensington LFRD has a very strong volunteer presence and currently staffs the night and weekend shifts for the engine and the ambulance out of Station 5 with volunteer personnel. The current career staffing supports the ambulance and engine during the weekday timeframe only. This reduction would rely on the volunteers to provide the weekday service as well. Council staff understands that MCFRS is working with the Kensington LFRD leadership to determine the feasibility of volunteer staffing these additional shifts.

Kensington Station 5 ran a total of 4,604 calls in 2014, 2,514 from the ambulance and 1,725 from the engine. To clarify the impact of the reduction, MCFRS also provided the weekday only call data. During the career supported weekday hours, Station 5 ran a total of 1,777 calls, 1,061 from the ambulance and 692 from the engine. **Approximately 40% of the total call volume as well as for each unit is attributed to the daytime shift.**

It is typically more difficult for volunteers to support the daytime hours than nights and weekends, even for the stations with robust volunteer participation. If the LFRD is unable to staff the units during the day, the other surrounding stations will fill in the response area, increasing their call volume as a result.

The Executive recommends adding a paramedic chase car at a cost of \$290,000 to Kensington Station 5 during the daytime hours to partially address paramedic coverage in this area. While this is a service model that has been discussed in terms of expanding paramedic availability with less reliance on engines, it has not been implemented to date, and it is unclear how it would be applied if it is the only career unit in a station.

With the addition of the chase car at \$290,000, the total savings realized from the ambulance reduction is only \$110,000. Council staff does not support this trade-off and recommends retaining the ambulance as a primary response unit and not implementing the chase car.

Council staff is concerned overall about these unit reductions. Of the three units, **Council staff recommends at a minimum restoring the engine and ambulance at Station 5 during the day, a net total of \$890,000**, as these appear to be higher priority in terms of call volume. Council staff would also recommend the Committee consider restoring the engine at Station 9 if it considers the alternative reduction discussed below.

ALTERNATIVE SAVINGS

In Council staff's view, if extensive savings need to be taken countywide that affect direct, primary response services in MCFRS, it is reasonable to expect savings in some portion of the public dollars that are allocated to the LFRDs.

The Committee discussed during budget deliberations this spring that at this juncture the LFRDs have three significant sources of public funds. For FY16, these sources are:

- **Nearly \$2 million funding in the base budget of MCFRS.** These funds support elements of the collective bargaining agreement. The primary cost elements are for the Length of Service Awards Program (LOSAP), which is over \$1 million; the Nominal Fee stipends for volunteers, which is \$543,000; and operating funds for the MCVFRA, which is \$238,000.
- **Projected \$2.4 million in EMST Revenue.** The Committee reviewed the most recent expenditure report for these funds in the spring. Approximately 36% of the EMST funds are supporting apparatus and facilities, which benefit the infrastructure of the fire service as a whole. The other categories of expenditure address issues more specific to operations of the LFRDs and the volunteer personnel, such as command vehicles, expenditures for administrative staff, the MCVFRA, and standby food.
- **\$1.5 million in State Amoss Grant funds.** For the projects identified in the most recent appropriation approved by Council, just over half (\$825,000) is allocated toward apparatus, and 16% (\$248,000) toward facilities.

Council staff suggests that the EMST revenue funds are the most flexible of the three funding sources and fund the items most easily deferred or reduced. In addition, the items funded in the MCFRS budget are all eligible for EMST revenue expenditures under the law, meaning that the LFRDs could use EMST funds to backfill any of those items if funding in the MCFRS budget were reduced for those items.

Council staff recommends that the Committee consider reductions to the LFRD funding elements of either MCFRS base budget or the EMST funds as alternate savings to

restore the primary response units reduced under the Executive's savings plan. Council staff offers the following two options:

- 1. Reduce MCFRS funding associated with the LOSAP and the MCVFRA operating expenses, and ask the LFRDs to fund these items with FY16 EMST revenues.** This would reduce a total of \$1.339 million from the MCFRS budget, which could be used to offset the reduction of the three units. This would effectively ask the LFRDs to take a reduction of just over half of the discretionary items funded with projected EMST revenue in FY16.
- 2. Reduce temporarily the percentage of EMST revenues distributed to the LFRDs.** The law states that the LFRDs receive 15% of actual EMST revenues annually. A reduction to 7.5% would result in an additional \$1.2 million of EMST revenues available to allocate within MCFRS, again toward offsetting the reduction of three units. This option would require a change in law, first to reduce the percentage for the LFRDs and second to allow MCFRS to spend more than 30% of EMST revenues on personnel. These changes could be made with a sunset or other provision to make their effect temporary.

MEMORANDUM

July 21, 2015

TO: Public Safety Committee

FROM: Essie McGuire, Senior Legislative Analyst

SUBJECT: **Worksession – FY16 Savings Plan, *continued***

Today the Public Safety Committee will continue its work on the FY16 savings plan for the Montgomery County Fire and Rescue Service (MCFRS). The Committee reviewed the County Executive's recommended savings plan for public safety departments and agencies on July 13, and deferred final recommendation on two issues pending additional information. This packet presents follow up information on the two deferred issues only.

1. Hyattstown Fire Station #9

The Executive recommended a reduction of -\$1.68 million associated with removing staffing from Engine 709 at Hyattstown Fire Station #9. The Committee requested more information on the impact of this reduction on call times as well as context for other rural areas of the County before making a final recommendation on the reduction.

Call volume

Hyattstown FS#9 has the lowest call volume of any station in MCFRS. In CY2014, the station ran a total of 494 calls from the engine; however, most of these were outside of the station's first due area. For context, MCFRS provided the information below regarding the first due area call volume for the four lowest volume stations in CY2014.

FIRE STATION	CALLS in AREA	Sq. Miles	POPULATION
Hyattstown FS9	163	15.42	1,351
Upper Mont. FS14	761	86.45	7,546
Clarksburg FS35	1,010	21.46	13,728
Laytonsville FS17	1,042	41.42	17,373

This data shows that FS#9 is significantly less busy than the next lowest call volume stations and covers the lowest amount of population. For reference, the map on circle 2 shows the geographic locations of each station by number.

Response time

The Committee requested quantitative information on how this staffing change would impact response times in the FS#9 area. MCFRS provided the response time goal information on circle 1 as context for how response times are determined. The chart shows a benchmark response time for each type of unit and call; for first due engines, the response time benchmark is 6 minutes. MCFRS response time goals are to meet this benchmark 90% of the time in urban areas, 75% of the time in suburban areas, and 50% of the time in rural areas.

The map on circle ¹⁷³2 shows engine response time coverage for the whole County. This map includes the Executive's reduction of E709 as well as the proposed reduction of E705 at Kensington (which the Committee recommended restoring). The map shows that coverage times are greater than 8 minutes for several more rural portions of the County (the areas in white around the perimeter of the County). As seen in on the population data in the table above, the population impacted by the reduction in E709 is significantly less than the population in another rural area, Upper Montgomery Fire Station #14 in Beallsville.

MCFRS provided response time maps specific to the FS#9 first due area, showing the current coverage with E709 (circle ¹⁷⁴3) and showing the coverage without E709 under the proposed reduction (circle 4). Council staff has hand annotated the maps to clarify the gray shading. These maps show that the response times shift generally from 6-8 minutes to 10-12 minutes for the areas in Montgomery County. The area closer to Clarksburg is unaffected due to the coverage from FS#35. ^{174a}

Council staff concurs with the Executive's recommended reduction of staffing for E709 totaling -\$1.68 million. Particularly given the low call volume and the proximity to FS#35, this reduction achieves a significant amount of savings with a manageable impact on a relatively small service area.

2. Potential savings from the Local Fire and Rescue Departments (LFRDs)

The Committee requested that the Montgomery County Volunteer Fire Rescue Association (MCVFRA) consider whether, on behalf of the LFRDs, the volunteers would participate in the FY16 savings plan. Specifically, the Committee requested whether the volunteers could commit to not spending in FY16 an identified amount of public funding allocated to the volunteers, which would result in savings.

The MCVFRA response is on circles ^{174b-d}5-7. It does not specifically identify an amount of savings that the volunteers can contribute. The response identifies the MCFRS expenditure areas of facility maintenance and station mowing/snow removal that MCVFRA says it may be able to

offset with EMST expenditures. The amount that MCVFRA quantifies is \$75,000 related to facility maintenance, and the response does not provide anticipated amounts for the other suggested areas.

Council staff suggests that the MCVFRA response does not provide the quantifiable approach that the Council needs for the FY16 savings plan at this time. In the three functional areas MCVFRA suggested, the Council made a policy decision several years ago to centralize these functions within MCFRS to achieve operational and cost efficiencies. In addition, it is unclear how these types of reductions would be operationalized during the year and what the final amount saved would be.

- **Facility maintenance:** MCFRS spends significant funds each year addressing facility maintenance issues and responds to repair or other critical maintenance needs at all stations. Even if the LFRDs assumed the identified \$75,000 in light maintenance referred to in the response, if significant expenses are incurred to address critical facility issues the County will provide the needed funding and savings will not be realized.
- **Mowing:** The Executive's savings plan already identified the mowing contract at the stations as a reduction of -\$25,000, and the Committee concurred.
- **Snow removal:** This function currently operates on contract, and purchasing equipment at select stations may not result in savings overall. Council staff also notes that timely snow removal is a safety and response issue at fire stations; it may not be the best approach to leave this function to individual station efforts, particularly at busy stations.

In Council staff's view, the question before the Committee remains whether to specify at this time an amount of public funding allocated to volunteers that should be identified as a savings target in FY16.

MCFRS RESPONSE TIME GOALS
(From 2009 MCFRS Master Plan)

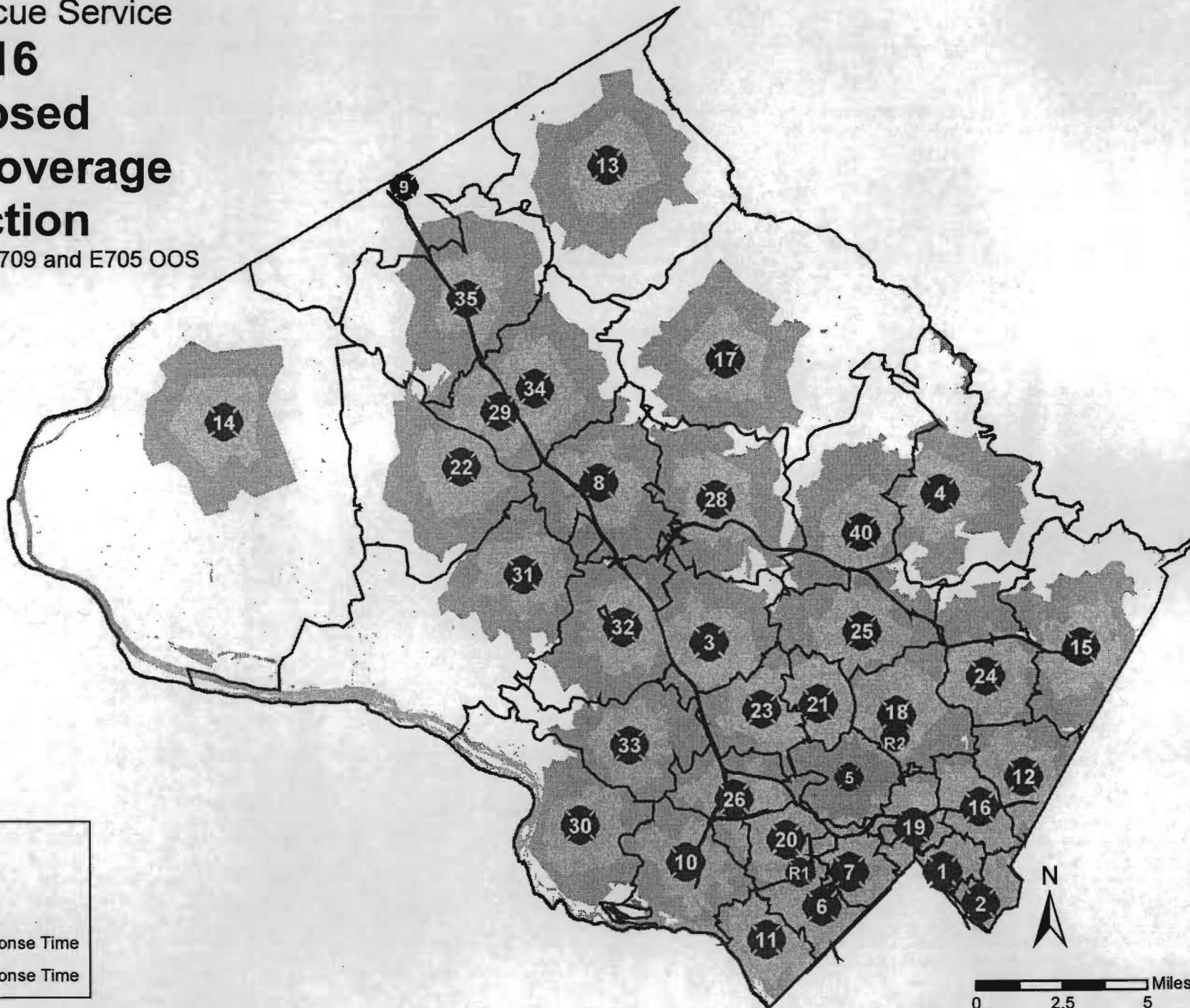
	Response Time Benchmark	Urban Goal	Suburban Goal	Rural Goal	NFPA 1710 Goal
1st arriving unit to ALS call:	6 min	90%	75%	50%	90%
1st arriving ALS unit to ALS call:	8 min	90%	75%	50%	90%
1st arriving unit to BLS call:	12 min	98%	95%	90%	N/A
1st arriving transport unit to ALS call:	10 min	90%	75%	50%	N/A
1st arriving Engine to fire	6 min	90%	75%	50%	90%
2nd arriving Engine to fire	8 min	90%	75%	50%	N/A
2nd arriving Truck to fire call:	8 min	90%	75%	50%	90%
2nd arriving Truck to fire call:	12 min	90%	75%	50%	N/A

Montgomery County
Fire and Rescue Service

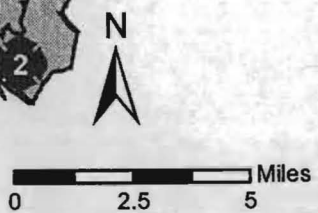
FY16

**Proposed
Engine Coverage
Reduction**








33 Staffed Engines - E709 and E705 OOS




- Engine Company
- Fire Stations
- 6 Min/1.7 mi Response Time
- 8 Min/3.0 mi Response Time

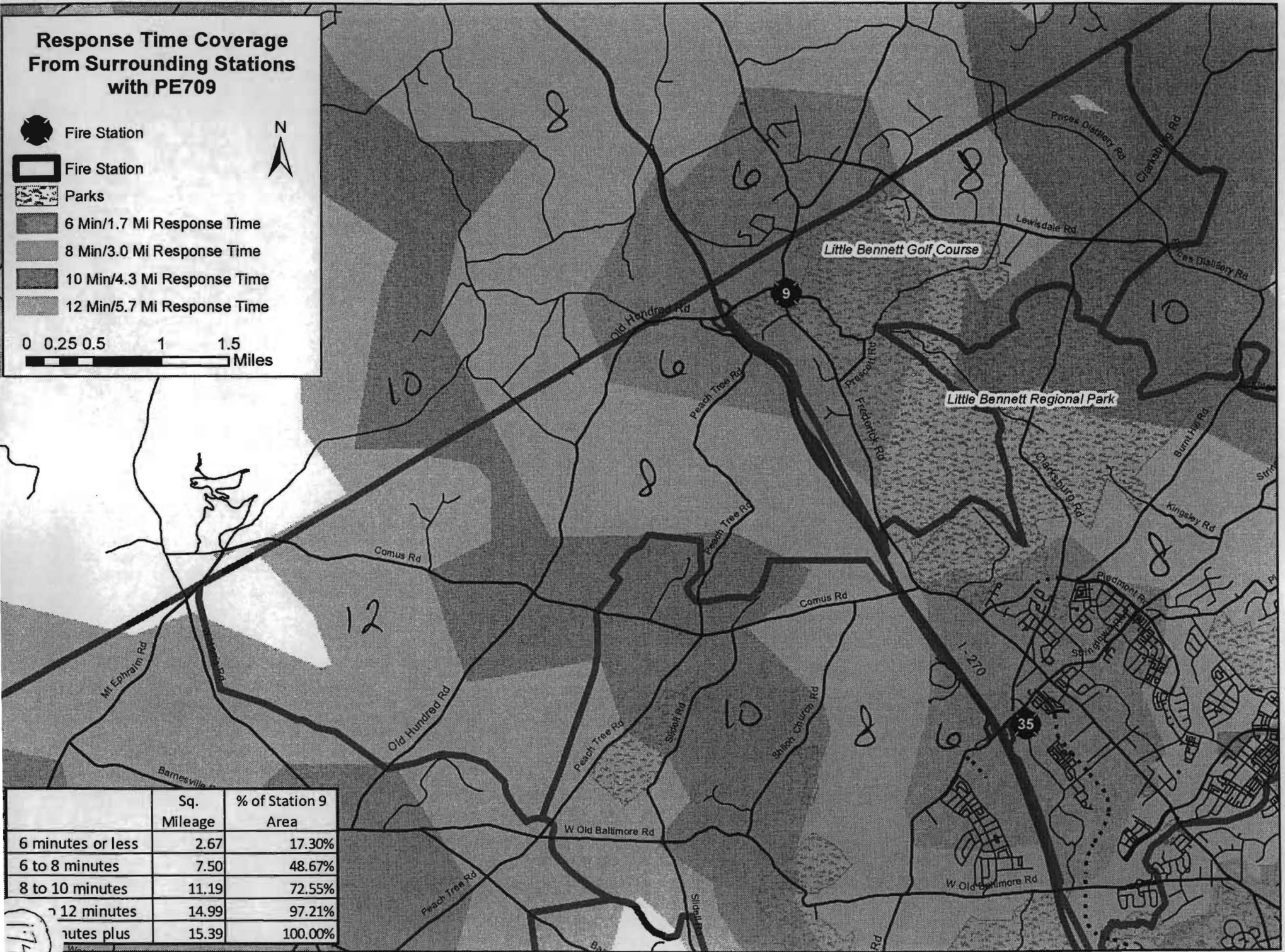


Response Time Coverage From Surrounding Stations with PE709

 Fire Station
 Fire Station
 Parks
 6 Min/1.7 Mi Response Time
 8 Min/3.0 Mi Response Time
 10 Min/4.3 Mi Response Time
 12 Min/5.7 Mi Response Time

0 0.25 0.5 1 1.5
 Miles








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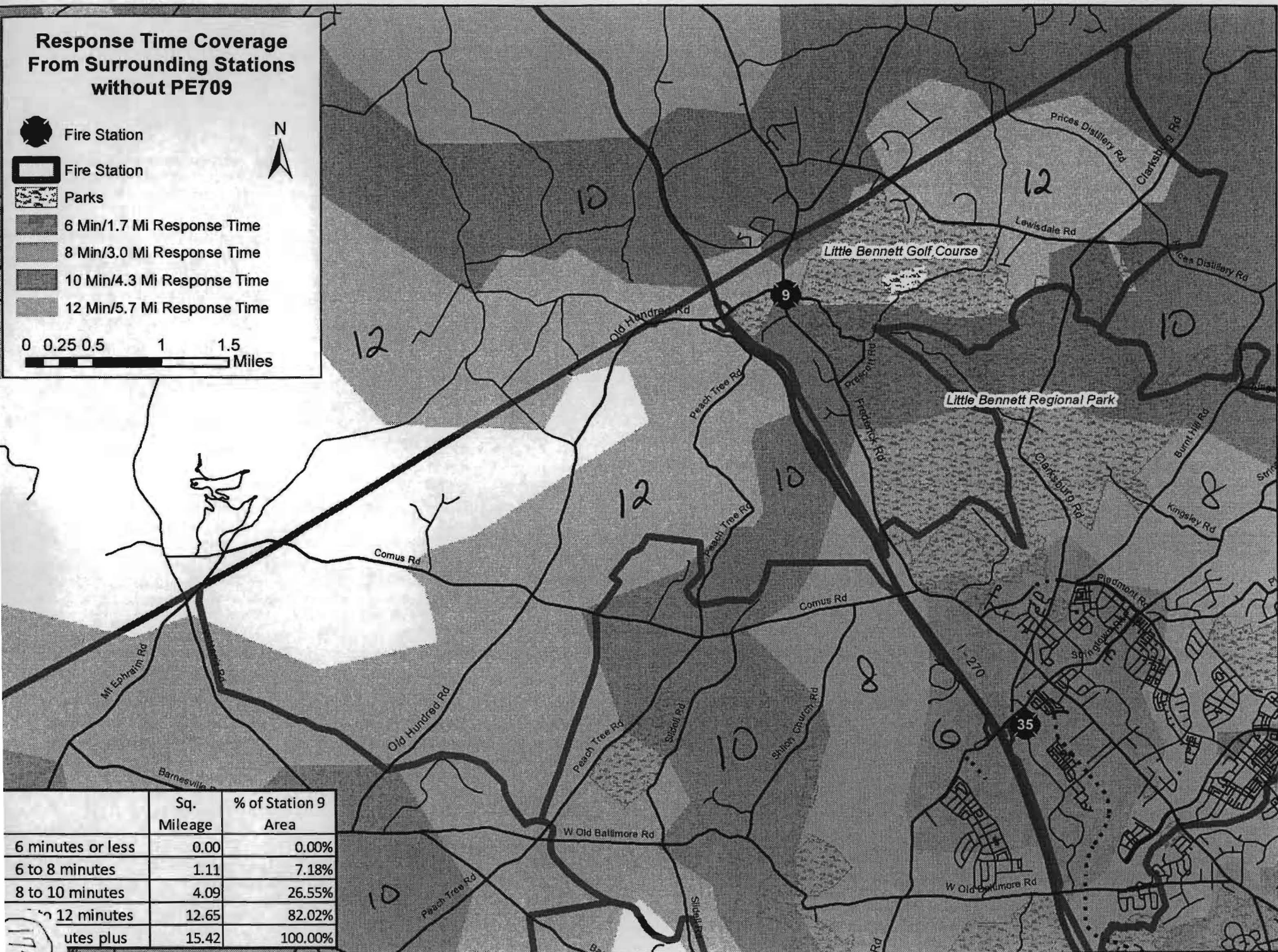
	Sq. Mileage	% of Station 9 Area
6 minutes or less	2.67	17.30%
6 to 8 minutes	7.50	48.67%
8 to 10 minutes	11.19	72.55%
10 to 12 minutes	14.99	97.21%
12 minutes plus	15.39	100.00%

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Response Time Coverage From Surrounding Stations without PE709

 Fire Station
 Fire Station
 Parks
 6 Min/1.7 Mi Response Time
 8 Min/3.0 Mi Response Time
 10 Min/4.3 Mi Response Time
 12 Min/5.7 Mi Response Time

0 0.25 0.5 1 1.5
 Miles



	Sq. Mileage	% of Station 9 Area
6 minutes or less	0.00	0.00%
6 to 8 minutes	1.11	7.18%
8 to 10 minutes	4.09	26.55%
10 to 12 minutes	12.65	82.02%
12 minutes plus	15.42	100.00%

(1749)



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**MARCINE D. GOODLOE, PRESIDENT
ERIC N. BERNARD, EXECUTIVE DIRECTOR
A. MICHAEL KELLEY, PROGRAM MANAGER**

MEMORANDUM

July 20, 2015

TO: Marc Elrich, Chairman
Public Safety Committee, Montgomery County Council

FROM: Marcine D. Goodloe, President
Montgomery County Volunteer Fire Rescue Association (MCVFRA)

SUBJECT: MCFRS FY16 Budget Savings Plan

This memorandum is in response to questions raised at the Public Safety Committee (PSC) meeting on Monday, July 13, 2015. Specifically, the MCVFRA was asked to consider alternatives to the budget savings plan forwarded by the County Executive (CE) and use of EMST Funds which would reduce MCFRS spending associated with the LFRDs.

Staffing Reductions

The MCVFRA supports of the positions taken by the two affected LFRDs, Kensington Volunteer Fire Department (KVFD) and Hyattstown Volunteer Fire Department (HyVFD) rejecting the County Executive's cuts. We also support Council staff's recommendation to restore the engine and ambulance at KVFD Station 5 during the day for the reasons stated in KVFD's letter to the PSC.

We thank you for this first opportunity for MCVFRA to be included in discussions involving the proposals before the PSC. We understand the tight time period for all involved.

HyVFD was targeted in the last budget savings plan, losing career staffing 24/7. They have since seen the return of their ambulance, yet it is staffed only with volunteers. HyVFD does not have the volunteer capacity to staff the engine should the PSC accept the CE's plan. Its few qualified volunteers routinely staff a brush truck and tanker in a 1st due area which has no fire hydrants, yet includes historic houses and buildings, and massive new mansions. Response times for engine service from surrounding jurisdictions will be significantly increased to the greater Hyattstown region if the CE's savings plan is adopted.

It is not reasonable to remove all career staffing from any station, leaving an area void of 1st due fire protection, no matter how low the call volume may appear over a select period of time.

1746

If a decision is made to distaff an engine, MCVFRA recommends a station with other fire services available (truck and/or squad) so that a large area of the County is not left without fire protection.
Public Safety Committee
July 20, 2015

A viable alternative would be to reduce 4th person staffing either in selected stations or on a rotating basis until the budget stabilizes. Another alternative is to defer upstaffing at Station 40 for 3 months saving \$172K, or for six months, saving \$344K.

EMST Funds

Barely two years into the EMST funding program, following a lengthy agreed upon process with the volunteers and County government with amendments to the County Code and a related MOU, the MCVFRA is being asked/expected to relinquish that which was promised and signed into law.

While we understand the need for the budget savings plan, there is no reason why the MCVFRA & LFRDs should be expected to shoulder over 50% of the MCFRS load. MCFRS' reduction is 1.8% of its budget, and MCVFRA's share should be no more than the same percentage (even though no other collectively bargained agreement in the County was opened or reduced for any amount in the plan.)

Notwithstanding the forgoing, the MCVFRA is prepared to offer the following alternative uses of EMST funds which will result in direct savings to the MCFRS budget (subject to buy-in by the organizations represented by our Association.)

1. Facility Maintenance – Each LFRD will be budgeted \$3,000 per LFRD-owned station to be used for light maintenance items, such as light ballasts, paint, clogged drains, etc. This will result in a potential savings to the MCFRS facility budget up to \$75,000 (for 25 LFRD-owned stations.)
2. Station Mowing/Snow Contracts - For those LFRDs who opt to manage their own landscaping and snow removal, authorize EMST purchases for mowers, plows (already an approved use), blowers and other like equipment. This will allow MCFRS to cancel mowing and snow removal contracts at those locations, further reducing required funds in those areas.
3. Other Savings – The MCVFRA will continue its dialogue with the Fire Chief on other potential cost saving ideas and possible cost-sharing measures.

At the most recent PSC meeting, information was presented summarizing LFRD spending on apparatus, facilities and other equipment. The MCVFRA prepared its own spending analysis (attached) which was delivered to the PSC Chairman last week.

The MCVFRA further analyzed its spending with EMST and Amoss for the past five years. (Both funds were combined because many projects utilize both funds concurrently.) Further, many of the totals below were supplemented by LFRD private funds, so the actuals totals may be significantly higher than posted.

Apparatus

- | | |
|---------------|--------------|
| 1. Ambulances | \$ 1,825,629 |
| 2. Engines | \$ 1,480,923 |

3. Ladder Trucks \$ 695,000
 4. Rescue Squads \$ 616,906
 Public Safety Committee
 July 20, 2015

5. Tankers \$ 150,000
 6. Brush Trucks \$ 55,000
 7. Support Vehicles (command; utility; canteen; chase-car, etc.) \$ 1,326,816
 8. ATVs & Trailers \$ 51,500
 9. Boats & Boat Supports \$ 203,860

Total Apparatus \$ 6,405,634 55.34%

Facilities

1. Station Renovations \$ 2,572,820
 2. Station Repairs \$ 477,537

Total Facilities \$ 3,050,357 26.35%

Other Uses

1. Equipment \$ 616,947
 2. Administrative Support \$ 944,500
 3. Standby Food \$ 256,933
 4. Other Operating Expenses \$ 301,174

Total Equipment & Other \$ 2,119,554 18.31%

Total 5-Year Spending \$11,575,545

90% of these funds, 10.4 million dollars (plus a significant amount of private LFRD funds) has been spent by the LFRDs over the last five years on apparatus, equipment, and facility repairs and renovations, most of which has resulted in direct savings to the County/MCFRS for items the County/MCFRS otherwise would have had to fund. Cutting the LFRD's EMST funds will only transfer additional spending responsibilities back to MCFRS and the County. As you can see the Standby Food is less than 2% of those funds and the limited Administrative Support is 8.2%. Both of these volunteer needs were eliminated from the LFRD's when their tax funds were removed. Clearly, the EMST funds are being used, as promised, for the needs of our combined fire, rescue service that must be met. A promise and agreement that we respectfully hope will be kept by all. Thank you.



MEMORANDUM

July 17, 2015

TO: Transportation, Infrastructure, Energy and Environment (T&E) Committee

FROM: Glenn Orlin, Deputy Council Administrator
Keith Levchenko, Senior Legislative Analyst
Linda Price, Legislative Analyst

SUBJECT: FY16 Savings Plan

At this session, the Committee will review elements of the Executive's recommended FY16 Savings Plan that are under its jurisdiction. See ©1-16 for the Executive's July 8 transmittal and related information. The Committee will focus on the Executive's recommendations for the following budgets:

Budget	©	Recommended Reduction	% of Approved Appropriation	Analyst
Environmental Protection (DEP)	17	\$113,695	5.2%	Levchenko
General Services (DGS)	17	\$908,761	3.4%	Price
Transportation (DOT): General Fund*	18	\$1,961,705	4.3%	Orlin
Transportation (DOT): Mass Transit**	19	\$2,116,171	1.7%	Orlin
Total		\$5,100,332		

* In addition, there are proposed CIP amendments for Advanced Transportation Management System, Bus Stop Improvements, Sidewalk & Curb Replacement, and Street Tree Preservation with cost reductions totaling another \$3,499,000.

** These are *net* savings. The proposed Mass Transit spending reduction for the operating budget is \$2,406,016, but there is an associated fare revenue reduction of \$289,845.

A. DEPARTMENT OF ENVIRONMENTAL PROTECTION (©17)

Manageable Items

In Council staff's view, the following items are manageable and are recommended for approval:

Budget Item	#	CE Rec. Reduction
Reduce Gypsy Moth Survey Costs	29	-\$7,725
Reduce Computer Equipment Costs	30	-\$8,500
Reduce General Operating Expenses in the Director's Office	31	-\$14,169
Reduce professional services expenses in Environmental Policy & Compliance	32	-\$10,720

1175

Discussion Item

In Council Staff's view, the following item requires discussion:

Item #28: Lapse Program Manager I - Partnership Development/Civic Engagement, Office of Sustainability (-\$72,581). The Executive is recommending removing all of the FY16 budgeted costs (personnel costs and operating expenses) associated with this position. During the FY16 budget review this past spring, the T&E Committee added three positions to the Reconciliation List in order to fully implement Bill 6-14 (enacted in June 2014) which created an Office of Sustainability in DEP. Based on the fiscal impact statement for Bill 6-14 prepared by the County Executive during FY14, these three positions were still needed (in addition to the new positions added in the FY15 budget). Two of the three positions were ultimately approved by the Council: a Residential Energy Manager and this Partnership Development/Civic Engagement position. Each position assumes 3 months of lapse.

Council staff recommendation: Instead of fully lapsing this Partnership Development position for the rest of FY16, Council Staff recommends that the FY16 Budget Savings Plan assume savings based on filling the position on January 1 (an additional three months of lapse from what is assumed in the FY16 Budget). The position would still require some start-up and ongoing operating expenses in FY16. The savings from this approach would be \$23,120 (instead of the \$72,581 recommended by the Executive). NOTE: The total FY16 Budget Savings Plan cuts for DEP, as recommended by the Executive, represent a 5.9% cut from DEP's General Fund budget. With Council Staff's recommended change, the cut would still be 2.9%.

B. DEPARTMENT OF GENERAL SERVICES (©17)

Manageable Items

In Council staff's view, the following items are manageable and are recommended for approval:

Budget Item	#	CE Rec. Reduction
Lapse Vacant Plumber I, HVAC Mechanic I, and Building Services Worker II: continued lapse of 3 vacant positions with no expected impact on services	37	-\$196,726
Sustainability Program Manager (Bill 2-14 Benchmarking and Bill 6-14 Office of Sustainability): the work for Bills 2-14, 6-14, and 8-14 will be handled by the remaining added program manager added by the Council	39	-\$82,035

Discussion Items

In Council Staff's view, the following items require discussion:

Item #36: Deferred Maintenance and Cleaning for Recreation (-\$100,000); and Item #40: Reduce Special Cleaning Funds: Department of Recreation (-\$186,000). The Planning, Housing, and Economic Development (PHED) Committee met on July 13 and reviewed the Executive's proposed reductions to maintenance and special cleaning for the Department of Recreation. This includes \$100,000 approved by the Council in FY16 to partially restore funding that was removed in

FY11 due to budget constraints. This also includes deeper reductions of \$186,000 for special cleaning funds in the DGS base for recreation facilities. The savings plan states that the latter amount represents 60% of special cleaning funds for the recreation facilities.

Council staff recommendation: Concur with \$100,000 reduction, but not with the \$186,000 reduction. In their packet to the PHED Committee, Council staff noted that the reduced cleaning/grounds/maintenance activities for recreation facilities taken in prior years resulted in numerous complaints from users. It also affected the Department's ability to attract users of facilities and programs and support recreation services through fees. At the PHED worksession, Recreation stated their plans to transfer funds from its Planned Lifecycle Asset Replacement budget to fill this gap. The PHED Committee supported the Executive's reductions.

Item #35: Deferred Maintenance and Cleaning for Libraries (-\$150,000) and 38 Reduce Special Cleaning Funds: Public Libraries (-\$144,000). The Health and Human Services (HHS) Committee met on July 16 and reviewed the two proposed reductions to special cleaning and maintenance in libraries. This includes the \$150,000 approved by the Council in FY16 to partially restore funding in the operating budget that was removed in FY11 due to budget constraints. This also includes additional reductions of \$144,000 for special cleaning funds in the base of the DGS budget.

Council staff recommendation: Concur with the Executive's recommendation to take the proposed savings of \$150,000 for deferred maintenance and cleaning. However, do not reduce \$144,000 in special cleaning funds for the Department at this time. This mirrors Council staff's recommendations to the PHED Committee. The HHS Committee supported Council staff's recommendation at its July 16 worksession.

Item #41: Operating Funds to Implement Bill 2-14 Benchmarking (-\$50,000). In May the Council added funding to the Office of Energy and Sustainability's FY16 operating budget to fund the fiscal impacts of a number of bills that were passed but unfunded in FY15. These items include:

- Sustainability Program Manager to implement Bill 2-14, Benchmarking, and Bill 6-14, Office of Sustainability \$75,662
- Operating funds to implement Bill 2-14, Benchmarking \$150,000
- Operating funds to implement Bill 6-14, Office of Sustainability \$45,000
- Program Manager to implement Bill 8-14, Clean Energy Renewable Technology \$82,035

The Executive has proposed cutting \$82,035 for a Program Manager. This will leave one other Program Manager with personnel costs of \$75,662 to handle the work for all three Bills (2-14, 6-14, and 8-14). The Executive has also proposed cutting \$50,000 from the \$150,000 that the Council added in May for operating funds to implement Bill 2-14.

Council staff recommendation: Do not reduce \$50,000 of Energy & Sustainability's operating funds. This program will produce energy savings, which will likely recover the cost of the operating expenses. The Committee may wish to schedule a future meeting to get a better understanding of how this program will work and be measured.

C. DEPARTMENT OF TRANSPORTATION: GENERAL FUND (©18)

Manageable Items

In Council staff's view, the following items are manageable and are recommended for approval:

Budget Item	#	CE Rec. Reduction
Bikeshare services: no membership survey, training classes; fewer free helmets	124	-\$30,000
Parking studies outside PLDs: research and development; \$35K left after reduction	125	-\$40,000
Construction testing materials: \$54K left after reduction	126	-\$26,000
Signal re-lamping: Half of re-lamping work would be done by DOT staff rather than contractors; staff would be diverted from some less critical aerial signal maintenance (replacing aged/worn overhead signs, replacing/re-rigging span wire, etc.).	127	-\$50,000
Traffic materials: 7.2% reduction in funds for paint, signs, signals, and fiber optics	129	-\$51,596
Resurfacing: 7.6% less in slurry-seal preventive maintenance (about 8 lane-miles)	130	-\$160,000
Patching: 1.4% reduction for spot patching (about 135 patches)	131	-\$160,500
Airplane surveillance: discontinue twice-weekday flights starting in October	139	-\$228,609

Discussion Items

In Council staff's view, the following items require discussion:

Item #128: Raised pavement markings (-\$100,000). Raised pavement markings, or 'RPMs', are reflective devices embedded in the roadway and are effective in reducing traffic accidents, especially at night and in wet weather. RPMs sit slightly above the road surface and are not covered with water when the road surface is wet. The State Highway Administration estimates that RPMs reduce accidents at night by 20% and during wet nights by 25%. RPMs are installed on County arterial roads when they are constructed or reconstructed, but there is no program to retrofit the more heavily traveled roads with them.

The Executive is recommending eliminating the \$100,000 budget for RPMs in FY16. This would provide for 15 lane-miles of RPMs. The roads scheduled to have new or replaced RPMs are:

New or Replace	Road	From	To
replace	Airpark Road	MD 115	MD 124
new	Bradley Boulevard	MD 190	Persimmon Tree Road
replace	Clarksburg Road	Snowden Farm Pkwy	Bethesda Church Road
new	Dale Drive	Wayne Avenue	MD 320
new	Ednor Road	Norwood Road	Howard County
replace	Franklin Avenue	US 29	MD 193
new	Jerusalem Road	MD 28	MD 109
replace	Jones Bridge Road	MD 185	MD 355
replace	Norbeck Road	MD 650	MD 182
new	Norfolk Avenue	Rugby Avenue	MD 355

New or Replace	Road	From	To
new	Peach Tree Road	Barnesville Road	MD 28
replace	Randolph Road	Dewey Road	Montrose Parkway
new	Seminary Road	MD 97	Second Avenue
new	White Ground Road	MD 28	1 mi north of MD-28
new	Woodmont Avenue	Hampden Lane	Bethesda Avenue
new	Woodmont Avenue	MD 355	MD 187

Council staff recommendation: Do not take this reduction.

Item #132: Sidewalk repair (-\$40,000). In his Recommended FY16 Budget the Executive proposed this cut from the FY15 level of effort; the Council restored it. However, this represents only 5.5% of the sidewalk repair funds budgeted (\$726,453), and is the only part of it that is contractual. **Council staff recommendation: Concur with the Executive.**

Item #133: Tree maintenance—stump removal (-\$500,000). In his Recommended FY16 Budget the Executive proposed this cut from the FY15 level of effort; the Council restored it. At a cost of about \$400/stump, this budget would remove 1,250 stumps.

There is a long backlog of street tree stumps to be removed, and during the recession there were several years when no stumps were removed at all. Nevertheless, this is a large budget item, and its relative importance is less than other activities within tree maintenance. Some amount of reduction is warranted here. **Council staff recommendation: Reduce expenditures by \$200,000.** The \$300,000 remaining would fund the removal of 750 stumps.

Item #134: Signal optimization (-\$100,000). In his Recommended FY16 Budget the Executive proposed this cut from the FY15 level of effort; the Council restored it. These funds would be used to re-time traffic signals so as to process traffic more smoothly. Given the lack of road capacity improvements in the capital budgets of the State and County, any small investment in improving traffic operations is warranted. **Council staff recommendation: Do not take this reduction.**

Item #135: Pedestrian safety education (-\$100,000). The Council added these funds above the FY15 level at the request of the Pedestrian, Bicycle, and Traffic Safety Advisory Committee. The funds were requested for pedestrian and bicycle safety awareness and education programs in high schools. The Committee had identified two tranches of \$50,000 on the Reconciliation List, and both were included in the final FY16 budget. **Council staff recommendation: Take half the reduction, leaving an additional \$50,000 for this program over the FY15 level, equal to the first tranche.**

Item #136: Sidewalk inventory (-\$200,000); and Item #137: Digital sidewalk snow map (-\$150,000). Last fall the Council approved Bill 21-14 – Sidewalk Snow Removal Plan. Two tasks needed to implement the law are to inventory the County's sidewalk and to digitize the inventory data on a map to allow users to identify who is responsible for clearing snow on each segment. These items were not included in the Executive's Recommended FY16 Budget, but the Council included them in the Approved Budget. **Council staff recommendation: Do not take these reductions.**

Item #138: Rustic road signs (-\$25,000). The Rustic Roads Advisory Committee (RRAC) and several civic associations and individuals requested \$50,000 to replace all the typical green street name sign blades with brown sign blades for rustic roads and exceptional rustic roads. While the rustic roads have been so designated for nearly a quarter-century, most residents are unaware of their protected status. Replacing the street name sign blades with a distinctive brown color is a simple way to accomplish this without adding more signs that would clutter the viewscape.

In order to reduce the budget impact in FY16, the RRAC suggested that these replacements be spread over two years if necessary. Thus only \$25,000 was included in the Approved FY16 Budget. **Council staff recommendation: Do not take this reduction, as a budget savings was reflected in the amount already budgeted.**

D. DEPARTMENT OF TRANSPORTATION: MASS TRANSIT FUND (©19)

Manageable Items

In Council staff’s view, the following items are manageable and are recommended for approval:

Budget Item	#	CE Rec. Reduction
Delay Bethesda Circulator Expansion: it would begin next July rather than January	149	-\$160,000
Mystery rider contract: helps quality assurance for Ride On and taxis	151	-\$100,000
Call and Ride Program savings: 1.4% reduction overall; less temps and marketing	152	-\$55,000
Training program van rentals: used for training bus drivers	153	-\$116,484
Commuter Services TMD expenses: less promotional and educational materials	154	-\$50,000

Discussion Items

In Council staff’s view, the following items require discussion:

Item #150: Delay new service to Tobytown (-\$220,000). The Executive had proposed and the Council approved a route to serve Tobytown, a community of 60 residents on Pennyfield Lock Road near River Road. It would run less frequently than other routes: every 60-75 minutes from 6 am to 7 pm, on weekdays only. It would stop at the schools serving Tobytown—Travilah ES, Frost MS, and Wootton HS—as well as Shady Grove Hospital, the Universities at Shady Grove, and Rockville Metro. The fare would be \$1.75 per trip, the same as the regular Ride On fare (©59-60).

The Executive had proposed initiating the service on October 1, and DOT estimated it would draw 100 patrons daily. In FY16 the cost of this route is estimated to be \$220,000, and the offsetting fare revenue is anticipated to be \$16,000.¹ Therefore, the fare is projected to cover 7% of the service’s cost, far below the system average of 23%.

Public transit is effective only where there is sufficient density to support it. The bar is set particularly low for bus service; nevertheless, there are many remote areas of the County where transit

¹ On an annual basis, therefore, DOT estimates the cost would be about \$293,000 with offsetting revenue of about \$21,000.

is not supportable. There are many other settlements not served by Ride On: Laytonsville (population, 353), Brookeville (134), and Barnesville (172) are examples. Other historic minority communities in or near the Agricultural Reserve do not have Ride On service, including Jerusalem, Sugarland, and Good Hope. Two earlier pilots for Tobytown were tried and failed. It has not grown since, so there is no reason to believe this pilot will fare any better. Also MCPS already serves Tobytown from Wootton HS and Frost MS with an after-school activity bus Tuesdays through Thursdays.

Council staff recommendation: Concur with the Executive not to spend this \$220,000 in FY16. Over the course of the next several months DOT should work to develop a more cost-effective and sustainable solution to address Tobytown's transportation challenges. **The Savings Plan also needs to recognize the loss of \$16,000 in revenue that had been assumed from this service.**

Item #155: Ride On route reductions (-\$1,704,532; -\$289,845 fare revenue; net savings of \$1,414,687). The Executive is recommending elimination of the following Ride On routes, starting in January 2016:

- Route 42 between White Flint and Montgomery Mall via Potomac: -\$751,255; -\$46,983 fare revenue; net savings of \$704,272 (©20-21).
- Weekend service on Route 83 between the Germantown Town Center, Waters Landing, and Milestone: -\$166,811; -\$10,645 fare revenue; net savings of \$156,166 (©22-23).
- Route 94 Meet-the-MARC between Clarksburg and the Germantown MARC Station: -\$45,595; -\$2,725 fare revenue; net savings of \$42,870 (©24-25).
- Route 98 between Germantown Town Center and South Germantown: -\$851,213; -\$51,097 fare revenue; net savings of \$800,116 (©26-27).

The total spending reduction from these four routes during the last half of FY16 would be \$1,814,874, offset by \$111,450 in foregone revenue, for a net savings of \$1,703,424. This is a correction from the figures initially transmitted by the Executive.

These routes are among the most poorly performing in the Ride On system, and all are well below the minimum standard of 10 riders/hour (15 riders/hour for peak-period-only routes). Council staff has urged for many years that a route be eliminated if, even after sufficient time has elapsed for the public to adjust to it, it still has very low ridership. With one exception, these all fit this criterion.

The exception is the Route 94 Meet-the-MARC service from Clarksburg to the Germantown MARC Station, a Council initiative. It has been in operation only a year-and-a-half, and its ridership has been steadily growing: from 39/day in the latter half of 2014 to 65/day in the first half of 2015. Also, like the Ride On services to Poolesville and Damascus, it might be considered a "lifeline" route to Clarksburg, a corridor city with only the bare bones of transit service. Finally, eliminating this route would also forego \$136,785 in State aid, since MTA pays 75% of the route's cost.

Council staff recommendation: Concur with the Executive, except for Route 94. This would result in a spending reduction of \$1,769,279, offset by a reduction of \$108,725 in fare revenue, for a net savings of \$1,660,554 in FY16.

As has been noted elsewhere, a main purpose of the Savings Plan is to reduce fiscal pressure on FY17. Unlike most other proposals in this Savings Plan, the Ride On cuts are likely to be sustained automatically through FY17. The County would not take the step of eliminating bus service in January, only to reinstate it later in the year. Therefore, Council staff's proposal would produce not only a savings of \$1,661,004 in FY16, but a further \$3,322,008 savings in FY17. But even if the County were to reinstate these routes later in 2016, that would happen no sooner than Ride On's autumn 2016 "pick" (when bus services are changed) and there still would be a further \$830,502 savings in FY17.

Furthermore, the elimination of Routes 42 and 98 will free up seven Ride On buses for use on other routes during peak periods, should the FY17 budget allow for some expansion of service. These would be in addition to the five additional buses to be acquired (a Council initiative), for a total of 12 additional buses that could be put into service in FY17.

E. TRANSPORTATION CIP AMENDMENTS

Advanced Transportation Management System (-\$850,000). This project funds a panoply of technological equipment and software to improve both traffic and transit systems. The funding level is typically \$2,008,000 annually: \$1,508,000 in Current Revenue and \$500,000 from the Mass Transit Fund (MTF).

The Executive is recommending an \$850,000 reduction in FY16 (192-193) (©28-29). The traffic (Current Revenue) part of the reduction would be \$600,000, which means that no additional field devices, such as traffic surveillance cameras, would be installed in FY16, and some software development may be curtailed. The transit (MTF) part of the reduction would be \$250,000, meaning that the deployment of real-time bus arrival signs would be slowed down this year. **Council staff recommendation: Concur with the Executive.**

Bus Stop Improvements (-\$140,000). This project has funded major upgrades to bus stops around the county, including benches, platforms, relocated shelters, sidewalk connectors, etc. Most of the program was completed several years ago, but a few of the more complex stops remain to be addressed.

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There is \$1,975,000 programmed from FY16-on to complete the program, funded with a mix of G.O. Bond and MTF proceeds. In FY16 there is \$651,000 programmed, of which \$346,000 is from the MTF. The Executive is recommending deferring \$140,000 of the MTF funds by three years, to FY19 (©30). This will slow the completion of the project, but only marginally. **Council staff recommendation: Concur with the Executive.**

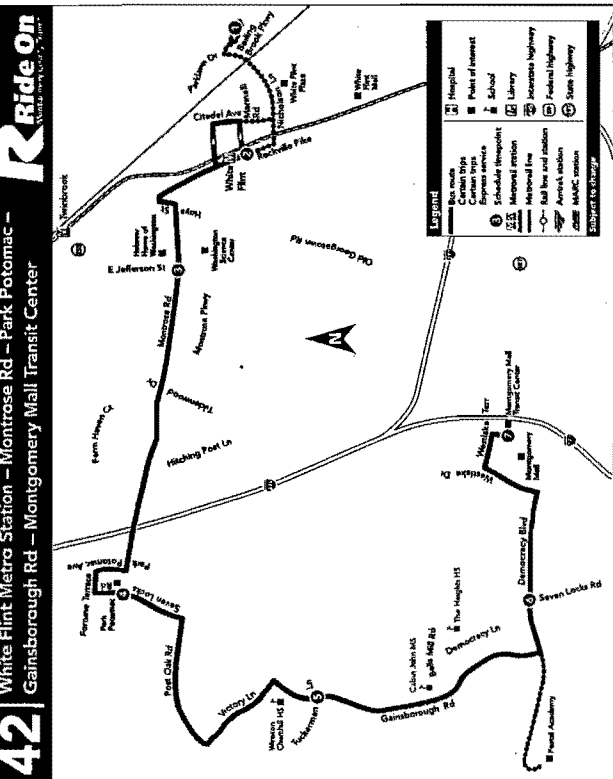
Sidewalk & Curb Replacement (-\$1,009,000). This project funds the replacement of sidewalks, curbs and gutters in business districts and residential neighborhoods. This effort has received a significant boost in funding the past several years, recognizing the need: the most recent Infrastructure Maintenance Task Force (IMTF) Report (March 2014) pegs an acceptable level of effort at nearly \$13 million annually. In the CIP approved in May 2014 the Council programmed \$6.7 million in both FY15 and FY16; in the Amended CIP approved this May the Council accelerated funding to bring the FY16 level to \$8.2 million.

The Executive is recommending reducing the budget in FY16 by \$1,009,000, to \$7,191,000 (©31). This would still be \$491,000 higher than originally had been programmed for this year. **Council staff recommendation: Concur with the Executive.**

This project is funded primarily with G.O. Bond proceeds. To translate it into Current Revenue savings, there are funding switches (*not* reductions) proposed for MCPS's Clarksburg/Damascus MS (New) and Technology Modernization projects, which were reviewed and recommended for approval by the Education Committee.

Street Tree Preservation (-\$1,500,000). This project provides for block pruning of street trees in residential neighborhoods. The program was initiated by the Council nine years ago after more than a decade of having no tree trimming program, except in emergencies. Its funding started at \$1 million, but over a few years built up to its current \$3 million/year level of effort. However, the IMTF Report suggests that an acceptable level of effort would be \$7 million annually.

The Executive is recommending cutting the program in half for FY16, a \$1.5 million reduction in Current Revenue (©32-33). Given the size of this program the Executive's desire for a reduction is understandable, but given the backlog--\$125 million, according to the IMTF Report—a smaller reduction would be more appropriate. **Council staff recommendation: Reduce the programmed spending in FY16 by \$750,000.**



42 To Montgomery Mall Transit Center

SUNDAY

SEE TIMEPOINT LOCATION ON ROUTE MAP

2	3	4	5	6	7
7:12	7:17	7:25	7:32	7:38	7:42
7:42	7:47	7:55	8:02	8:08	8:12
8:12	8:17	8:25	8:32	8:38	8:42
8:42	8:47	8:55	9:02	9:08	9:12
9:12	9:17	9:25	9:32	9:38	9:42
9:42	9:47	9:55	10:02	10:08	10:12
10:12	10:17	10:25	10:32	10:39	10:43
10:43	10:47	10:55	11:03	11:09	11:13
11:13	11:17	11:25	11:33	11:39	11:43
11:43	11:47	11:55	12:03	12:09	12:13
12:13	12:17	12:25	12:33	12:39	12:43
12:43	12:47	12:55	1:03	1:09	1:13
1:13	1:17	1:25	1:33	1:39	1:43
1:43	1:47	1:55	2:03	2:09	2:13
2:13	2:17	2:25	2:33	2:39	2:43
2:43	2:47	2:55	3:03	3:09	3:13
3:13	3:17	3:25	3:33	3:39	3:43
3:43	3:47	3:55	4:03	4:09	4:13
4:13	4:17	4:25	4:33	4:39	4:43
4:43	4:47	4:55	5:03	5:09	5:13
5:13	5:17	5:25	5:33	5:39	5:43
5:43	5:47	5:55	6:03	6:09	6:13
6:13	6:17	6:25	6:33	6:39	6:43
6:43	6:47	6:55	7:03	7:09	7:13
7:13	7:17	7:25	7:33	7:39	7:42
7:42	7:47	7:55	8:02	8:08	8:12

NOTES: AM PM

Please arrive at your stop several minutes ahead of your bus' scheduled arrival. Since safe service is a priority at Ride On, buses may be delayed due to traffic or weather.

42 To White Flint Metro Station

SUNDAY

SEE TIMEPOINT LOCATION ON ROUTE MAP

7	6	5	4	3	2
7:37	7:41	7:46	7:52	8:00	8:07
8:07	8:11	8:16	8:22	8:30	8:37
8:37	8:41	8:46	8:52	9:00	9:07
9:07	9:11	9:16	9:22	9:30	9:37
9:37	9:41	9:46	9:52	10:00	10:07
10:07	10:11	10:16	10:22	10:30	10:37
10:37	10:41	10:46	10:52	11:00	11:07
11:07	11:11	11:16	11:22	11:30	11:37
11:37	11:41	11:46	11:52	12:00	12:07
12:07	12:10	12:14	12:23	12:30	12:37
12:37	12:40	12:44	12:53	1:00	1:07
1:07	1:10	1:14	1:22	1:30	1:37
1:37	1:40	1:44	1:52	2:00	2:07
2:07	2:10	2:14	2:22	2:30	2:37
2:37	2:40	2:44	2:52	3:00	3:07
3:07	3:10	3:14	3:22	3:30	3:37
3:37	3:40	3:44	3:52	4:00	4:07
4:07	4:10	4:14	4:22	4:30	4:37
4:37	4:41	4:46	4:52	5:00	5:07
5:07	5:11	5:16	5:22	5:30	5:37
5:37	5:41	5:46	5:52	6:00	6:07
6:07	6:11	6:16	6:22	6:30	6:37
6:37	6:41	6:46	6:52	7:00	7:07
7:07	7:11	7:16	7:22	7:30	7:37

NOTES: AM PM

HOW TO READ A TIMETABLE

- Find the schedule for the day of the week and the direction you wish to ride.
- Find the timepoints closest to your origin and destination. The timepoints are shown on the route map and indicate the time the bus is scheduled to be at the particular location. Your nearest bus stop may be between timepoints.
- Read down the column to see the times when a trip will be at the given timepoint. Read the times across to the right to see when the trip reaches other timepoints.

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www.rideonrealtime.com

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Montgomery County DOT
Division of Transit Services
101 Monroe Street, 5th Floor
Rockville, MD 20850

HOLIDAY SCHEDULE

New Year's DaySunday Schedule
Martin Luther King, Jr. DaySpecial Schedule
Presidents' DaySpecial Schedule
Memorial DaySunday Schedule
Independence DaySaturday Schedule
Labor DaySunday Schedule
Columbus DayWeekday Schedule
Veterans DaySpecial Schedule
Thanksgiving DaySunday Schedule
Christmas DaySunday Schedule

For special schedules, consult our website or call 311.

Thank You for Riding with Us!

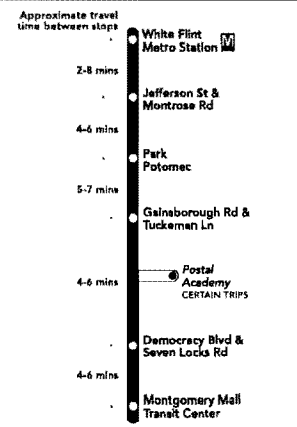


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EFFECTIVE: OCTOBER 20, 2013



42



SERVICE DAYS
DAILY



To Montgomery Mall Transit Center
MONDAY THROUGH FRIDAY
 SEE TIMEPOINT LOCATION ON ROUTE MAP

1	2	3	4	5	6	7
5:42	5:47	5:56	6:03	6:09	6:14	
6:12	6:17	6:26	6:33	6:39	6:44	
6:42	6:47	6:56	7:04	7:15	7:20	
7:12	7:17	7:26	7:34	7:41	7:46	
7:42	7:47	7:56	8:04	8:11	8:16	
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9:42	9:48	9:57	10:05	10:12	10:17	
10:12	10:17	10:26	10:34	10:44	10:48	
10:42	10:47	10:56	11:04	11:10	11:14	
11:12	11:17	11:26	11:34	11:40	11:44	
11:42	11:47	11:56	12:04	12:10	12:14	
12:12	12:17	12:26	12:34	12:44	12:48	
12:42	12:47	12:56	1:04	1:10	1:14	
1:12	1:17	1:26	1:34	1:40	1:44	
1:42	1:48	1:57	2:05	2:12	2:16	
2:12	2:18	2:27	2:35	2:42	2:46	
2:42	2:48	2:57	3:05	3:12	3:16	
3:12	3:18	3:27	3:35	3:42	3:46	
3:42	3:48	3:57	4:05	4:12	4:17	
4:12	4:18	4:27	4:35	4:42	4:47	
4:42	4:48	4:57	5:05	5:12	5:17	
5:12	5:18	5:27	5:35	5:42	5:47	
5:42	5:48	5:57	6:05	6:12	6:17	
6:12	6:18	6:27	6:35	6:42	6:47	
6:42	6:47	6:56	7:03	7:09	7:14	
7:12	7:17	7:26	7:33	7:39	7:44	
7:42	7:47	7:56	8:03	8:09	8:14	
8:12	8:17	8:26	8:32	8:39	8:44	
8:42	8:47	8:56	9:03	9:09	9:14	
9:12	9:17	9:26	9:33	9:39	9:44	
9:42	9:47	9:56	10:02	10:09	10:14	

Tris serves Postal Academy

42 To White Flint Metro Station
MONDAY THROUGH FRIDAY
 SEE TIMEPOINT LOCATION ON ROUTE MAP

7	6	5	4	3	2	1
5:36	5:40	5:45	5:52	6:01	6:07	
6:06	6:10	6:15	6:22	6:31	6:37	
6:33	6:38	6:44	6:52	7:01	7:07	
6:52	6:57	7:03	7:11	7:20	7:26	7:32
7:33	7:38	7:44	7:52	8:01	8:07	
8:03	8:08	8:14	8:22	8:31	8:37	
8:33	8:38	8:44	8:52	9:01	9:07	
9:03	9:08	9:14	9:22	9:31	9:37	
9:36	9:40	9:45	9:52	10:01	10:07	
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11:36	11:40	11:45	11:52	12:01	12:07	
12:06	12:10	12:15	12:22	12:31	12:37	
12:36	12:40	12:45	12:52	1:01	1:07	
1:06	1:10	1:15	1:22	1:31	1:37	
1:30	1:35	1:45	1:52	2:01	2:07	
1:53	1:58	2:04	2:11	2:20	2:26	2:32
2:34	2:39	2:45	2:52	3:01	3:07	
2:53	2:58	3:04	3:11	3:20	3:26	3:32
3:23	3:28	3:34	3:41	3:50	3:56	4:02
3:58	4:03	4:13	4:21	4:30	4:37	
4:31	4:36	4:44	4:51	5:00	5:07	
5:01	5:06	5:13	5:21	5:30	5:37	
5:31	5:36	5:43	5:51	6:00	6:07	
6:03	6:08	6:14	6:21	6:30	6:37	
6:33	6:38	6:44	6:51	7:00	7:07	
7:03	7:08	7:14	7:21	7:30	7:37	
7:34	7:40	7:45	7:52	8:01	8:07	
8:06	8:10	8:15	8:22	8:31	8:37	
8:36	8:40	8:45	8:52	9:01	9:07	
9:06	9:10	9:15	9:22	9:31	9:37	
9:36	9:40	9:45	9:52	10:01	10:07	
10:06	10:10	10:15	10:22	10:31	10:37	

Tris serves Postal Academy

42 To Montgomery Mall Transit Center
SATURDAY
 SEE TIMEPOINT LOCATION ON ROUTE MAP

2	3	4	5	6	7
7:12	7:17	7:25	7:33	7:39	7:43
7:42	7:47	7:55	8:03	8:09	8:13
8:12	8:17	8:25	8:33	8:39	8:43
8:42	8:47	8:55	9:03	9:09	9:13
9:12	9:17	9:25	9:33	9:39	9:43
9:42	9:47	9:55	10:03	10:09	10:13
10:12	10:17	10:26	10:34	10:40	10:45
10:42	10:47	10:56	11:04	11:10	11:15
11:12	11:17	11:26	11:34	11:40	11:45
11:42	11:47	11:56	12:04	12:10	12:15
12:12	12:17	12:26	12:34	12:40	12:45
12:42	12:47	12:56	1:04	1:10	1:15
1:12	1:17	1:26	1:34	1:40	1:45
1:42	1:47	1:56	2:04	2:10	2:15
2:12	2:17	2:26	2:34	2:40	2:45
2:42	2:47	2:56	3:04	3:10	3:15
3:12	3:17	3:26	3:34	3:40	3:45
3:42	3:47	3:56	4:04	4:10	4:15
4:12	4:17	4:26	4:34	4:40	4:45
4:42	4:47	4:56	5:04	5:10	5:15
5:12	5:17	5:26	5:34	5:40	5:45
5:42	5:47	5:56	6:03	6:09	6:13
6:12	6:17	6:25	6:33	6:39	6:43
6:42	6:47	6:55	7:02	7:09	7:13
7:12	7:17	7:25	7:33	7:39	7:43
7:42	7:47	7:55	8:03	8:09	8:13
8:12	8:17	8:25	8:33	8:39	8:43
8:42	8:47	8:55	9:03	9:09	9:13

NOTES: AM PM

Please arrive at your stop several minutes ahead of your bus' scheduled arrival. Since safe service is a priority at Ride On, buses may be delayed due to traffic or weather.

SEE REVERSE FOR SUNDAY SERVICE

42 To White Flint Metro Station
SATURDAY
 SEE TIMEPOINT LOCATION ON ROUTE MAP

7	6	5	4	3	2
7:07	7:11	7:16	7:22	7:30	7:37
7:37	7:41	7:46	7:52	8:00	8:07
8:07	8:11	8:16	8:22	8:30	8:37
8:37	8:41	8:46	8:52	9:00	9:07
9:07	9:11	9:16	9:22	9:30	9:37
9:36	9:40	9:45	9:52	10:00	10:07
10:06	10:10	10:15	10:22	10:30	10:37
10:36	10:40	10:45	10:52	11:00	11:07
11:06	11:10	11:15	11:22	11:30	11:37
11:34	11:39	11:45	11:52	12:00	12:07
12:04	12:09	12:15	12:22	12:30	12:37
12:34	12:39	12:45	12:52	1:00	1:07
1:04	1:09	1:15	1:22	1:30	1:37
1:34	1:39	1:45	1:52	2:00	2:07
2:04	2:09	2:15	2:22	2:30	2:37
2:34	2:39	2:45	2:52	3:00	3:07
3:04	3:09	3:15	3:22	3:30	3:37
3:34	3:39	3:45	3:52	4:00	4:07
4:04	4:09	4:15	4:22	4:30	4:37
4:34	4:39	4:45	4:52	5:00	5:07
5:07	5:11	5:16	5:22	5:30	5:37
5:37	5:41	5:46	5:52	6:00	6:07
6:07	6:11	6:16	6:22	6:30	6:37
6:37	6:41	6:46	6:52	7:00	7:07
7:07	7:11	7:16	7:22	7:30	7:37
7:37	7:41	7:46	7:52	8:00	8:07
8:07	8:11	8:16	8:22	8:30	8:37
8:37	8:41	8:46	8:52	9:00	9:07

NOTES: AM PM

SEE REVERSE FOR SUNDAY SERVICE

HOW TO RIDE A BUS

Check schedule for timepoint nearest your location. Wait at the blue and white RIDE ON bus stop sign. Arrive several minutes before scheduled time. Have exact fare ready (drivers do not make change).

- Not all stops are listed on a public timetable.
- If you are unfamiliar with your stop, sit or stand behind the line near the front of the bus and ask the bus driver to notify you when your stop is approaching.
- Ask the bus driver if you are not sure if the bus goes to your stop.
- If you have internet access (at home or somewhere else, such as a public library), it may be easier for you to use an online trip planner rather than a paper timetable.
- Be mindful of changes in the schedule, for holidays or bad weather.
- Please observe the following rules for all patrons: No eating, drinking, or smoking.
- Electronic devices may be played with earphones set at low level.

HOW TO READ A TIMETABLE

- Find the schedule for the day of the week and the direction you wish to ride.
- Find the timepoints closest to your origin and destination. The timepoints are shown on the route map and indicate the time the bus is scheduled to be at the particular location. Your nearest bus stop may be between timepoints.
- Read down the column to see the times when a trip will be at the given timepoint. Read the times across to the right to see when the trip reaches other timepoints. If no time is shown, that trip does not serve that timepoint.

FARES

Regular Fare or Token	\$1.80
Fare Using SmartTrip®	\$1.60
Seniors and persons with disability with valid ID (including attendant-eligible) except during free periods:	
Cash	\$0.90
Senior/Disabled SmartTrip®	\$0.80
Senior/Disabled SmartTrip® Transfer from Metrorail	\$0.30
Seniors age 65 years or older with a Senior SmartTrip® card or valid Metro Senior ID Card or with valid Medicare Card and Photo ID from 9:30AM - 3PM Mon - Fri	FREE
Person with disability with Metro Disabled Identification Card from 9:30AM - 3PM Mon - Fri	FREE
Person with disability with Metro Disability ID Card - Attendant Eligible from 9:30AM - 3PM Mon-Fri. Attendant rides half fare or free depending on time	FREE
MetroAccess - Certified Customer with ID MetroAccess - Companion	FREE
Children under age 8	FREE
Unit 2 children per paying passenger	FREE
Local Bus Transfer with SmartTrip®	FREE

GUARANTEED RIDE HOME

When you take Metrobus, Metrorail and Ride On to work, you are eligible to participate in the free Commuter Connections Guaranteed Ride Home Program. To register and to receive program details call: Commuter Services at 301-770-POOL(7665).

METROACCESS

Alternative paratransit service to this Ride On route for people with certified disabilities is available. Call MetroAccess at 301-562-5360.



21
185

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83

Milestone P&R - Dorsey Mill Rd - Germantown Transit Center (GTC) - MARC Station (Mon-Fri only)

Legend

- Bus route
- Certain trips
- Express service
- Schedule timepoint
- MetroRail station
- Ball line and station
- Amtrak station
- MARC station
- Hospital
- Point of Interest
- School
- Library
- Interstate highway
- Federal highway
- State highway

Subject to change

83 to Germantown Transit Center (GTC)

SUNDAY

SEE TIMEPOINT LOCATION ON ROUTE MAP

	1	2	3	4	5	6
Holy Cross Germantown	6:59	7:06	7:12	7:16	7:21	7:25
Milestone Park & Ride	7:29	7:36	7:42	7:46	7:51	7:55
Dorsey Mill & Waters Hollow Rds	7:59	8:06	8:12	8:16	8:21	8:25
Crystal Rock Rd & Father Hurley Blvd	8:29	8:36	8:42	8:46	8:51	8:55
Waters Landing Rd & Father Hurley Blvd	8:59	9:06	9:12	9:16	9:21	9:25
Germantown Transit Center (GTC)	9:29	9:36	9:42	9:46	9:51	9:55
Germantown Transit Center (GTC)	9:59	10:06	10:12	10:16	10:21	10:25
Germantown Transit Center (GTC)	10:29	10:36	10:42	10:46	10:51	10:55
Germantown Transit Center (GTC)	10:59	11:06	11:12	11:16	11:21	11:25
Germantown Transit Center (GTC)	11:29	11:36	11:42	11:46	11:51	11:55
Germantown Transit Center (GTC)	11:59	12:06	12:12	12:16	12:21	12:26
Germantown Transit Center (GTC)	12:29	12:36	12:42	12:46	12:51	12:56
Germantown Transit Center (GTC)	12:59	1:06	1:12	1:16	1:21	1:26
Germantown Transit Center (GTC)	1:29	1:36	1:42	1:46	1:51	1:56
Germantown Transit Center (GTC)	1:59	2:06	2:12	2:16	2:21	2:26
Germantown Transit Center (GTC)	2:29	2:36	2:42	2:46	2:51	2:56
Germantown Transit Center (GTC)	2:59	3:06	3:12	3:16	3:21	3:26
Germantown Transit Center (GTC)	3:29	3:36	3:42	3:46	3:51	3:56
Germantown Transit Center (GTC)	3:59	4:06	4:12	4:16	4:21	4:26
Germantown Transit Center (GTC)	4:29	4:36	4:42	4:46	4:51	4:56
Germantown Transit Center (GTC)	4:59	5:06	5:12	5:16	5:21	5:26
Germantown Transit Center (GTC)	5:29	5:36	5:41	5:45	5:50	5:54
Germantown Transit Center (GTC)	5:59	6:05	6:11	6:15	6:20	6:24
Germantown Transit Center (GTC)	6:29	6:35	6:41	6:45	6:50	6:54
Germantown Transit Center (GTC)	6:59	7:05	7:11	7:15	7:20	7:24
Germantown Transit Center (GTC)	7:29	7:35	7:41	7:45	7:50	7:54
Germantown Transit Center (GTC)	7:59	8:05	8:11	8:15	8:20	8:24
Germantown Transit Center (GTC)	8:29	8:35	8:41	8:45	8:50	8:54
Germantown Transit Center (GTC)	8:59	9:05	9:11	9:15	9:20	9:24

NOTES: AM PM

83 to Holy Cross Germantown

SUNDAY

SEE TIMEPOINT LOCATION ON ROUTE MAP

	6	5	4	3	2	1
Germantown Transit Center (GTC)	6:59	7:03	7:07	7:12	7:18	7:24
Waters Landing Rd & Father Hurley Blvd	7:29	7:33	7:37	7:42	7:48	7:54
Crystal Rock Rd & Father Hurley Blvd	7:59	8:03	8:07	8:12	8:18	8:24
Dorsey Mill & Waters Hollow Rds	8:29	8:33	8:37	8:42	8:48	8:54
Waters Landing Rd & Father Hurley Blvd	8:59	9:03	9:07	9:12	9:18	9:24
Germantown Transit Center (GTC)	9:28	9:32	9:36	9:42	9:48	9:54
Germantown Transit Center (GTC)	9:58	10:02	10:06	10:12	10:18	10:24
Germantown Transit Center (GTC)	10:28	10:32	10:36	10:42	10:48	10:54
Germantown Transit Center (GTC)	10:58	11:02	11:06	11:12	11:18	11:24
Germantown Transit Center (GTC)	11:27	11:31	11:36	11:42	11:48	11:54
Germantown Transit Center (GTC)	11:57	12:01	12:06	12:12	12:18	12:24
Germantown Transit Center (GTC)	12:27	12:31	12:36	12:42	12:48	12:54
Germantown Transit Center (GTC)	12:57	1:01	1:06	1:12	1:18	1:24
Germantown Transit Center (GTC)	1:27	1:31	1:36	1:42	1:48	1:54
Germantown Transit Center (GTC)	1:57	2:01	2:06	2:12	2:18	2:24
Germantown Transit Center (GTC)	2:27	2:31	2:36	2:42	2:48	2:54
Germantown Transit Center (GTC)	2:57	3:01	3:06	3:12	3:18	3:24
Germantown Transit Center (GTC)	3:27	3:31	3:36	3:42	3:48	3:54
Germantown Transit Center (GTC)	3:57	4:01	4:06	4:12	4:18	4:24
Germantown Transit Center (GTC)	4:28	4:32	4:36	4:42	4:48	4:54
Germantown Transit Center (GTC)	4:58	5:02	5:06	5:12	5:18	5:24
Germantown Transit Center (GTC)	5:28	5:32	5:36	5:42	5:48	5:54
Germantown Transit Center (GTC)	5:58	6:02	6:06	6:12	6:18	6:24
Germantown Transit Center (GTC)	6:28	6:32	6:36	6:42	6:48	6:54
Germantown Transit Center (GTC)	6:58	7:02	7:06	7:12	7:18	7:24
Germantown Transit Center (GTC)	7:28	7:32	7:36	7:42	7:48	7:54
Germantown Transit Center (GTC)	7:58	8:02	8:06	8:12	8:18	8:24
Germantown Transit Center (GTC)	8:28	8:32	8:36	8:42	8:48	8:54
Germantown Transit Center (GTC)	9:00	9:04	9:08	9:14	9:20	9:26

NOTES: AM PM

SEE REVERSE FOR MONDAY-FRIDAY AND SATURDAY SERVICE

Please arrive at your stop several minutes ahead of your bus' scheduled arrival. Since safe service is a priority at Ride On, buses may be delayed due to traffic or weather.

WELCOME TO RIDE ON

RIDE ON is a community bus service operated by the Montgomery County Department of Transportation.

RIDE ON operates over 75 routes that serve all 13 Montgomery County MetroRail stations and 7 MARC stations.

For detailed information, or to have timetables mailed, call 311.

Outside Montgomery County.....240-777-0311
TTY (for hearing impaired).....301-251-4850

Visit our web site at:
www.rideonbus.com

Real Time Information is available at:
www.rideonrealtime.com

Regular Mailing Address:
Montgomery County DOT
Division of Transit Services
101 Monroe Street, 5th Floor
Rockville, MD 20850

HOLIDAY SCHEDULE

New Year's Day..... Sunday Schedule
Martin Luther King, Jr. Day..... Special Schedule
President's Day..... Special Schedule
Memorial Day..... Sunday Schedule
Independence Day..... Saturday Schedule
Labor Day..... Sunday Schedule
Columbus Day..... Weekday Schedule
Veterans Day..... Special Schedule
Thanksgiving Day..... Sunday Schedule
Christmas Day..... Sunday Schedule

For special schedules, consult our website, www.rideonbus.com, or call 311

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Subscribe to email alerts at www.montgomerycountymd.gov/dot/hwry

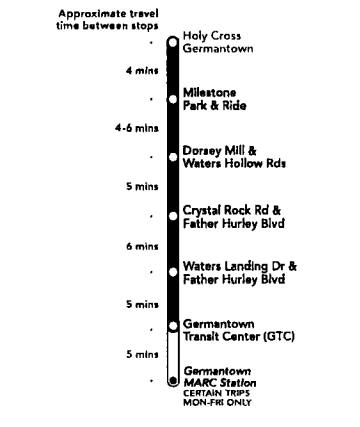
Thank You for Riding with Us!

Ride On
Montgomery County Transit

Printed on recycled paper with soy-based ink

EFFECTIVE: JANUARY 11, 2015

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SERVICE DAYS

DAILY

Ride On
Montgomery County Transit

Telephone 311
Online at www.rideonbus.com
Real Time Info at www.rideonrealtime.com

186

83 To GTC/MARC Station
MONDAY THROUGH FRIDAY
SEE TIMEPOINT LOCATION ON ROUTE MAP

	2	3	4	5	6	7
29	4:36	4:42	4:46	4:51	4:55	
29	5:06	5:12	5:16	5:21	5:25	5:30
29	5:36	5:42	5:46	5:51	5:55	6:00
29	6:06	6:13	6:17	6:23	6:28	6:33
29	6:37	6:44	6:49	6:55	7:00	7:06
29	7:07	7:14	7:19	7:25	7:30	7:35
29	7:37	7:44	7:49	7:55	8:00	8:06
29	8:07	8:14	8:19	8:25	8:30	8:36
29	8:37	8:44	8:49	8:55	9:00	
29	9:06	9:12	9:16	9:21	9:26	
29	9:36	9:42	9:46	9:51	9:56	
29	10:06	10:12	10:16	10:21	10:26	
29	10:36	10:42	10:46	10:51	10:56	
29	11:06	11:12	11:16	11:21	11:26	
29	11:26	11:42	11:56	11:51	11:56	
29	12:06	12:12	12:16	12:21	12:26	
29	12:36	12:42	12:46	12:51	12:56	
29	1:06	1:12	1:16	1:21	1:26	
29	1:36	1:42	1:46	1:51	1:56	
29	2:06	2:12	2:16	2:21	2:26	
29	2:36	2:42	2:46	2:51	2:56	
29	3:06	3:12	3:16	3:21	3:26	
29	3:26	3:42	3:46	3:51	3:56	4:01
29	4:06	4:13	4:17	4:23	4:28	4:34
29	4:37	4:44	4:49	4:55	5:00	5:06
29	5:07	5:14	5:19	5:25	5:30	5:36
29	5:37	5:44	5:49	5:55	6:00	6:06
29	6:07	6:14	6:19	6:25	6:30	6:36
29	6:36	6:42	6:47	6:53	6:57	7:03
29	7:06	7:12	7:17	7:23	7:27	7:33
29	7:33	7:41	7:45	7:50	7:56	7:59
29	8:05	8:11	8:16	8:20	8:24	
29	8:35	8:41	8:45	8:50	8:54	
29	9:05	9:11	9:16	9:20	9:24	
29	9:35	9:41	9:45	9:50	9:54	
29	10:05	10:11	10:16	10:20	10:24	
29	10:35	10:41	10:45	10:50	10:54	
29	11:05	11:11	11:15	11:20	11:24	
29	11:35	11:41	11:45	11:50	11:54	

AM PM

83 To Holy Cross Germantown
MONDAY THROUGH FRIDAY
SEE TIMEPOINT LOCATION ON ROUTE MAP

	7	6	5	4	3	2	1
29	4:29	4:33	4:37	4:42	4:48	4:54	
29	4:59	5:03	5:07	5:12	5:18	5:24	
29	5:20	5:26	5:30	5:35	5:40	5:47	5:54
29	5:47	5:53	5:58	6:04	6:10	6:17	6:24
29	6:17	6:23	6:28	6:34	6:40	6:47	6:54
29	6:47	6:53	6:58	7:04	7:10	7:17	7:24
29	7:17	7:23	7:28	7:34	7:40	7:47	7:54
29	7:47	7:53	7:58	8:04	8:10	8:17	8:24
29	8:22	8:27	8:31	8:36	8:42	8:48	8:54
29	8:57	9:01	9:06	9:12	9:18	9:24	
29	9:27	9:31	9:36	9:42	9:48	9:54	
29	9:57	10:01	10:06	10:12	10:18	10:24	
29	10:27	10:31	10:36	10:42	10:48	10:54	
29	10:57	11:01	11:06	11:12	11:18	11:24	
29	11:27	11:31	11:36	11:42	11:48	11:54	
29	11:57	12:01	12:06	12:12	12:18	12:24	
29	12:27	12:31	12:36	12:42	12:48	12:54	
29	12:57	1:01	1:06	1:12	1:18	1:24	
29	1:27	1:31	1:36	1:42	1:48	1:54	
29	1:57	2:01	2:06	2:12	2:18	2:24	
29	2:27	2:31	2:36	2:42	2:48	2:54	
29	2:57	3:01	3:06	3:12	3:18	3:24	
29	3:24	3:28	3:34	3:40	3:47	3:54	
29	3:53	3:58	4:04	4:10	4:17	4:24	
29	4:17	4:23	4:28	4:34	4:40	4:47	4:54
29	4:47	4:53	4:58	5:04	5:10	5:17	5:24
29	5:17	5:23	5:28	5:34	5:40	5:47	5:54
29	5:47	5:53	5:58	6:04	6:10	6:17	6:24
29	6:17	6:23	6:28	6:34	6:40	6:47	6:54
29	6:49	6:55	7:00	7:05	7:11	7:18	7:24
29	7:22	7:27	7:31	7:36	7:42	7:48	7:54
29	7:52	7:57	8:01	8:06	8:12	8:18	8:24
29	8:22	8:27	8:31	8:36	8:42	8:48	8:54
29	8:57	9:01	9:06	9:12	9:18	9:24	
29	9:27	9:31	9:36	9:42	9:48	9:54	
29	9:57	10:01	10:06	10:12	10:18	10:24	
29	10:27	10:31	10:36	10:42	10:48	10:54	
29	10:57	11:01	11:06	11:12	11:18	11:24	
29	11:57	12:01	12:06	12:12	12:18	12:24	

AM PM

83 To Germantown Transit Center (GTC)
SATURDAY
SEE TIMEPOINT LOCATION ON ROUTE MAP

	2	3	4	5	6	
29	6:20	6:26	6:42	6:44	6:51	6:55
29	6:59	7:06	7:12	7:14	7:21	7:25
29	7:29	7:36	7:42	7:46	7:51	7:55
29	7:59	8:06	8:12	8:16	8:21	8:25
29	8:29	8:36	8:42	8:46	8:51	8:55
29	8:59	9:06	9:12	9:16	9:21	9:25
29	9:29	9:36	9:42	9:46	9:51	9:55
29	9:59	10:06	10:12	10:16	10:21	10:25
29	10:29	10:36	10:42	10:46	10:51	10:55
29	10:59	11:06	11:12	11:16	11:21	11:25
29	11:29	11:36	11:42	11:46	11:51	11:55
29	11:59	12:06	12:12	12:16	12:21	12:25
29	12:29	12:36	12:42	12:46	12:51	12:55
29	12:59	1:06	1:12	1:16	1:21	1:25
29	1:29	1:36	1:42	1:46	1:51	1:55
29	1:59	2:06	2:12	2:16	2:21	2:25
29	2:29	2:36	2:42	2:46	2:51	2:55
29	2:59	3:06	3:12	3:16	3:21	3:25
29	3:29	3:36	3:42	3:46	3:51	3:55
29	3:59	4:06	4:12	4:16	4:21	4:26
29	4:29	4:36	4:42	4:46	4:51	4:56
29	4:59	5:06	5:12	5:16	5:21	5:26
29	5:29	5:35	5:41	5:45	5:50	5:54
29	5:59	6:05	6:11	6:15	6:20	6:24
29	6:29	6:35	6:41	6:45	6:50	6:54
29	6:59	7:05	7:11	7:15	7:20	7:24
29	7:29	7:35	7:41	7:45	7:50	7:54
29	7:59	8:05	8:11	8:15	8:20	8:24
29	8:29	8:35	8:41	8:45	8:50	8:54
29	8:59	9:05	9:11	9:15	9:20	9:24
29	9:29	9:35	9:41	9:45	9:50	9:54

AM PM

NOTES:
Please arrive at your stop several minutes ahead of your bus' scheduled arrival. Since safe service is a priority at Ride On, buses may be delayed due to traffic or weather.

83 To Holy Cross Germantown
SATURDAY
SEE TIMEPOINT LOCATION ON ROUTE MAP

	6	5	4	3	2	1
29	6:29	6:33	6:37	6:42	6:48	6:54
29	6:59	7:03	7:07	7:12	7:18	7:24
29	7:29	7:33	7:37	7:42	7:48	7:54
29	7:58	8:02	8:06	8:12	8:18	8:24
29	8:28	8:32	8:36	8:42	8:48	8:54
29	8:58	9:02	9:06	9:12	9:18	9:24
29	9:28	9:32	9:36	9:42	9:48	9:54
29	9:58	10:02	10:06	10:12	10:18	10:24
29	10:28	10:32	10:36	10:42	10:48	10:54
29	10:57	11:01	11:06	11:12	11:18	11:24
29	11:27	11:31	11:36	11:42	11:48	11:54
29	11:57	12:01	12:06	12:12	12:18	12:24
29	12:27	12:31	12:36	12:42	12:48	12:54
29	12:57	1:01	1:06	1:12	1:18	1:24
29	1:27	1:31	1:36	1:42	1:48	1:54
29	1:57	2:01	2:06	2:12	2:18	2:24
29	2:27	2:31	2:36	2:42	2:48	2:54
29	2:57	3:01	3:06	3:12	3:18	3:24
29	3:27	3:31	3:36	3:42	3:48	3:54
29	3:57	4:01	4:06	4:12	4:18	4:24
29	4:27	4:31	4:36	4:42	4:48	4:54
29	4:58	5:02	5:06	5:12	5:18	5:24
29	5:28	5:32	5:36	5:42	5:48	5:54
29	5:58	6:02	6:06	6:12	6:18	6:24
29	6:28	6:32	6:36	6:42	6:48	6:54
29	6:58	7:02	7:06	7:12	7:18	7:24
29	7:28	7:32	7:36	7:42	7:48	7:54
29	7:58	8:02	8:06	8:12	8:18	8:24
29	8:28	8:32	8:36	8:42	8:48	8:54
29	8:58	9:02	9:06	9:12	9:18	9:24
29	9:28	9:32	9:36	9:42	9:48	9:54

AM PM

NOTES:
Please arrive at your stop several minutes ahead of your bus' scheduled arrival. Since safe service is a priority at Ride On, buses may be delayed due to traffic or weather.

- HOW TO RIDE A BUS**
- Check schedule for timepoint nearest your location. Wait at the blue and white RIDE ON bus stop sign. Arrive several minutes before scheduled time. Have exact fare ready (drivers do not make change).
- Not all stops are listed on a public timetable.
 - If you are unfamiliar with your stop, sit or stand behind the line near the front of the bus and ask the bus driver to notify you when your stop is approaching.
 - If you are not sure if the bus goes to your stop.
 - If you have internet access (at home or somewhere else, such as a public library), it may be easier for you to use an online trip planner rather than a paper timetable.
 - Be mindful of changes in the schedule, for holidays or bad weather.
 - Please observe the following rules for all patrons: No eating, drinking, or smoking.
 - Electronic devices may be played with earphones set at low level.
- HOW TO READ A TIMETABLE**
- Find the schedule for the day of the week and the direction you wish to ride.
 - Find the timepoints closest to your origin and destination. The timepoints are shown on the route map and indicate the time the bus is scheduled to be at the particular location. Your nearest bus stop may be between timepoints.
 - Read down the column to see the times when a trip will be at the given timepoint. Read the times across to the right to see when the trip reaches other timepoints. If no time is shown, that trip does not serve that timepoint.

FARES

Regular Fare, Token, or SmartTrip®	\$1.75
SmartTrip® Fare Transfer from MetroRail	\$1.25
Seniors and persons with disability with valid ID (including attendants-eligible) except during free periods	
Cash	\$0.85
Senior/Disabled SmartTrip®	\$0.85
Senior/Disabled SmartTrip® Transfer from MetroRail	\$0.35
Seniors age 65 years or older with a Senior SmartTrip® card or valid Metro Senior ID Card or with valid Medicare Card and Photo ID from 9:30 am - 3 pm, Mon - Fri	
Person with disability with Metro Disabled Identification Card from 9:30 am - 3 pm, Mon - Fri	FREE
Person with disability with Metro Disability ID Card - Attendant Eligible from 9:30 am - 3 pm, Mon - Fri	
Attendant rides half fare or free depending on time	
MetroAccess - Certified Customer with ID	
MetroAccess - Companion	
Children under age 8	
Unit 2 children per paying passenger	
Local Bus Transfer with SmartTrip®	FREE
Children 5 to 18 with a student ID or Youth Cruiser SmartTrip® Card	
Monday - Friday, 2-8 pm	

GUARANTEED RIDE HOME

When you take Metrobus, MetroRail and Ride On to work, you are eligible to participate in the free Commuter Connections Guaranteed Ride Home Program. To register and to receive program details call Commuter Services at 301-770-POOL(7665).

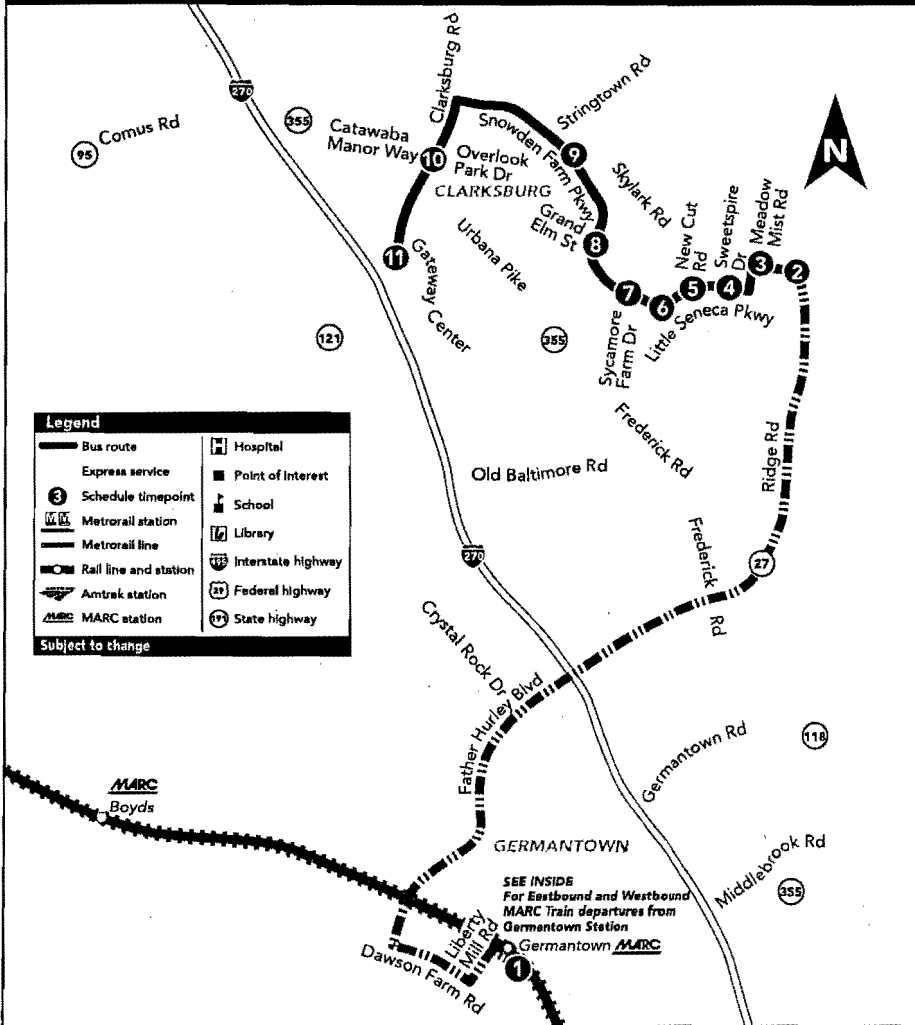
METROACCESS

Alternative paratransit service to this Ride On route for people with certified disabilities is available. Call MetroAccess at 301-562-5360.



23/187

94 | Clarksburg – Germantown MARC Station



WELCOME TO RIDE ON

RIDE ON is a community bus service operated by the Montgomery County Department of Transportation.

RIDE ON operates over 75 routes that serve all 13 Montgomery County Metro rail stations and 7 MARC stations.

For detailed information, or to have timetables mailed, call 311.

Outside Montgomery County.....240-777-0311
TTY (for hearing impaired).....301-251-4850

Visit our web site at:
www.rideonbus.com

Real Time information is available at:
www.rideonrealtime.com

Regular Mailing Address:
Montgomery County DOT
Division of Transit Services
101 Monroe Street, 5th Floor
Rockville, MD 20850

HOLIDAY SCHEDULE

New Year's Day.....Sunday Schedule
Martin Luther King, Jr. Day.....Special Schedule
Presidents' Day.....Special Schedule
Memorial Day.....Sunday Schedule
Independence Day.....Saturday Schedule
Labor Day.....Sunday Schedule
Columbus Day.....Weekday Schedule
Veterans Day.....Special Schedule
Thanksgiving Day.....Sunday Schedule
Christmas Day.....Sunday Schedule

For special schedules, consult our website,
www.rideonbus.com, or call 311

Thank You for Riding with Us!



Like us on Facebook
[facebook.com/RideOnMCT](https://www.facebook.com/RideOnMCT)

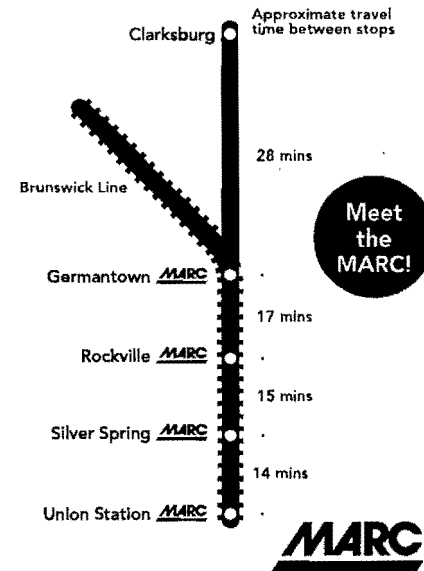
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REPRINT: MAY 24, 2014
SCHEDULES EFFECTIVE: JAN 13, 2014



94



SERVICE DAYS
MONDAY - FRIDAY

Ride On

Montgomery County Transit

Telephone 311

Online at www.rideonbus.com
Real Time Info at www.rideonrealtime.com

94 To Germantown MARC Station

MONDAY THROUGH FRIDAY

SEE TIMEPOINT LOCATION ON ROUTE MAP

Clarksburo Rd & Gateway Center Dr	Clarksburo Rd & Overlook Park	Snowden Farm Pkwy & Grand Elm St (North)	Snowden Farm Pkwy & Sycamore Farm Dr	Little Seneca Pkwy & Snowden Farm Pkwy	Little Seneca Pkwy & New Cut Rd	Little Seneca Pkwy & Sweetspire Dr	Meadow Mist Rd & Skylark Rd	Ridge Rd & Skylark Rd	Germantown Bus Arrival	Germantown Train Departure	Rockville	Silver Spring	Union Station	Train No.
11	10	9	7	6	5	4	3	2	1	1				
5:38	5:40	5:43	5:46	5:47	5:48	5:48	5:49	5:50	6:04	6:11	6:32	6:49	7:09	872
6:02	6:04	6:07	6:10	6:11	6:12	6:12	6:13	6:14	6:28	6:35	6:55	7:13	7:35	874
6:38	6:40	6:43	6:47	6:47	6:49	6:49	6:49	6:51	7:07	7:11	7:34	7:56	8:15	876
7:01	7:03	7:06	7:10	7:10	7:12	7:12	7:12	7:14	7:30	7:34	7:54	8:09	8:32	878
7:46	7:48	7:51	7:55	7:55	7:57	7:57	7:57	7:59	8:15	8:19	8:41	9:01	9:21	880

AM SERVICE ONLY

94 To Clarksburg

MONDAY THROUGH FRIDAY

Union Station	Silver Spring	Rockville	Germantown Train Arrival	Germantown Bus Departure	Ridge Rd & Skylark Rd	Little Seneca Pkwy & Sweetspire Dr	Little Seneca Pkwy & New Cut Rd	Little Seneca Pkwy & Snowden Farm Pkwy	Snowden Farm Pkwy & Sycamore Farm Dr	Snowden Farm Pkwy & Grand Elm St (South)	Snowden Farm Pkwy & Grand Elm St (North)	Clarksburo Rd & Catawaba Manor Way	Clarksburo Rd & Gateway Center Dr	Train No.
			1	1	2	4	5	6	7	8	9	10	11	
				2:21	2:37	2:38	2:38	2:39	2:40	2:41	2:43	2:46	2:49	
871	1:30	1:43	1:58	2:16	4:21	4:37	4:38	4:39	4:40	4:42	4:44	4:47	4:50	
873	3:30	3:44	3:59	4:16	4:21	4:37	4:38	4:39	4:40	4:42	4:44	4:47	4:50	
891	3:45	3:59	4:13	4:30	4:35	4:51	4:52	4:53	4:54	4:56	4:58	5:01	5:04	
875	4:25	4:39	4:56	5:15	5:20	5:37	5:38	5:39	5:40	5:42	5:44	5:48	5:51	
877	4:55	5:09	5:23	5:43	5:48	6:05	6:06	6:07	6:08	6:10	6:12	6:16	6:19	
879	5:40	5:54	6:11	6:28	6:33	6:50	6:51	6:52	6:53	6:55	6:57	7:01	7:04	
881	6:20	6:34	6:51	7:07	7:12	7:28	7:29	7:30	7:30	7:31	7:33	7:35	7:38	7:41
895	6:40	6:53	7:09	7:28	7:33	7:49	7:50	7:51	7:51	7:52	7:54	7:56	7:59	8:02
883	7:25	7:37	7:50	8:07	8:12	8:28	8:29	8:30	8:30	8:31	8:33	8:35	8:38	8:41

PM SERVICE ONLY

BUSES WAIT FOR LATE TRAINS

Friday only.

HOW TO RIDE A BUS

Check schedule for timepoint nearest your location. Wait at the blue and white RIDE ON bus stop sign. Arrive several minutes before scheduled time. Have exact fare ready (drivers do not make change).

- Not all stops are listed on a public timetable.
- If you are unfamiliar with your stop, sit or stand behind the line near the front of the bus and ask the bus driver to notify you when your stop is approaching.
- Ask the bus driver if you are not sure if the bus goes to your stop.
- If you have internet access (at home or somewhere else, such as a public library), it may be easier for you to use an online trip planner rather than a paper timetable.
- Be mindful of changes in the schedule, for holidays or bad weather.
- Please observe the following rules for all patrons: No eating, drinking, or smoking.
- Electronic devices may be played with earphones set at low level.

FARES: ROUTE 94

All Riders	FREE
------------	------

FARES: OTHER LOCAL ROUTES

Cash, Token, or SmarTrip®	\$1.75
Seniors and persons with disability with valid ID (including attendant-eligible) except during free periods:	
Cash or Senior/Disabled SmarTrip®	\$0.85
Senior/Disabled SmarTrip® Transfer from Metrorail	\$0.35
Seniors age 65 years or older with a Senior SmarTrip® card or valid Metro Senior ID Card or with valid Medicare Card and Photo ID from 9:30AM - 3PM Mon - Fri	FREE
Person with disability with Metro Disabled Identification Card from 9:30AM - 3PM Mon - Fri	FREE
Person with disability with Metro Disability ID Card - Attendant Eligible from 9:30AM - 3PM Mon-Fri Attendant rides half fare or free depending on time	FREE
MetroAccess - Certified Customer with ID	FREE
MetroAccess - Companion	FREE
Children under age 5	FREE
Limit 2 children per paying passenger	FREE
Local Bus Transfer with SmarTrip®	FREE
Children 5 to 18 with a student ID Monday - Friday, 2-7 pm	FREE

Fares effective July 1, 2014.

GUARANTEED RIDE HOME

When you take Metrobus, Metrorail and Ride On to work, you are eligible to participate in the free Commuter Connections Guaranteed Ride Home Program. To register and to receive program details call: Commuter Services at 1-800-745-RIDE (7433).

HOLIDAY SCHEDULE

Please see Ride On and MARC Schedules for holiday and inclement weather operations.

25
199

76

98 Kingsview Park & Ride - SoccerPlex (weekends) - Germantown Transit Center (GTC)

Ride On

Montgomery County Transit

Legend

- Bus route
- Carson holiday trip
- Weekends only
- Peak period only
- Schedule change
- Metrolink station
- Metrolink line
- Interstate Highway
- Federal Highway
- State Highway
- Hospital
- Point of Interest
- School
- Library
- Red line and station
- Ambuk station
- MARC station
- Subject to change

Map Labels: Kingsview Park & Ride, Church Hill, Wynnfield Dr, Middlebrook Dr, Germantown Transit Center (GTC), SoccerPlex, etc.

98 To Germantown Transit Center SUNDAY

SEE TIMEPOINT LOCATION ON ROUTE MAP

1	4	5	6	7	8	9
6:43	6:51	6:59	7:02	7:06	7:09	
7:16	7:24	7:32	7:36	7:39	7:42	
7:44	7:52	7:59	8:07	8:11	8:14	8:17
8:16	8:22	8:29	8:37	8:41	8:44	8:47
8:46	8:52	8:59	9:07	9:11	9:14	9:17
9:16	9:22	9:29	9:37	9:41	9:44	9:47
9:46	9:52	9:59	10:07	10:11	10:14	10:17
10:16	10:22	10:29	10:37	10:41	10:44	10:47
10:46	10:52	10:59	11:07	11:11	11:14	11:17
11:16	11:23	11:30	11:39	11:44	11:47	11:51
11:46	11:53	12:00	12:09	12:14	12:17	12:21
12:16	12:23	12:30	12:39	12:44	12:47	12:51
12:46	12:53	1:00	1:09	1:14	1:17	1:21
1:16	1:23	1:30	1:39	1:44	1:47	1:51
1:46	1:53	2:00	2:09	2:14	2:17	2:21
2:16	2:23	2:30	2:39	2:44	2:47	2:51
2:46	2:53	3:00	3:09	3:14	3:17	3:21
3:16	3:23	3:30	3:39	3:44	3:47	3:51
3:46	3:53	4:00	4:09	4:14	4:17	4:21
4:16	4:23	4:30	4:39	4:44	4:47	4:51
4:46	4:52	4:59	5:08	5:12	5:15	5:19
5:16	5:22	5:29	5:38	5:42	5:45	5:49
5:46	5:52	5:59	6:08	6:12	6:15	6:19
6:16	6:22	6:29	6:38	6:42	6:45	6:49
6:46	6:52	6:59	7:08	7:12	7:15	7:19
7:16	7:22	7:29	7:38	7:42	7:45	7:49
7:46	7:52	7:59	8:08	8:12	8:15	8:19
8:16	8:22	8:29	8:38	8:42	8:45	8:49
8:46	8:52	8:59	9:08	9:12	9:15	9:19

NOTES: AM PM

98 To Kingsview Park & Ride SUNDAY

SEE TIMEPOINT LOCATION ON ROUTE MAP

9	8	7	6	5	4	1
7:00	7:04	7:07	7:11	7:19	7:26	
7:35	7:39	7:42	7:46	7:54	8:01	
8:05	8:09	8:12	8:16	8:24	8:31	8:38
8:35	8:39	8:42	8:46	8:54	9:01	9:08
9:05	9:09	9:12	9:16	9:24	9:31	9:38
9:35	9:39	9:42	9:46	9:54	10:01	10:08
10:05	10:09	10:12	10:16	10:24	10:31	10:38
10:35	10:39	10:42	10:46	10:54	11:01	11:08
11:05	11:09	11:13	11:16	11:24	11:31	11:41
11:35	11:39	11:43	11:46	11:54	12:04	12:11
12:05	12:09	12:13	12:16	12:24	12:34	12:41
12:35	12:39	12:43	12:46	12:54	1:04	1:11
1:05	1:09	1:13	1:16	1:24	1:34	1:41
1:35	1:39	1:43	1:46	1:54	2:04	2:11
2:05	2:09	2:13	2:16	2:24	2:34	2:41
2:35	2:39	2:43	2:46	2:54	3:04	3:11
3:05	3:09	3:13	3:16	3:24	3:34	3:41
3:35	3:39	3:43	3:46	3:54	4:04	4:11
4:05	4:09	4:13	4:16	4:24	4:34	4:41
4:35	4:39	4:43	4:46	4:54	5:04	5:11
5:05	5:09	5:13	5:16	5:24	5:33	5:40
5:35	5:39	5:43	5:46	5:54	6:03	6:10
6:05	6:09	6:13	6:16	6:24	6:33	6:40
6:35	6:39	6:43	6:46	6:54	7:03	7:10
7:05	7:09	7:13	7:16	7:24	7:33	7:40
7:35	7:39	7:43	7:46	7:54	8:03	8:10
8:05	8:09	8:13	8:16	8:24	8:33	8:40
8:35	8:39	8:43	8:46	8:54	9:03	9:10
9:05	9:09	9:13	9:16	9:24	9:33	9:40

NOTES: AM PM

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TTY (for hearing impaired)..... 301-251-4850

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Real Time information is available at: www.rideonrealtime.com

Regular Mailing Address:
Montgomery County DOT
Division of Transit Services
101 Monroe Street, 5th Floor
Rockville, MD 20850

HOLIDAY SCHEDULE

New Year's Day..... Sunday Schedule
Martin Luther King, Jr. Day..... Special Schedule
Presidents' Day..... Special Schedule
Memorial Day..... Sunday Schedule
Independence Day..... Saturday Schedule
Labor Day..... Sunday Schedule
Columbus Day..... Sunday Schedule
Veterans Day..... Sunday Schedule
Thanksgiving Day..... Sunday Schedule
Christmas Day..... Sunday Schedule

For special schedules, consult our website, www.rideonbus.com, or call 311

Like us on Facebook: [facebook.com/RideOnMCT](https://www.facebook.com/RideOnMCT) Follow us on Twitter: twitter.com/RideOnMCT

Subscribe to email alerts at: www.montgomerycountymd.gov/govdelivry

Thank You for Riding with Us!

Ride On

Montgomery County Transit

Printed on recycled paper with soy-based ink

EFFECTIVE: JANUARY 11, 2015 98 Approximate travel time between stops - 3-5 mins: Kingsview Park & Ride - 2-3 mins: Germantown Community Center (MON-FRI ONLY MIDDAYS) - 5-6 mins: SoccerPlex Stadium (WEEKENDS ONLY) - 8-10 mins: Richter Farm Rd & Clopper Rd - 9-10 mins: Father Hurley Blvd & Wisteria Dr - 5 mins: Wanegarden Dr & Wynnfield Dr - 3 mins: Father Hurley Blvd & Waters Landing Dr - 4 mins: Germantown Transit Center (GTC) SERVICE DAYS DAILY Ride On Montgomery County Transit Telephone 311 Online at www.rideonbus.com Real Time Info at www.rideonrealtime.com

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98 To Germantown Transit Center

MONDAY THROUGH FRIDAY
SEE TIMEPOINT LOCATION ON ROUTE MAP

1	2	3	5	6	7	8	9
4:47	4:59	5:08	5:12	5:15	5:19		
5:17	5:29	5:38	5:42	5:45	5:49		
5:47	5:59	6:08	6:12	6:15	6:19		
6:18	6:31	6:41	6:44	6:50	6:54		
6:48	7:01	7:11	7:14	7:20	7:24		
7:18	7:31	7:41	7:44	7:50	7:54		
7:48	8:01	8:11	8:14	8:20	8:24		
8:18	8:31	8:41	8:44	8:50	8:54		
8:48	9:01	9:11	9:14	9:20	9:24		
9:17	9:29	9:38	9:42	9:45	9:49		
9:46	9:54	10:03	10:07	10:10	10:14		
10:16	10:24	10:33	10:37	10:40	10:44		
10:46	10:54	11:03	11:07	11:10	11:14		
11:16	11:24	11:33	11:37	11:40	11:44		
11:46	11:54	12:03	12:07	12:10	12:14		
12:14	12:24	12:33	12:37	12:40	12:44		
12:44	12:54	1:03	1:07	1:10	1:14		
1:14	1:24	1:33	1:37	1:40	1:44		
1:44	1:54	2:03	2:07	2:10	2:14		
2:14	2:24	2:34	2:39	2:43	2:47		
2:46	2:54	3:04	3:09	3:13	3:17		
3:17	3:23	3:28	3:33	3:42	3:46		
3:43	3:49	4:00	4:12	4:16	4:19		
4:23	4:32	4:38	4:42	4:46	4:50		
4:53	5:03	5:08	5:12	5:16	5:19		
5:23	5:33	5:38	5:42	5:46	5:50		
5:53	6:03	6:08	6:12	6:16	6:19		
6:23	6:33	6:38	6:42	6:46	6:50		
6:52	7:01	7:05	7:09	7:12	7:15		
7:22	7:31	7:35	7:38	7:42	7:45		
7:43	7:52	8:00	8:05	8:08	8:12		
8:12	8:21	8:25	8:28	8:32	8:35		
8:52	9:01	9:05	9:08	9:12	9:15		
9:32	9:41	9:45	9:48	9:52	9:55		
10:12	10:21	10:25	10:28	10:32	10:35		
10:52	11:01	11:05	11:08	11:12	11:15		
11:20	11:27	11:30	11:43	11:47	11:52		

NOTES: AM PM

98 To Kingsview Park & Ride

MONDAY THROUGH FRIDAY
SEE TIMEPOINT LOCATION ON ROUTE MAP

9	8	7	6	5	3	2	1
5:00	5:04	5:08	5:13	5:22			5:30
5:35	5:39	5:43	5:48	5:57			6:05
6:05	6:09	6:13	6:18	6:27			6:35
6:35	6:40	6:44	6:49	6:59			7:08
7:05	7:10	7:14	7:19	7:29			7:38
7:55	7:40	7:44	7:49	7:59			8:08
8:05	8:10	8:14	8:19	8:29			8:38
8:35	8:40	8:44	8:49	8:59			9:08
9:05	9:09	9:13	9:18	9:28			9:36
9:35	9:39	9:43	9:48	9:58			10:06
10:05	10:09	10:13	10:18	10:28	10:36		10:38
10:35	10:39	10:43	10:48	10:58	11:06		11:08
11:05	11:09	11:13	11:18	11:28	11:36		11:38
11:35	11:39	11:43	11:48	11:58	12:06		12:08
12:05	12:09	12:13	12:18	12:28	12:36		12:38
12:35	12:39	12:43	12:48	12:58	1:06		1:08
1:05	1:09	1:13	1:18	1:28	1:36		1:38
1:35	1:39	1:43	1:48	1:58	2:06		2:08
2:05	2:10	2:14	2:19	2:29	2:37		2:39
2:35	2:40	2:44	2:49	2:59	3:07		3:09
3:05	3:10	3:14	3:19	3:29	3:37		3:39
3:30	3:35	3:39	3:44	3:54	4:02		4:09
4:00	4:05	4:09	4:14	4:24	4:32		4:39
4:30	4:35	4:39	4:44	4:54	5:02		5:09
5:00	5:05	5:09	5:14	5:24	5:32		5:39
5:30	5:35	5:39	5:44	5:54	6:02		6:09
6:00	6:05	6:09	6:14	6:24	6:32		6:39
6:30	6:34	6:38	6:43	6:52	7:02	7:04	
7:05	7:09	7:13	7:18	7:27	7:35		7:39
7:35	7:39	7:43	7:48	7:57	8:05		
8:05	8:09	8:13	8:18	8:27	8:35		
8:35	8:39	8:43	8:48	8:57	9:05		
9:05	9:09	9:13	9:18	9:27	9:35		
9:35	9:39	9:43	9:48	9:57	10:05		
10:05	10:09	10:13	10:18	10:27	10:35		
10:43	10:49	10:53	10:58	11:07	11:15		
11:20	11:24	11:28	11:43	11:52	12:00		

NOTES: AM PM

98 To Germantown Transit Center

SATURDAY
SEE TIMEPOINT LOCATION ON ROUTE MAP

1	4	5	6	7	8	9
6:13	6:21	6:30	6:34	6:37	6:41	
6:46	6:54	7:03	7:07	7:10	7:14	
7:16	7:22	7:29	7:38	7:42	7:45	7:49
7:46	7:52	7:59	8:08	8:12	8:15	8:19
8:16	8:22	8:29	8:38	8:42	8:45	8:49
8:46	8:52	8:59	9:08	9:12	9:15	9:19
9:16	9:22	9:29	9:38	9:42	9:45	9:49
9:46	9:52	9:59	10:08	10:12	10:15	10:19
10:16	10:22	10:29	10:38	10:42	10:45	10:49
10:46	10:53	11:01	11:11	11:14	11:19	11:23
11:16	11:23	11:31	11:41	11:44	11:49	11:53
11:46	11:53	12:01	12:11	12:14	12:19	12:23
12:16	12:23	12:31	12:41	12:44	12:49	12:53
12:46	12:53	1:01	1:11	1:14	1:19	1:23
1:16	1:23	1:31	1:41	1:44	1:49	1:53
1:46	1:53	2:01	2:11	2:14	2:19	2:23
2:16	2:23	2:31	2:41	2:44	2:49	2:53
2:46	2:53	3:01	3:11	3:14	3:19	3:23
3:16	3:23	3:31	3:41	3:44	3:49	3:53
3:46	3:53	4:01	4:11	4:14	4:19	4:23
4:16	4:23	4:31	4:41	4:44	4:49	4:53
4:46	4:53	5:01	5:11	5:14	5:19	5:23
5:16	5:23	5:31	5:41	5:44	5:49	5:53
5:46	5:52	5:59	6:08	6:12	6:15	6:19
6:16	6:22	6:29	6:38	6:42	6:45	6:49
6:46	6:52	6:59	7:08	7:12	7:15	7:19
7:16	7:22	7:29	7:38	7:42	7:45	7:49
7:46	7:52	7:59	8:08	8:12	8:15	8:19
8:16	8:22	8:29	8:38	8:42	8:45	8:49
8:46	8:52	8:59	9:08	9:12	9:15	9:19
9:16	9:22	9:29	9:38	9:42	9:45	9:49

NOTES: AM PM

98 To Kingsview Park & Ride

SATURDAY
SEE TIMEPOINT LOCATION ON ROUTE MAP

9	8	7	6	5	4	1
6:30	6:34	6:38	6:42	6:51		6:58
7:05	7:09	7:13	7:17	7:26	7:33	7:40
7:35	7:39	7:43	7:47	7:56	8:03	8:10
8:05	8:09	8:13	8:17	8:26	8:33	8:40
8:35	8:39	8:43	8:47	8:56	9:03	9:10
9:05	9:09	9:13	9:17	9:26	9:33	9:40
9:35	9:39	9:43	9:47	9:56	10:03	10:10
10:05	10:09	10:13	10:17	10:26	10:33	10:40
10:35	10:39	10:43	10:48	10:58	11:05	11:12
11:05	11:09	11:13	11:18	11:28	11:35	11:42
11:35	11:39	11:43	11:48	11:58	12:05	12:12
12:05	12:09	12:13	12:18	12:28	12:35	12:42
12:35	12:39	12:43	12:48	12:58	1:05	1:12
1:05	1:09	1:13	1:18	1:28	1:35	1:42
1:35	1:39	1:43	1:48	1:58	2:05	2:12
2:05	2:09	2:13	2:18	2:28	2:35	2:42
2:35	2:39	2:43	2:48	2:58	3:05	3:12
3:05	3:09	3:13	3:18	3:28	3:35	3:42
3:35	3:39	3:43	3:48	3:58	4:05	4:12
4:05	4:09	4:13	4:18	4:28	4:35	4:42
4:35	4:39	4:43	4:48	4:58	5:05	5:12
5:05	5:09	5:13	5:18	5:27	5:34	5:41
5:35	5:39	5:43	5:48	5:57	6:04	6:11
6:05	6:09	6:13	6:18	6:27	6:34	6:41
6:35	6:39	6:43	6:48	6:57	7:04	7:11
7:05	7:09	7:13	7:18	7:27	7:34	7:41
7:35	7:39	7:43	7:48	7:57	8:04	8:11
8:05	8:09	8:13	8:18	8:27	8:34	8:41
8:35	8:39	8:43	8:48	8:57	9:04	9:11
9:05	9:09	9:13	9:18	9:27	9:34	9:41
9:35	9:39	9:43	9:48	9:57	10:04	10:11

NOTES: AM PM

HOW TO RIDE A BUS

Check schedule for timepoint nearest your location. Wait at the blue and white RIDE ON bus stop sign. Arrive several minutes before scheduled time. Have exact fare ready (drivers do not make change).

- Not all stops are listed on a public timetable.
- If you are unfamiliar with your stop, sit or stand behind the line near the front of the bus and ask the bus driver to notify you when your stop is approaching.
- Ask the bus driver if you are not sure if the bus goes to your stop.
- If you have Intarmat access (at home or somewhere else, such as a public library), it may be easier for you to use an online trip planner rather than a paper timetable.
- Be mindful of changes in the schedule, for holidays or bad weather.
- Please observe the following rules for all patrons: No eating, drinking, or smoking.
- Electronic devices may be played with earphones set at low level.

HOW TO READ A TIMETABLE

- Find the schedule for the day of the week and the direction you wish to ride.
- Find the timepoints closest to your origin and destination. The timepoints are shown on the route map and indicate the time the bus is scheduled to be at the particular location. Your nearest bus stop may be between timepoints.
- Read down the column to see the times when a trip will be at the given timepoint. Read the times across to the right to see when the trip reaches other timepoints. If no time is shown, that trip does not serve that timepoint.

FARES

Regular Fare, Tokens, or SmarTrip®	\$1.75
SmarTrip® Pure Transfer from Metrorail	\$1.25
Seniors and persons with disability with valid ID (including attendant-eligible) except during free periods:	
Cash	\$0.85
Senior/Disabled SmarTrip®	\$0.85
Senior/Disabled SmarTrip® Transfer from Metrorail	\$0.35
Seniors age 65 years or older with a Senior SmarTrip® card or valid Metro Senior ID Card or with valid Medicare Card and Photo ID from 9:30 am - 3 pm, Mon - Fri	FREE
Person with disability with Metro Disabled Identification Card from 9:30 am - 3 pm, Mon - Fri	FREE
Person with disability with Metro Disability ID Card - Attendant Eligible from 9:30 am - 3 pm, Mon - Fri	FREE
Attendant rides half fare or free depending on time	
MetroAccess - Certified Customer with ID	
MetroAccess - Companion	
Children under age 5	
Limit 2 children per paying passenger	
Local Bus Transfer with SmarTrip®	FREE
Children 6 to 18 with a student ID or Youth Greater SmarTrip® Card	
Monday - Friday, 2-8 pm	

GUARANTEED RIDE HOME

When you take Metrobus, Metrorail and Ride On to work, you are eligible to participate in the free Commuter Connections Guaranteed Ride Home Program. To register and to receive program details call: Commuter Services at 301-770-POOL(7665).

METROACCESS

Alternative paratransit service to this Ride On route for people with certified disabilities is available. Call MetroAccess at 301-562-5360.



(77) (91)

Notes:
• Trip serves Churchill Senior Living.
Please arrive at your stop several minutes ahead of your bus' scheduled arrival. Since safe service is a priority at Ride On, buses may be delayed due to traffic or weather.

Advanced Transportation Management System (P509399)

Category
Sub Category
Administering Agency
Planning Area

Transportation
Traffic Improvements
Transportation (AAGE30)
Countywide

Date Last Modified
Required Adequate Public Facility
Relocation Impact
Status

11/17/14
No
None
Ongoing

Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	11,870	10,808	0	1,062	177	177	177	177	177	177	0
Land	1	1	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	39,259	26,855	2,268	10,136	1,831	981	1,831	1,831	1,831	1,831	0
Construction	109	109	0	0	0	0	0	0	0	0	0
Other	7,144	7,046	98	0	0	0	0	0	0	0	0
Total	58,383	44,819	2,366	11,198	2,008	1,158	2,008	2,008	2,008	2,008	0

FUNDING SCHEDULE (\$000s)

Cable TV	2,241	2,241	0	0	0	0	0	0	0	0	0
Contributions	95	95	0	0	0	0	0	0	0	0	0
Current Revenue: General	20,794	11,420	893	8,481	1,508	941	1,508	1,508	1,508	1,508	0
Federal Aid	2,504	2,504	0	0	0	0	0	0	0	0	0
G.O. Bonds	8,396	8,396	0	0	0	0	0	0	0	0	0
Mass Transit Fund	9,781	6,564	500	2,717	500	217	500	500	500	500	0
PAYGO	2,226	2,226	0	0	0	0	0	0	0	0	0
Recordation Tax Premium	1,000	27	973	0	0	0	0	0	0	0	0
State Aid	10,846	10,846	0	0	0	0	0	0	0	0	0
Transportation Improvement Credit	500	500	0	0	0	0	0	0	0	0	0
Total	58,383	44,819	2,366	11,198	2,008	1,158	2,008	2,008	2,008	2,008	0

OPERATING BUDGET IMPACT (\$000s)

Energy				225	25	30	35	40	45	50
Maintenance				2,950	350	400	475	525	575	625
Program-Staff				750	50	100	100	150	150	200
Program-Other				54	6	6	9	9	12	12
Net Impact				3,979	431	536	619	724	782	887
Full Time Equivalent (FTE)					1.0	2.0	2.0	3.0	3.0	4.0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	2,008
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		49,193
Expenditure / Encumbrances		45,069
Unencumbered Balance		4,124

Date First Appropriation	FY 93
First Cost Estimate	
Current Scope	FY 16 58,383
Last FY's Cost Estimate	59,233
Partial Closeout Thru	0
New Partial Closeout	0
Total Partial Closeout	0

Description

This project provides for Advanced Transportation Management Systems (ATMS) in the County. The ATMS deploys the infrastructure elements to conduct real-time management and operations of the County's transportation system. Twenty-two National Intelligent Transportation Architecture market packages have been identified for deployment of the ATMS. Each of these market packages is considered a subsystem of the ATMS program and may include several elements. These subsystems are identified in the ATMS Strategic Deployment Plan dated February 2001, revised July 2011. One aspect of this project will focus on improving pedestrian walkability by creating a safer walking environment, utilizing selected technologies and ensuring Americans with Disabilities Act (ADA) compliance.

Cost Change

Reductions of \$850,000 have been made in FY16 expenditures and funding as part of the FY16 operating budget savings plan.

Justification

28

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Advanced Transportation Management System (P509399)

ATMS provides real-time monitoring, control, and traveler information in an effort to reduce traffic congestion and travel time, improve safety, and defer the need to construct new roads. ATMS emphasizes safety and efficiency of mobility to include mode, route, and travel time choices. ATMS supports public safety and directly impacts the movement of people and goods throughout the County's transportation system. This project was initiated in response to a growing demand to enhance options and amenities within the County's transportation network. Real time bus arrival information allows the public to make informed decisions concerning their mode of transportation as well as increased satisfaction in public transit. Real time information is increasingly becoming a common feature of transit systems across the country, especially within the Washington Metropolitan Area. Federal Transit Administration (FTA) studies have shown that the implementation of an effective real-time information system is essential in order to reap the benefits from the capital investment of a Computer Aided Dispatch/Automatic Vehicle Location System (CAD/AVL) system. The highest benefits are achieved from increased transit ridership, more frequent travel by current riders, and the additional travel of new riders. Other benefits include: improvement of customer service; increase in customer satisfaction and convenience; improvement of transit visibility; and provision of critical information during emergencies.

Other

This project includes upgrades to the transit management system for deployment of real time information. This includes a Ride On real time system for customers that use a computer to plan trips, check schedules, determine what bus services each stop, and to identify where a bus is in real time. This is also available for smart phones (Android and Apple) so customers can download the I.D. for the bus stop where they are located to determine when the bus will arrive. Future plans will deploy electronic signs throughout the County at transit centers and government and public buildings to show real time information about bus service in that area.

Fiscal Note

As a result of the savings plan reductions in programmed expenditures, FY16 spending will be reduced and FY17 appropriation needs will be reduced by an equal amount.

Disclosures

Expenditures will continue indefinitely.

The Executive asserts that this project conforms to the requirements of relevant local plans, as required by the Maryland Economic Growth, Resource Protection and Planning Act.

Coordination

Developers, Department of Technology Services, Department of Police, Federal Transit Administration (FTA), Federal Highway Administration (FHWA), Fibemet, Maryland State Highway Administration, Virginia Department of Transportation, Other Local Governments, Other Private Entities, Traffic Signals project, Traffic Signal System Modernization Project, Montgomery County Pedestrian Safety Advisory Committee, Citizen's Advisory Boards, Montgomery County Planning Board

Bus Stop Improvements (P507658)

Category Transportation
 Sub Category Mass Transit
 Administering Agency Transportation (AAGE30)
 Planning Area Countywide

Date Last Modified 11/17/14
 Required Adequate Public Facility No
 Relocation Impact None
 Status Ongoing

Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	1,316	585	0	730	262	127	151	155	35	0	0
Land	1,925	292	0	1,633	605	256	345	357	70	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	754	1	0	753	274	128	155	161	35	0	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total	3,995	879	0	3,116	1,141	511	651	673	140	0	0

FUNDING SCHEDULE (\$000s)

G.O. Bonds	1,998	0	0	1,998	1,072	305	305	316	0	0	0
Mass Transit Fund	1,997	879	0	1,118	69	206	346	357	140	0	0
Total	3,995	879	0	3,116	1,141	511	651	673	140	0	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	651
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		2,020
Expenditure / Encumbrances		1,408
Unencumbered Balance		612

Date First Appropriation	FY 76
First Cost Estimate	
Current Scope	FY 15 3,995
Last FY's Cost Estimate	6,387

Description

This project provides for the installation and improvement of capital amenities at bus stops in Montgomery County to make them safer, more accessible and attractive to users, and to improve pedestrian safety for County transit passengers. These enhancements can include items such as sidewalk connections, improved pedestrian access, pedestrian refuge islands and other crossing safety measures, area lighting, paved passenger standing areas, and other safety upgrades. In prior years, this project included funding for the installation and replacement of bus shelters and benches along Ride On and County Metrobus routes; benches and shelters are now handled under the operating budget. Full-scale construction began in October 2006. In the first year of the project, 729 bus stops were reviewed and modified, with significant construction occurring at 219 of these locations. As of FY13, approximately 2,634 stops have been modified.

Estimated Schedule

Completion of project delayed to FY18 due to complex nature of bus stops requiring right-of-way to be acquired.

Justification

Many of the County's bus stops have safety, security, or right-of-way deficiencies since they are located on roads which were not originally built to accommodate pedestrians. Problems include: lack of drainage around the site, sidewalk connections, passenger standing areas or pads, lighting or pedestrian access, and unsafe street crossings to get to the bus stop. This project addresses significant bus stop safety issues to ease access to transit service. Correction of these deficiencies will result in fewer pedestrian accidents related to bus riders, improved accessibility of the system, increased attractiveness of transit as a means of transportation, and greater ridership. Making transit a more viable option than the automobile requires enhanced facilities as well as increased frequency and level of service. Getting riders to the bus and providing an adequate and safe facility to wait for the bus will help to achieve the goal. The County has approximately 5,400 bus stops. The completed inventory and assessment of each bus stop has determined what is needed at each location to render the stop safe and accessible to all transit passengers. In FY05, a contractor developed a GIS-referenced bus stop inventory and condition assessment for all bus stops in the County, criteria to determine which bus stops need improvements, and a prioritized listing of bus stop relocations, improvements, and passenger amenities. The survey and review of bus stop data have been completed and work is on-going.

Fiscal Note

Funding for this project includes general obligation bonds with debt service financed from the Mass Transit Facilities Fund. Reflects acceleration in FY14. \$1,627,000 technical adjustment in FY15 to correct for partial closeout error in FY13.

As a result of the savings plan deferrals in programmed expenditures of \$140,000, FY16 spending will be reduced and FY17 appropriation needs will be reduced by an equal amount.

Disclosures

A pedestrian impact analysis will be performed during design or is in progress.

The Executive asserts that this project conforms to the requirements of relevant local plans, as required by the Maryland Economic Growth, Resource Protection and Planning Act.

Coordination

Civic Associations, Municipalities, Maryland State Highway Administration, Maryland Transit Administration, Washington Metropolitan Area Transit Authority, Commission on Aging, Commission on People with Disabilities, Montgomery County Pedestrian Safety Advisory Committee, Citizen Advisory Boards

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Sidewalk & Curb Replacement (P508182)

Category
Sub Category
Administering Agency
Planning Area

Transportation
Highway Maintenance
Transportation (AAGE30)
Countywide

Date Last Modified 11/17/14
Required Adequate Public Facility No
Relocation Impact None
Status Ongoing

Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	6,606	2	725	5,879	1,005	1,079	780	1,005	1,005	1,005	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	39,766	6,454	0	33,312	5,695	6,112	4,420	5,695	5,695	5,695	0
Other	35	0	35	0	0	0	0	0	0	0	0
Total	46,407	6,456	760	39,191	6,700	7,191	5,200	6,700	6,700	6,700	0

FUNDING SCHEDULE (\$000s)

Contributions	4,259	499	780	3,000	500	500	500	500	500	500	0
G.O. Bonds	42,148	5,957	0	36,191	6,200	6,691	4,700	6,200	6,200	6,200	0
Total	46,407	6,456	780	39,191	6,700	7,191	5,200	6,700	6,700	6,700	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	8,200
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		13,916
Expenditure / Encumbrances		6,477
Unencumbered Balance		7,439

Date First Appropriation	FY 81
First Cost Estimate	
Current Scope	FY 16 46,407
Last FY's Cost Estimate	56,059
Partial Closeout Thru	108,966
New Partial Closeout	6,456
Total Partial Closeout	115,422

Description

This project provides for the removal and replacement of damaged or deteriorated sidewalks, curbs, and gutters in business districts and residential communities. The County currently maintains about 1,034 miles of sidewalks and about 2,098 miles of curbs and gutters. Many years of paving overlays have left some curb faces of two inches or less. Paving is milled, and new construction provides for a standard six-inch curb face. The project includes: overlay of existing sidewalks with asphalt; base failure repair and new construction of curbs; and new sidewalks with handicapped ramps to fill in missing sections. Some funds from this project support the Renew Montgomery and Main Street Montgomery programs. A significant aspect of this project has been and will be to provide safe pedestrian access and to ensure Americans with Disabilities Act (ADA) compliance. Mileage of sidewalks and curb/gutters has been updated to reflect the annual acceptance of new infrastructure to the County's inventory.

Cost Change

Reductions of \$1,009,000 have been made in FY16 expenditures and funding as part of the FY16 operating budget savings plan.

Justification

Curbs, gutters, and sidewalks have a service life of 30 years. Freeze/thaw cycles, de-icing materials, tree roots, and vehicle loads accelerate concrete failure. The County should replace 70 miles of curbs and gutters and 35 miles of sidewalks annually to provide for a 30 year cycle. Deteriorated curbs, gutters, and sidewalks are safety hazards to pedestrians and motorists, increase liability risks, and allow water to infiltrate into the sub-base causing damage to roadway pavements. Settled or heaved concrete can trap water and provide breeding places for mosquitoes. A Countywide inventory of deteriorated concrete was performed in the late 1990's. Portions of the Countywide survey are updated during the winter season. The March 2014 Report of the Infrastructure Maintenance Task Force identified an annual replacement program level of effort based on a 30-year life for curbs and gutters.

Other

The Department of Transportation (DOT) maintains a list of candidate projects requiring construction of curbs and gutters based on need and available funding. The design and planning stages, as well as final completion of the project will comply with the DOT, Maryland State Highway Administration (MSHA), Manual on Uniform Traffic Control Devices (MUTCD), American Association of State Highway and Transportation Officials (AASHTO), and ADA standards.

Fiscal Note

Since FY87, the County has offered to replace deteriorated driveway aprons at the property owners' expense up to a total of \$500,000 annually. Payments for this work are displayed as Contributions in the funding schedule.

As a result of the savings plan reductions in programmed expenditures, FY16 spending will be reduced and FY17 appropriation needs will be reduced by an equal amount.

Disclosures

Expenditures will continue indefinitely.

Coordination

Washington Suburban Sanitary Commission, Other Utilities, Montgomery County Public Schools, Homeowners, Montgomery County Pedestrian Safety Advisory Committee, Commission on People with Disabilities

31 195

Street Tree Preservation (P500700)

Category Transportation
 Sub Category Highway Maintenance
 Administering Agency Transportation (AAGE30)
 Planning Area Countywide

Date Last Modified 11/17/14
 Required Adequate Public Facility No
 Relocation Impact None
 Status Ongoing

Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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EXPENDITURE SCHEDULE (\$000s)

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
Planning, Design and Supervision	2,888	59	454	2,475	450	225	450	450	450	450	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	26,406	12,381	0	14,025	2,550	1,275	2,550	2,550	2,550	2,550	0
Other	6	6	0	0	0	0	0	0	0	0	0
Total	29,400	12,446	454	16,500	3,000	1,500	3,000	3,000	3,000	3,000	0

FUNDING SCHEDULE (\$000s)

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
Current Revenue: General	22,573	8,988	454	13,131	3,000	1,284	2,750	2,164	1,929	2,004	0
Land Sale	458	458	0	0	0	0	0	0	0	0	0
Recordation Tax Premium	6,369	3,000	0	3,369	0	216	250	836	1,071	996	0
Total	29,400	12,446	454	16,500	3,000	1,500	3,000	3,000	3,000	3,000	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	3,000
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		15,900
Expenditure / Encumbrances		12,446
Unencumbered Balance		3,454

Date First Appropriation	FY 07
First Cost Estimate	
Current Scope	FY 16 29,400
Last FY's Cost Estimate	30,900
Partial Closeout Thru	0
New Partial Closeout	0
Total Partial Closeout	0

Description

This project provides for the preservation of street trees through proactive pruning that will reduce hazardous situations to pedestrians and motorists, help reduce power outages in the County, preserve the health and longevity of trees, decrease property damage incurred from tree debris during storms, correct structural imbalances/defects that cause future hazardous situations and that shorten the lifespan of the trees, improve aesthetics and adjacent property values, improve sight distance for increased safety, and provide clearance from street lights for a safer environment. Proactive pruning will prevent premature deterioration, decrease liability, reduce storm damage potential and costs, improve appearance, and enhance the condition of street trees.

Cost Change

Reductions of \$1,500,000 have been made in FY16 expenditures and funding as part of the FY16 operating budget savings plan.

Justification

In FY97, the County eliminated the Suburban District Tax and expanded its street tree maintenance program from the old Suburban District to include the entire County. The street tree population has now increased from an estimated 200,000 to over 400,000 trees. Since that time, only pruning in reaction to emergency/safety concerns has been provided. A street tree has a life expectancy of 60 years and, under current conditions, a majority of street trees will never receive any pruning unless a hazardous situation occurs. Lack of cyclical pruning leads to increased storm damage and cleanup costs, right-of-way obstruction and safety hazards to pedestrians and motorists, premature death and decay from disease, weakening of structural integrity, increased public security risks, and increased liability claims. Healthy street trees that have been pruned on a regular cycle provide a myriad of public benefits including energy savings, a safer environment, aesthetic enhancements that soften the hard edges of buildings and pavements, property value enhancement, mitigation of various airborne pollutants, reduction in the urban heat island effect, and storm water management enhancement. Failure to prune trees in a timely manner can result in trees becoming diseased or damaged and pose a threat to public safety. Over the long term, it is more cost effective if scheduled maintenance is performed. The Forest Preservation Strategy Task Force Report (October, 2000) recommended the development of a green infrastructure CIP project for street tree maintenance. The Forest Preservation Strategy Update (July, 2004) reinforced the need for a CIP project that addresses street trees. (Recommendations in the inter-agency study of tree management practices by the Office of Legislative Oversight (Report #2004-B - September, 2004) and the Tree Inventory Report and Management Plan by Appraisal, Consulting, Research, and Training Inc. (November, 1995)). Studies have shown that healthy trees provide significant year-round energy savings. Winter windbreaks can lower heating costs by 10 to 20 percent, and summer shade can lower cooling costs by 15 to 35 percent. Every tree that is planted and maintained saves \$20 in energy costs per year. In addition, a healthy street tree canopy captures the first 1/2 inch of rainfall reducing the need for storm water management facilities.

Fiscal Note

Includes funding switches from Current Revenue: General to Recordation Tax Premium in FY16-20

As a result of the savings plan reductions in programmed expenditures, FY16 spending will be reduced and FY17 appropriation needs will be reduced by an equal amount.

Disclosures

Expenditures will continue indefinitely.

(32)

(196)

Street Tree Preservation (P500700)

Coordination

Maryland-National Capital Park and Planning Commission, Department of Environmental Protection, Maryland Department of Natural Resources, Utility companies

Resolution No.: _____
Introduced: July 28, 2015
Adopted: _____

**COUNTY COUNCIL
FOR MONTGOMERY COUNTY, MARYLAND**

By: County Council

SUBJECT: Approval of the FY2016 Savings Plan for Montgomery County Government, Montgomery County Public Schools, Montgomery College, and the Maryland-National Capital Park and Planning Commission

Background

1. On May 21, 2015 the Council approved the FY2016 operating budget for Montgomery County Government in Resolution No. 18-150. Action clause 51 stated that: "As a condition of spending any funds appropriated in this resolution and not disapproved or reduced under Charter Section 306, the Executive must transmit to the Council any recommended budget savings plan or similar action.... Any budget savings plan or similar action is subject to review and approval by the Council...."
2. The Council and the Executive have frequently collaborated on mid-year savings plans to address revenue shortfalls. For example, in FY2008 and FY2009 the Council approved savings plans of \$33.2 million and \$33.0 million. In FY2010 the Council approved two savings plans, the first for \$29.7 million and the second, required by a severe revenue decline during the Great Recession, for \$69.7 million. The most recent savings plan, in FY2011, was for \$32.3 million.
3. A savings plan is needed now, at the start of FY2016, because there has been a major change in the County's revenue picture since the Council agreed on the County's operating budget for FY2016. The 5-4 decision by the U.S. Supreme Court in the *Wynne* case on May 18, 2015, combined with the impact of a shortfall in the County's estimated income tax revenue for FY2015 that became clear in late May and June 2015, could reduce the County's revenue by more than \$150 million in FY2015-17 and \$250 million in FY2015-18.
4. In memoranda to the Council President dated July 7 and 8, 2015, the County Executive proposed a \$50.8 million savings plan for FY2016 to help address this serious revenue challenge. Part one included \$40.7 million in operating reductions. Part two included \$10.1 million in capital budget current revenue reductions.

5. The Council's Committees reviewed the proposed savings plan. On July 28, 2015 the Council considered the Committees' recommendations.
6. The Council's savings plan for FY2016 totals \$54.2 million. It consists of \$36.0 million of the \$50.8 million in reductions proposed by the Executive and \$18.2 million from additional adjustments to the approved FY15-20 Capital Improvements Program.

Action

1. The County Council for Montgomery County, Maryland approves a savings plan for FY2016 of \$54,185,351, as set forth in the attached documents.
2. The spending reductions for County Government approved in this resolution are the only reductions from the FY16 operating budget for County Government, which the Council approved in Resolution No. 18-150 on May 21, 2015, that the County Executive may implement. All other funds appropriated in Resolution No. 18-150 must be spent for the purposes for which they were appropriated. If the Executive proposes that any funds will not be spent as approved by the Council, he must submit an additional savings plan as required in paragraph 51 of Resolution No. 18-150.
3. The savings plan reductions and deferrals associated with Current Revenue in the FY2015-2020 Capital Improvements Program are described in project description forms attached to this resolution and will be effected subsequently by Council approval of CIP amendments.

This is a correct copy of Council action.

Linda Lauer, Clerk of the Council

FY16 SAVINGS PLAN

July 28, 2015

MCG Tax Supported

Ref No.	Title	Executive Recommended	Council Approved
General Fund			
Board of Appeals			
1	LAPSE IN EXECUTIVE DIRECTOR POSITION	-11,790	-11,790
Board of Appeals Total:		-11,790	-11,790
Board of Elections			
2	MILEAGE REIMBURSEMENT FOR VOTER EDUCATION AND OUTREACH EVENTS	-10,000	0
3	OUTREACH/COMMUNITY EDUCATION STAFFING	-35,000	0
4	OVERTIME FOR VOTER EDUCATION, RECRUITMENT, REGISTRATION, AND OUTREACH EVENTS	-5,000	0
Board of Elections Total:		-50,000	0
Circuit Court			
5	EVALUATION SERVICES (60034) REDUCTION IN SUPERVISED VISITATION CENTER FOR THE NON-CUSTODIAL PARENT TO PARTICIPATE IN SUPERVISED VISITATION	-50,000	0
6	LOCAL TELEPHONE CHARGES (60060)	-25,000	-25,000
7	LIBRARY BOOKS (62700)	-26,404	-26,404
Circuit Court Total:		-101,404	-51,404
Community Engagement Cluster			
8	LAPSE PROGRAM MANAGER I	-69,702	-69,702
GO Alternative Savings			
COMMISSION FOR WOMEN - DISCONTINUED COUNSELING SERVICES PROGRAM			-70,000
Community Engagement Cluster Total:		-69,702	-139,702
Consumer Protection			
9	LAPSE ADMINISTRATIVE SPECIALIST I	-47,780	0
Consumer Protection Total:		-47,780	0
Correction and Rehabilitation			
10	ASSISTANT FOOD SERVICES MANAGER	-145,773	-145,773
11	FACILITY MANAGEMENT DEPUTY WARDEN	-171,335	0
12	CONFLICT RESOLUTION - CONFLICT RESOLUTION CENTER OF MONTGOMERY COUNTY	-23,810	-23,810
13	ADDITIONAL LAPSE - FREEZE VACANT NON-24/7 POSITIONS FOR ONE YEAR	-624,582	-300,000
14	ONE SHIFT OF VISITING POST	-145,150	0

Ref No.	Title	Executive Recommended	Council Approved
15	OVERTIME POST STAFFING	-145,150	-145,150
Correction and Rehabilitation Total:		-1,255,800	-614,733
County Attorney			
16	DECREASE EXPENSES	-113,206	-113,206
County Attorney Total:		-113,206	-113,206
County Council			
17	DECREASE EXPENSES	-216,540	-216,540
County Council Total:		-216,540	-216,540
County Executive			
18	DECREASE EXPENSES	-101,410	-101,410
County Executive Total:		-101,410	-101,410
Economic Development			
19	SCHOLARSHIP AWARD FUNDING TO MONTGOMERY COLLEGE	-300,000	0
20	MBDC-EXPANDED MARKETING	-50,000	-50,000
21	LAPSE CAPITAL PROJECTS MANAGER POSITION	-105,972	-114,519
22	ABOLISH VACANT BUSINESS DEVELOPMENT SPECIALIST POSITION	-96,968	-96,968
PHED Alternative Savings			
	REDUCE DATA ANALYTICS INITIATIVE <i>REDUCTION TO REFLECT STATE FINANCIAL PARTICIPATION IN THE INITIATIVE</i>		-72,500
	REDUCE MISCELLANEOUS OPERATING EXPENDITURES		-20,000
Economic Development Total:		-552,940	-353,987
Emergency Management and Homeland Security			
23	EMERGENCY OPERATIONS CENTER IMPROVEMENTS	-15,000	-15,000
24	OFFICE SUPPLY REDUCTION	-3,000	-3,000
25	CELL PHONE USAGE EXTENSION	-4,500	-4,500
26	CONFERENCE ATTENDANCE REDUCTION	-3,000	-3,000
27	EOP AND MITIGATION PLAN RE-PRINTS	-1,586	-1,586
Emergency Management and Homeland Security Total:		-27,086	-27,086
Environmental Protection			
28	PROGRAM MANAGER I - PARTNERSHIP DEVELOPMENT/CIVIC ENGAGEMENT, OFFICE OF SUSTAINABILITY <i>CE RECOMMENDED LEAVING THE POSITION VACANT DURING FY16. T&E RECOMMENDS FUNDING THE POSITION FOR SIX MONTHS.</i>	-72,581	-23,120
29	GYPSY MOTH SURVEY COSTS	-7,725	-7,725
30	COMPUTER EQUIPMENT COSTS	-8,500	-8,500
31	REDUCE GENERAL OPERATING EXPENSES IN THE DIRECTOR'S OFFICE AND THE DIVISION OF ENVIRONMENTAL POLICY AND COMPLIANCE (DEPC)	-14,169	-14,169
32	REDUCE OPERATING EXPENSES FOR PROFESSIONAL SERVICES IN THE DEPARTMENT OF ENVIRONMENTAL POLICY AND COMPLIANCE (DEPC)	-10,720	-10,720
Environmental Protection Total:		-113,695	-64,234

Ref No.	Title	Executive Recommended	Council Approved
Ethics Commission			
33	OPERATING EXPENSES	-7,640	-7,640
Ethics Commission Total:		-7,640	-7,640
Finance			
34	PERSONNEL COST SAVINGS	-274,258	-274,258
Finance Total:		-274,258	-274,258
General Services			
35	DEFERRED MAINTENANCE AND CLEANING FOR LIBRARIES	-150,000	-150,000
36	DEFERRED MAINTENANCE AND CLEANING FOR RECREATION	-100,000	-100,000
37	LAPSE VACANT PLUMBER I, HVAC MECHANIC I, AND BUILDING SERVICES WORKER II	-196,726	-196,726
38	REDUCE SPECIAL CLEANING FUNDS: PUBLIC LIBRARIES	-144,000	0
39	SUSTAINABILITY PROGRAM MANAGER (BILL 2-14 BENCHMARKING AND BILL 6-14 OFFICE OF SUSTAINABILITY)	-82,035	0
40	REDUCE SPECIAL CLEANING FUNDS: DEPARTMENT OF RECREATION	-186,000	0
41	OPERATING FUNDS TO IMPLEMENT BILL 2-14 BENCHMARKING	-50,000	0
General Services Total:		-908,761	-446,726
Health and Human Services			
42	CHILDREN'S OPPORTUNITY FUND <i>DHHS AND MCPS WILL EACH CONTRIBUTE \$125,000 IN FY16</i>	-125,000	-125,000
43	DEVELOPMENTAL DISABILITY SUPPLEMENT	-969,420	0
44	PLANNING FOR ANTI-POVERTY PILOT PROGRAM	-32,700	0
45	IMPLEMENTATION OF BILL 13-15 - THE CHILD CARE EXPANSION AND QUALITY ENHANCEMENT INITIATIVE	-126,548	0
46	POSITIVE YOUTH PROGRAMMING SERVICES FOR WHEATON HIGH SCHOOL WELLNESS CENTER	-135,650	0
47	VILLAGE START-UP GRANTS FOR LOW AND MODERATE INCOME AND DIVERSE COMMUNITIES	-10,000	-2,500
48	REGINALD S. LOURIE CENTER <i>CONTRACT FOR BONDING AND ATTACHMENT THERAPY FOR CHILD WELFARE SERVICES</i>	-49,910	0
49	BEHAVIORAL HEALTH SPECIALIST - MONTGOMERY CARES HOLY CROSS - ASPEN HILL CLINIC	-50,000	-50,000
50	MONTGOMERY CARES REIMBURSEMENT RATE \$1 INCREASE PER VISIT	-80,028	0
51	MUSLIM COMMUNITY DENTAL CLINIC <i>SAVINGS WILL BE TO QUALITY ASSURANCE GRANT</i>	-91,000	-12,500
52	CARE FOR KIDS ENROLLMENT GROWTH	-62,500	0
53	COUNTY DENTAL CLINICS	-50,000	0
54	SET DEVELOPMENTAL DISABILITY DIRECT SERVICE WORKER WAGE AT 125 PERCENT OF MINIMUM WAGE	-146,688	0
55	HEALTH INSURANCE APPLICATION ASSISTANCE FOR EMPLOYEES OF COUNTY CONTRACTORS	-30,000	0
56	PRINTING/COPYING	-2,300	-2,300

Ref No.	Title	Executive Recommended	Council Approved
57	OUTSIDE POSTAGE	-15,000	-15,000
58	TRAVEL AND MILEAGE REIMBURSEMENTS	-1,300	-1,300
59	CONTRACTUAL SERVICES FOR EMPLOYMENT, TRAINING, AND SUPPORTIVE SERVICES AT WORKERS CENTERS	-77,740	-77,740
60	LEADERSHIP DEVELOPMENT PROGRAM THAT SERVES RESIDENTS IN THE WHEATON, BEL PRE & CONNECTICUT AVENUE ESTATES COMMUNITIES	-51,470	0
61	AFRICAN AMERICAN HEALTH PROGRAM CONTRACTUAL SERVICES	-24,400	-20,000
62	LATINO YOUTH WELLNESS PROGRAM SERVICES <i>REDUCTION TO LATINO HEALTH INITIATIVE CONTRACTUAL SERVICES</i>	-26,350	-20,000
63	ASIAN AMERICAN HEALTH INITIATIVE CONTRACTUAL SERVICE - MENTAL HEALTH <i>REDUCTION TO ASIAN AMERICAN HEALTH INITIATIVE CONTRACTUAL SERVICES</i>	-10,830	-10,000
64	HANDICAP RENTAL ASSISTANCE PROGRAM (HRAP) <i>PROJECTED SURPLUS</i>	-50,000	-50,000
65	SUPPORTIVE SERVICES FOR EMERGENCY FAMILY SHELTER <i>REDUCTION IS TO NCCF PARENT EDUCATION PROGRAM, CURRENTLY NOT STAFFED</i>	-38,420	-38,420
66	MENTAL HEALTH ASSOCIATION EMERGENCY PREPAREDNESS CONTRACT <i>EMERGENCY PREPAREDNESS PROGRAM WILL BE ELIMINATED. FUNDS WILL SUPPORT HOTLINE</i>	-37,870	-20,000
67	PEOPLE ENCOURAGING PEOPLE - HOMELESS OUTREACH CCONTRACT	-23,030	0
68	PRIMARY CARE VISITS - MONTGOMERY CARES	-496,470	-207,700
69	PHARMACY SERVICES - MONTGOMERY CARES	-293,170	-72,850
70	PRIMARY CARE COALITION INDIRECT RATE (AT 8.3%) - MONTGOMERY	-71,770	-38,433
71	AFRICAN IMMIGRANT AND REFUGEE FOUNDATION CONTRACT	-22,560	-22,560
72	MCPS CONTRACT FOR SOCIAL WORK SERVICES	-61,750	0
73	PARENT RESOURCE CENTERS <i>PROGRAM WILL BE ELIMINATED</i>	-52,170	-52,170
74	PLAYGROUND EQUIPMENT FOR EARLY CHILDHOOD SERVICES	-20,000	-20,000
75	HOME CARE SERVICES - INCREASE WAITLIST FOR IHAS-PERSONAL CARE SERVICES	-100,000	-100,000
76	OCCUPATIONAL THERAPY SERVICES FOR SENIORS	-250,000	-150,000
77	CONTRACTUAL IT AND OFFICE SUPPLIES	-90,000	-90,000
78	SHIFT MAMMOGRAMS AND COLORECTAL SCREENINGS TO GRANT FUND AND OTHER COMMUNITY RESOURCES - MONTGOMERY CARES	-120,000	-120,000
Health and Human Services Total:		-3,896,044	-1,318,473

Housing and Community Affairs

79	CODE ENFORCEMENT INSPECTION - SINGLE FAMILY RENTAL PROPERTIES	-102,353	-102,353
80	OFFICE SUPPLIES	-8,729	-8,729
Housing and Community Affairs Total:		-111,082	-111,082

Human Resources

81	DIRECTOR'S OFFICE OPERATING EXPENSES	-44,262	-44,262
82	CONTRACTUAL SERVICES FOR REWARDING EXCELLENCE/GAINSHARING	-25,000	-25,000
83	TUITION ASSISTANCE	-47,500	-47,500

Ref No.	Title	Executive Recommended	Council Approved
84	LABOR/EMPLOYEE RELATION AND EEO/DIVERSITY	-5,000	-5,000
Human Resources Total:		-121,762	-121,762
Human Rights			
85	OFFICE SUPPLIES	-3,800	-3,800
86	MAIL (CENTRAL DUPLICATING)	-1,712	-1,712
Human Rights Total:		-5,512	-5,512
Inspector General			
87	REDUCE OTHER PROFESSIONAL SERVICES (ACCOUNT 60530)	-20,860	-20,860
Inspector General Total:		-20,860	-20,860
Intergovernmental Relations			
88	PROFESSIONAL SERVICES	-1,660	-1,660
89	PHONES/TELECOMMUNICATION SERVICES	-5,500	-5,500
90	TRAVEL	-9,000	-9,000
91	GENERAL OFFICE SUPPLIES	-1,692	-1,692
Intergovernmental Relations Total:		-17,852	-17,852
Legislative Oversight			
92	PERSONNEL COSTS	-29,586	-29,586
Legislative Oversight Total:		-29,586	-29,586
Management and Budget			
93	PERSONNEL COSTS	-81,878	-81,878
Management and Budget Total:		-81,878	-81,878
Merit System Protection Board			
94	DECREASE OPERATING EXPENSE	-3,930	-3,930
Merit System Protection Board Total:		-3,930	-3,930
NDA - Arts and Humanities Council			
95	ARTS AND HUMANITIES COUNCIL ADMINISTRATION EXPENSES	-20,500	0
96	DECREASED FUNDING FOR OPERATING SUPPORT GRANTS	-128,089	0
97	DECREASED FUNDING FOR SMALL AND MID-SIZED ORGANIZATIONS	-82,326	0
HHS Alternative Savings			
ARTS MATCHING FUND			-200,000
NDA - Arts and Humanities Council Total:		-230,915	-200,000
NDA - Housing Opportunities Commission			
98	2 PERCENT UNSPECIFIED COST REDUCTION	-128,028	-128,028
NDA - Housing Opportunities Commission Total:		-128,028	-128,028

Ref No.	Title	Executive Recommended	Council Approved
Office of Procurement			
99	AUDITS	-20,000	0
100	HOSTED EVENTS, PROFESSIONAL TRAINING, AND TRAVEL	-11,300	-11,300
101	OFFICE SUPPLIES, SOFTWARE LICENSES, AND REPORT PRODUCTION	-25,200	-25,200
102	OFFICE CLERICAL	-2,000	-2,000
103	STAFF AND OPERATING EXPENSES FOR HEALTH INSURANCE WAGE REQUIREMENTS	-101,468	0
Office of Procurement Total:		-159,968	-38,500
Police			
104	PEDESTRIAN SAFETY OVERTIME	-80,000	0
105	50 ADDITIONAL AEDS	-88,012	-88,012
106	OVERTIME	-268,482	-268,482
107	DELAY FULL IMPLEMENTATION OF BODY WORN CAMERAS TO UNIFORMED MCP OFFICERS	-314,105	-314,105
108	RECOGNIZE SMALLER RECRUIT CLASS	-1,258,278	-1,258,278
Police Total:		-2,008,877	-1,928,877
Public Information			
109	MC311 TRAINING	-19,000	-19,000
110	ADVERTISEMENT FOR MC311	-15,770	-15,770
111	LANGUAGE LINE (INTERPRETATION) FUNDING	-16,000	-16,000
112	DELAYED HIRING (LAPSE) FOR ANTICIPATED POSITION VACANCY DUE TO RETIREMENT	-27,880	-27,880
Public Information Total:		-78,650	-78,650
Public Libraries			
113	HOURS AT BRANCHES (CHEVY CHASE, KENSINGTON, LITTLE FALLS, POTOMAC, TWINBROOK) <i>FUNDING TO EXPAND HOURS AT POTOMAC AND CHEVY CHASE BRANCHES WAS NOT REMOVED</i>	-638,880	-438,010
114	OPERATING EXPENSES	-18,400	-18,400
115	PAGES LAPSE DURING REFRESH	-66,000	-66,000
116	TURNOVER SAVINGS	-152,782	-152,782
117	LIBRARY MATERIALS	-700,000	-200,000
Public Libraries Total:		-1,576,062	-875,192
Sheriff			
118	OPERATING EXPENSES	-460,884	-460,884
Sheriff Total:		-460,884	-460,884
State's Attorney			
119	TURNOVER SAVINGS FROM EMPLOYEE SEPARATION OF SERVICE	-190,000	-190,000
120	ELIMINATE TRUANCY PREVENTION PROGRAM EXPANSION	-80,000	0
121	REDUCE CONTRACTOR ATTORNEY HOURS	-25,000	-25,000
122	REDUCE INSURANCE COSTS	-66,150	-66,150
State's Attorney Total:		-361,150	-281,150

Ref No.	Title	Executive Recommended	Council Approved
Technology Services			
123	DEFER SOFTWARE MAINTENANCE INCREASE UNTIL FY17	-400,000	-400,000
Technology Services Total:		-400,000	-400,000
Transportation			
124	BIKESHARE SERVICES	-30,000	-30,000
125	PARKING STUDIES OUTSIDE PLDS	-40,000	-40,000
126	CONSTRUCTION TESTING MATERIALS	-26,000	-26,000
127	SIGNAL RELAMPING	-50,000	-50,000
128	RAISED PAVEMENT MARKINGS	-100,000	0
129	TRAFFIC MATERIALS	-51,596	-51,596
130	RESURFACING	-160,000	-160,000
131	PATCHING	-160,500	-160,500
132	SIDEWALK REPAIR	-40,000	0
133	TREE MAINTENANCE (STUMP REMOVAL)	-500,000	0
134	SIGNAL OPTIMIZATION	-100,000	0
135	PEDESTRIAN SAFETY EDUCATION	-100,000	0
136	SIDEWALK INVENTORY	-200,000	-200,000
137	DIGITAL MAP OF SIDEWALKS	-150,000	-150,000
138	RUSTIC ROAD SIGNS	-25,000	-25,000
139	AIRPLANE SURVEILLANCE	-228,609	-228,609
Transportation Total:		-1,961,705	-1,121,705
Zoning & Administrative Hearings			
140	OPERATING EXPENSES	-12,480	-12,480
Zoning & Administrative Hearings Total:		-12,480	-12,480
General Fund Total:		-15,519,237	-9,659,117
Fire			
Fire and Rescue Service			
141	DELAY RECRUIT CLASS	-741,422	-741,422
142	MOWING CONTRACT	-25,000	-25,000
143	ELIMINATE EMS RECERTIFICATIONS ON OVERTIME	-380,000	-380,000
144	ELIMINATE ASSISTANT CHIEF POSITION IN DIVISION OF RISK REDUCTION AND TRAINING	-200,000	-200,000
145	HYATTSTOWN ENGINE 709	-1,680,000	0
146	KENSINGTON AMBULANCE 705	-400,000	0
147	KENSINGTON ENGINE 705	-780,000	0
148	ADD PARAMEDIC CHASE CAR IN KENSINGTON	290,000	0
PS Alternative Savings			
VOLUNTEER SAVINGS TBD			-75,000

Ref No.	Title	Executive Recommended	Council Approved
	Fire and Rescue Service Total:	-3,916,422	-1,421,422
	Fire Total:	-3,916,422	-1,421,422

Mass Transit

DOT-Transit Services

149	DELAY BETHESDA CIRCULATOR EXPANSION	-160,000	0
150	DELAY NEW SERVICE TO TOBYTOWN COMMUNITY	-220,000	-220,000
REVENUE REDUCTION FOR LINE 150			16,000
151	MYSTERY RIDER CONTRACT	-100,000	-100,000
152	CALL AND RIDE PROGRAM SAVINGS AND CAP	-55,000	-55,000
153	TRAINING PROGRAM VAN RENTALS	-116,484	-116,484
154	COMMUTER SERVICES TMD EXPENSES	-50,000	-50,000
155	ROUTE REDUCTIONS**	-1,704,532	-1,769,279
	REVENUE REDUCTION FOR LINE 155 - ROUTE REDUCTIONS	289,845	108,725
** NOTE: LINE 155 CE COST AND REVENUE ASSUMPTIONS ARE INCORRECT SHOULD BE 1,814,874 AND REVENUE LOSS 111,450			
	DOT-Transit Services Total:	-2,116,171	-2,186,038
	Mass Transit Total:	-2,116,171	-2,186,038

Recreation

Recreation

156	REMOVE FUNDING FOR ADVENTIST COMMUNITY SERVICES NON-COMPETITIVE CONTRACT WHICH SUPPORTS PINEY BRANCH ELEMENTARY SCHOOL POOL OPERATIONS	-145,000	0
157	REMOVE FUNDING FOR MAINTENANCE SERVICES FOR PINEY BRANCH ELEMENTARY SCHOOL POOL OPERATIONS	-15,000	0
158	WIFI ACCESS AT RECREATION FACILITIES	-48,000	-48,000
159	ADDITIONAL LAPSE AND TURNOVER SAVINGS	-147,017	-147,017
160	SUSPEND MULTILINGUAL RECREATION SPECIALIST POSITION	-82,394	0
161	SUSPEND PROGRAM SPECIALIST II POSITION	-82,394	-82,394
162	REDUCE SEASONAL STAFFING IN DIRECTOR'S OFFICE TO SUPPORT SAVINGS PLAN	-42,034	-42,034
	Recreation Total:	-561,839	-319,445
	Recreation Total:	-561,839	-319,445

Urban District - Bethesda

Urban Districts

163	PROMOTIONS	-102,074	0
164	STREETSCAPE MAINTENANCE	-75,000	0
165	SIDEWALK MAINTENANCE	-35,000	0
	ENHANCED SERVICES	0	-150,000
	Urban Districts Total:	-212,074	-150,000
	Urban District - Bethesda Total:	-212,074	-150,000

Ref No.	Title	Executive Recommended	Council Approved
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Urban District - Silver Spring

Urban Districts

166	ADMINISTRATION AND MANAGEMENT	-7,500	0
167	PROMOTIONS	-17,500	0
168	ENHANCED SERVICES	-150,000	-150,000
169	STREETSCAPE MAINTENANCE	-45,244	0
Urban Districts Total:		-220,244	-150,000
Urban District - Silver Spring Total:		-220,244	-150,000

Urban District - Wheaton

Urban Districts

170	LAPSE PART-TIME PUBLIC SERVICE WORKER II	-39,224	0
171	PROMOTIONS	-50,000	-50,000
172	STREETSCAPE MAINTENANCE	-50,000	-50,000
173	SIDEWALK REPAIR	-50,000	-50,000
Urban Districts Total:		-189,224	-150,000
Urban District - Wheaton Total:		-189,224	-150,000
MCG Tax Supported Total:		-22,735,211	-14,036,022
Net Savings: (Total Exp. Savings & Revenue Changes)		-22,735,211	-14,036,022

Cable Television

Cable Communications Plan

174	FIBERNET NOC	-728,900	0
175	PEG AUDIENCE MEASUREMENT INITIATIVE	-25,000	-25,000
Cable Communications Plan Total:		-753,900	-25,000
Cable Television Total:		-753,900	-25,000

Montgomery Housing Initiative

Housing and Community Affairs

176	ZERO:2016 - 10 PERMANENT SUPPORTIVE HOUSING UNITS AND 10 RAPID RE-HOUSING SUBSIDIES FOR VETERANS	-500,000	0
177	HOUSING FIRST: 10 RAPID RE-HOUSING SUBSIDIES FOR FAMILIES WITH CHILDREN	-150,000	-75,000
Housing and Community Affairs Total:		-650,000	-75,000
Montgomery Housing Initiative Total:		-650,000	-75,000
MCG Non-Tax Supported Total:		-1,403,900	-100,000
Net Savings: (Total Exp. Savings & Revenue Changes)		-1,403,900	-100,000

Ref No.	Title	Executive Recommended	Council Approved
	MCG Total:	-24,139,111	-14,136,022
	MCG FY16 Net Savings		
	<i>(Total Exp. Savings & Revenue Changes)</i>	-24,139,111	-14,136,022

MCPS Current Fund
MCPS

178	FY16 SAVINGS PLAN	-10,000,000	-10,000,000
	MCPS Total:	-10,000,000	-10,000,000
	MCPS Current Fund Total:	-10,000,000	-10,000,000
	MCPS Tax Supported Total:	-10,000,000	-10,000,000
	Net Savings:		
	<i>(Total Exp. Savings & Revenue Changes)</i>	-10,000,000	-10,000,000
	MCPS Total:	-10,000,000	-10,000,000
	MCPS FY16 Net Savings		
	<i>(Total Exp. Savings & Revenue Changes)</i>	-10,000,000	-10,000,000

MC Current Fund
Montgomery College

179	FY16 SAVINGS PLAN	-5,000,000	-2,500,000
	Montgomery College Total:	-5,000,000	-2,500,000
	MC Current Fund Total:	-5,000,000	-2,500,000
	MC Tax Supported Total:	-5,000,000	-2,500,000
	Net Savings:		
	<i>(Total Exp. Savings & Revenue Changes)</i>		
	MC Total:	-5,000,000	-2,500,000
	MC FY16 Net Savings		
	<i>(Total Exp. Savings & Revenue Changes)</i>		

Ref No.	Title	Executive Recommended	Council Approved
M-NCPPC Administration			
M-NCPPC			
180	FY16 SAVINGS PLAN	-371,591	-371,591
	M-NCPPC Total:	-371,591	-371,591
	M-NCPPC Administration Total:	-371,591	-371,591
M-NCPPC Park			
M-NCPPC			
181	FY16 SAVINGS PLAN	-1,157,738	-1,157,738
	M-NCPPC Total:	-1,157,738	-1,157,738
	M-NCPPC Park Total:	-1,157,738	-1,157,738
	M-NCPPC Tax Supported Total:	-1,529,329	-1,529,329
	Net Savings:		
	<i>(Total Exp. Savings & Revenue Changes)</i>	-1,529,329	
	M-NCPPC Total:	-1,529,329	-1,529,329
	M-NCPPC FY16 Net Savings		
	<i>(Total Exp. Savings & Revenue Changes)</i>	-1,529,329	
TOTALS		-40,668,440	-28,165,351

CIP AMENDMENTS TO THE FY16 SAVINGS PLAN

PROJECT	APPROVED	EXECUTIVE REDUCTION	NET EXECUTIVE REDUCTION	COUNCIL APPROVED
Advanced Transportation Management System (P509399)	2,008,000	1,158,000	-850,000	0
Bus Stop Improvements (P507658)	651,000	511,000	-140,000	-140,000
College Affordability Reconciliation (P661401)	N/A	-6,500,000	-6,500,000	0
Network Infrastructure and Support Systems (P076619)	1,800,000	0	0	-1,450,000
Information Technology: College (P856509)	7,370,000	0	0	-5,050,000
Cost Sharing (P720601)	2,632,000	2,491,000	-141,000	-141,000
Sidewalk & Curb Replacement (P508182)	8,200,000	7,191,000	-1,009,000	-1,009,000
Street Tree Preservation (P500700)	3,000,000	1,500,000	-1,500,000	0
Clarksburg/Damascus MS (New) (P116506)	30,246,000	30,246,000	0	0
Technology Modernization (MCPS) (P036510)	25,538,000	25,538,000	0	0
Bethesda Metro Station South Entrance (P500929)	8,383,000	0	0	-3,852,000
Council Office Building Renovations (P010100)	15,851,000	0	0	-14,378,000
Current Revitalization/Expansions (P926575)	120,654,000	0	0	0
Resurfacing: Primary/Arterial (P508527)	8,474,000	0	0	0
TOTALS:	234,807,000	62,135,000	-10,140,000	-26,020,000

Total Operating Budget & CIP Reductions: -50,808,440 -54,185,351

Council Office Building Renovations (P010100)

Category General Government
Job Category County Offices and Other Improvements
Administering Agency General Services (AAGE29)
Planning Area Rockville

Date Last Modified 11/17/14
Required Adequate Public Facility No
Relocation Impact None
Status Under Construction

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	6,509	669	0	5,840	7 4,473	1473 2,420	2420 1,047	1940 0	0	0	0
and	4	4	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	2	2	0	0	0	0	0	0	0	0	0
Construction	27,398	3,270	0	24,128	0 13,434	13434 10,697	10697 0	0	0	0	
Other	2,003	3	0	2,000	0	0 2,000	2000 0	0	0	0	
Total	35,916	3,948	0	31,968	7 4,473	1473 15,854	15854 14,644	14637 0	0	0	0

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
FUNDING SCHEDULE (\$000s)											
Table TV	952	900	0	52	0	0	0 52	52 0	0	0	0
GO Bonds	28,964	3,048	0	25,916	7 4,473	1473 15,851	15851 8,592	8592 0	0	0	0
Long-Term Financing	6,000	0	0	6,000	0	0	0 6,000	6000 0	0	0	0
Total	35,916	3,948	0	31,968	7 4,473	1473 15,854	15854 14,644	14637 0	0	0	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	28,495
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		7,421
Expenditure / Encumbrances		3,948
Unencumbered Balance		3,473

Date First Appropriation	FY 05
First Cost Estimate	
Current Scope	4,132
Last FY's Cost Estimate	4,132

Description

This project is in two phases. The first phase renovated the hearing room, conference room, and anteroom on the third floor of the Council Office Building (COB) which had not been renovated in at least 30 years. The first phase was completed in 2009. The second phase replaces the HVAC system, the lighting systems, windows in the rest of the COB, upgrades restrooms to ADA standards, renovates the auditorium on the first floor, provides improved signage inside and outside the buildings, refreshes common areas, and reconfigures space on the fourth, fifth, and sixth floors for the Council Office Building and the Office of Legislative Oversight (OLO).

Estimated Schedule

Preliminary design is complete. Design will begin in ~~May 2015~~ ^{winter 2016}, construction will begin in December ~~215~~ ²⁰¹⁶, and the project is scheduled for completion in June ~~2017~~ ²⁰¹⁸.

Cost Change

New second phase

Justification

Heating ventilation, and air condition in the COB function poorly, and most of the restrooms are not compliance with updated ADA standards or high performance building standards. The Council Office and OLO have far outgrown their space since it was last reconfigured more than 25 years ago. The 1st Floor Auditorium, which is used regularly for County Government staff training and as a meeting place by civic organizations, is extremely substandard.

Fiscal Note

The second phase of the project is partially funded with a \$184,000 unencumbered balance from the first phase and a FY15 transfer of \$2,993,000 in GO Bonds from the Montgomery County Government Complex (360901). A FY15 supplemental of \$296,000 in GO Bonds occurred. An audit by Energy Service Company (ESCO) has been conducted, and it has determined that \$6 million in savings can be anticipated from this project. An Energy Savings Performance Contract (ESPC) will allow for third-party funding to cover this portion of the contract, so that no General Obligation Bonds are required for it. A financing mechanism is initiated to cover the cost of the contract and the repayment of debt is guaranteed through the energy savings.

Disclosures

A pedestrian impact analysis has been completed for this project.

Coordination

County Council, Department of General Services, Department of Technology Services, Legislative Branch Office, Office of Consumer Protection, Department of Housing and Community Affairs, Ethics Commission

Resurfacing: Primary/Arterial (P508527)

Category
Sub Category
Administering Agency
Planning Area

Transportation
Highway Maintenance
Transportation (AAGE30)
Countywide

Date Last Modified
Required Adequate Public Facility
Relocation Impact
Status

11/17/14
No
None
Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	9,791	4	4,298	5,489	1,414	1,271	465	712	712	915	0
and	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	41,055	9,524	420	31,111	8,012	7,203	2,635	4,038	4,038	5,185	0
Other	22	0	22	0	0	0	0	0	0	0	0
Total	50,868	9,528	4,740	36,600	9,426	8,474	3,100	4,750	4,750	6,100	0

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
FUNDING SCHEDULE (\$000s)											
Gen. O. Bonds	31,758 31,628	9,528	4,740	17,530 16,961	9,396	7,248 6,429	0	322	14	500	0
Recordation Tax Premium	19,070 20,239	0	0	19,070 20,239	30	1176 2,345	3,100	4,428	4,736	5,600	0
Total	50,868	9,528	4,740	36,600	9,426	8,474	3,100	4,750	4,750	6,100	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	8,474
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		23,694
Expenditure / Encumbrances		10,165
Unencumbered Balance		13,529

Date First Appropriation	FY 85
First Cost Estimate	
Current Scope	FY 16 50,868
Last FY's Cost Estimate	59,917
Partial Closeout Thru	96,515
New Partial Closeout	9,528
Total Partial Closeout	106,043

Description

The County maintains approximately 966 lane miles of primary and arterial roadways. This project provides for the systematic milling, repair, and bituminous concrete resurfacing of selected primary and arterial roads and revitalization of others. This project includes the Main Street Montgomery Program and provides for a systematic, full-service, and coordinated revitalization of the primary and arterial road infrastructure to ensure viability of the primary transportation network, and enhance safety and ease of use for all users. Mileage of primary/arterial roads has been adjusted to conform with the inventory maintained by the State Highway Administration. This inventory is updated annually.

Justification

Primary and arterial roadways provide transport support for tens of thousands of trips each day. Primary and arterial roads connect diverse origins and destinations that include commercial, retail, industrial, residential, places of worship, recreation, and community facilities. The repair of the County's primary and arterial roadway infrastructure is critical to mobility throughout the County. In addition, the state of disrepair of the primary and arterial roadway system causes travel delays, increased traffic congestion, and compromises the safety and ease of travel along all primary and arterial roads which includes pedestrians and bicyclists. Well maintained road surfaces increase safety and assist in the relief of traffic congestion. In FY09, the Department of Transportation instituted a contemporary pavement management system. This system provides for systematic physical condition surveys and subsequent ratings of all primary/arterial pavements as well as calculating the rating health of the primary roadway network as a whole. Physical condition inspections of the pavements will occur on a 2-3 year cycle. The physical condition surveys note the type, level, and extent of primary/arterial pavement deterioration combined with average daily traffic and other usage characteristics. This information is used to calculate specific pavement ratings, types of repair strategies needed, and associated repair costs, as well as the overall Pavement Condition Index (PCI) of the entire primary/arterial network. The system also provides for budget optimization and recommends annual budgets for a systematic approach to maintaining a healthy primary/arterial pavement inventory.

Other

One aspect of this project will focus on improving pedestrian mobility by creating a safer walking environment, utilizing selected engineering technologies, and ensuring Americans with Disabilities Act (ADA) compliance. Several existing CIP and operating funding sources will be focused in support of the Main Street Montgomery campaign. The design and planning stages, as well as final completion of the project will comply with the Department of Transportation (DOT), Maryland State Highway Administration (MSHA), Manual on Uniform Traffic Control Devices (MUTCD), American Association of State Highway Officials (AASHTO), and ADA standards.

Fiscal Note

\$8 million is the annual requirement to maintain Countywide Pavement Condition Index of 71 for Primary/Arterial roads. In FY15 Council approved a \$3.326 GO Bond supplemental.

Disclosures

A pedestrian impact analysis has been completed for this project.
Expenditures will continue indefinitely.

Coordination

Resurfacing: Primary/Arterial (P508527)

Washington Suburban Sanitary Commission, Other Utilities, Department of Housing and Community Affairs, Montgomery County Public Schools, Maryland - National Capital Park and Planning Commission, Department of Economic Development, Department of Permitting Services, Regional Services Centers, Community Associations, Montgomery County Pedestrian Safety Advisory Committee, Commission on People with Disabilities

Sidewalk & Curb Replacement (P508182)

Category Transportation
Sub Category Highway Maintenance
Administering Agency Transportation (AAGE30)
Planning Area Countywide

Date Last Modified 11/17/14
Required Adequate Public Facility No
Relocation Impact None
Status Ongoing

Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	6,606	2	725	5,879	1,005	1,079	780	1,005	1,005	1,005	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and UTILITIES	0	0	0	0	0	0	0	0	0	0	0
Construction	39,766	6,454	0	33,312	5,695	6,112	4,420	5,695	5,695	5,695	0
Other	35	0	35	0	0	0	0	0	0	0	0
Total	46,407	6,456	760	39,191	6,700	7,191	5,200	6,700	6,700	6,700	0

FUNDING SCHEDULE (\$000s)

Contributions	4,259	499	760	3,000	500	500	500	500	500	500	0
G.O. Bonds	42,148	5,957	0	36,191	6,200	6,691	4,700	6,200	6,200	6,200	0
Total	46,407	6,456	760	39,191	6,700	7,191	5,200	6,700	6,700	6,700	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	8,200
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		13,916
Expenditure / Encumbrances		6,477
Unencumbered Balance		7,439

Date First Appropriation	FY 81
First Cost Estimate	
Current Scope	FY 16 46,407
Last FY's Cost Estimate	56,059
Partial Closeout Thru	108,966
New Partial Closeout	6,456
Total Partial Closeout	115,422

Description

This project provides for the removal and replacement of damaged or deteriorated sidewalks, curbs, and gutters in business districts and residential communities. The County currently maintains about 1,034 miles of sidewalks and about 2,098 miles of curbs and gutters. Many years of paving overlays have left some curb faces of two inches or less. Paving is milled, and new construction provides for a standard six-inch curb face. The project includes: overlay of existing sidewalks with asphalt; base failure repair and new construction of curbs; and new sidewalks with handicapped ramps to fill in missing sections. Some funds from this project support the Renew Montgomery and Main Street Montgomery programs. A significant aspect of this project has been and will be to provide safe pedestrian access and to ensure Americans with Disabilities Act (ADA) compliance. Mileage of sidewalks and curb/gutters has been updated to reflect the annual acceptance of new infrastructure to the County's inventory.

Cost Change

Reductions of \$1,009,000 have been made in FY16 expenditures and funding as part of the FY16 operating budget savings plan.

Justification

Curbs, gutters, and sidewalks have a service life of 30 years. Freeze/thaw cycles, de-icing materials, tree roots, and vehicle loads accelerate concrete failure. The County should replace 70 miles of curbs and gutters and 35 miles of sidewalks annually to provide for a 30 year cycle. Deteriorated curbs, gutters, and sidewalks are safety hazards to pedestrians and motorists, increase liability risks, and allow water to infiltrate into the sub-base causing damage to roadway pavements. Settled or heaved concrete can trap water and provide breeding places for mosquitoes. A Countywide inventory of deteriorated concrete was performed in the late 1980's. Portions of the Countywide survey are updated during the winter season. The March 2014 Report of the Infrastructure Maintenance Task Force identified an annual replacement program level of effort based on a 30-year life for curbs and gutters.

Other

The Department of Transportation (DOT) maintains a list of candidate projects requiring construction of curbs and gutters based on need and available funding. The design and planning stages, as well as final completion of the project will comply with the DOT, Maryland State Highway Administration (MSHA), Manual on Uniform Traffic Control Devices (MUTCD), American Association of State Highway and Transportation Officials (AASHTO), and ADA standards.

Fiscal Note

Since FY87, the County has offered to replace deteriorated driveway aprons at the property owners' expense up to a total of \$500,000 annually. Payments for this work are displayed as Contributions in the funding schedule.

As a result of the savings plan reductions in programmed expenditures, FY16 spending will be reduced and FY17 appropriation needs will be reduced by an equal amount.

Disclosures

Expenditures will continue indefinitely.

Coordination

Washington Suburban Sanitary Commission, Other Utilities, Montgomery County Public Schools, Homeowners, Montgomery County Pedestrian Safety Advisory Committee, Commission on People with Disabilities

215

Street Tree Preservation (P500700)

Category
 Job Category
 Administering Agency
 Planning Area

Transportation
 Highway Maintenance
 Transportation (AAGE30)
 Countywide

Date Last Modified: 11/17/14
 Required Adequate Public Facility: No
 Relocation Impact: None
 Status: Ongoing

Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	3,213	59	454	2,700	450	450	450	450	450	450	0
and	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	27,681	12,381	0	15,300	2,550	2,550	2,550	2,550	2,550	2,550	0
Other	6	6	0	0	0	0	0	0	0	0	0
Total	30,900	12,446	454	18,000	3,000	3,000	3,000	3,000	3,000	3,000	0

FUNDING SCHEDULE (\$000s)

Current Revenue: General	22,704 24,073	8,988	454	13,412 14,031	3,000	1,615 2,784	2,750	2,164	1,929	2,004	0
and Sale	458	458	0	0	0	0	0	0	0	0	0
Recordation Tax Premium	7,538 6,369	3,000	0	4,538 3,369	0	1,385 246	250	836	1,071	996	0
Total	30,900	12,446	454	18,000	3,000	3,000	3,000	3,000	3,000	3,000	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	3,000
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		15,900
Expenditure / Encumbrances		12,446
Unencumbered Balance		3,454

Date First Appropriation	FY 07
First Cost Estimate	
Current Scope	FY 15 30,900
Last FY's Cost Estimate	30,900
Partial Closeout Thru	0
New Partial Closeout	0
Total Partial Closeout	0

Description

This project provides for the preservation of street trees through proactive pruning that will reduce hazardous situations to pedestrians and motorists, help reduce power outages in the County, preserve the health and longevity of trees, decrease property damage incurred from tree debris during storms, correct structural imbalances/defects that cause future hazardous situations and that shorten the lifespan of the trees, improve aesthetics and adjacent property values, improve sight distance for increased safety, and provide clearance from street lights for a safer environment. Proactive pruning will prevent premature deterioration, decrease liability, reduce storm damage potential and costs, improve appearance, and enhance the condition of street trees.

Cost Change

\$6 million increase due to addition of FY19-20 to this ongoing level of effort project. Increase in level of effort will address backlog of over 50 neighborhoods currently requesting block pruning.

Justification

In FY97, the County eliminated the Suburban District Tax and expanded its street tree maintenance program from the old Suburban District to include the entire County. The street tree population has now increased from an estimated 200,000 to over 400,000 trees. Since that time, only pruning in reaction to emergency/safety concerns has been provided. A street tree has a life expectancy of 60 years and, under current conditions, a majority of street trees will never receive any pruning unless a hazardous situation occurs. Lack of cyclical pruning leads to increased storm damage and cleanup costs, right-of-way obstruction and safety hazards to pedestrians and motorists, premature death and decay from disease, weakening of structural integrity, increased public security risks, and increased liability claims. Healthy street trees that have been pruned on a regular cycle provide a myriad of public benefits including energy savings, a safer environment, aesthetic enhancements that soften the hard edges of buildings and pavements, property value enhancement, mitigation of various airborne pollutants, reduction in the urban heat island effect, and storm water management enhancement. Failure to prune trees in a timely manner can result in trees becoming diseased or damaged and pose a threat to public safety. Over the long term, it is more cost effective if scheduled maintenance is performed. The Forest Preservation Strategy Task Force Report (October, 2000) recommended the development of a green infrastructure CIP project for street tree maintenance. The Forest Preservation Strategy Update (July, 2004) reinforced the need for a CIP project that addresses street trees. (Recommendations in the inter-agency study of tree management practices by the Office of Legislative Oversight (Report #2004-8 - September, 2004) and the Tree Inventory Report and Management Plan by Appraisal, Consulting, Research, and Training Inc. (November, 1995)). Studies have shown that healthy trees provide significant year-round energy savings. Winter windbreaks can lower heating costs by 10 to 20 percent, and summer shade can lower cooling costs by 15 to 35 percent. Every tree that is planted and maintained saves \$20 in energy costs per year. In addition, a healthy street tree canopy captures the first 1/2 inch of rainfall reducing the need for storm water management facilities.

Fiscal Note

Includes funding switches from Current Revenue: General to Recordation Tax Premium in FY16-20

Disclosures

Expenditures will continue indefinitely.

Coordination

(216)

Street Tree Preservation (P500700)

Maryland-National Capital Park and Planning Commission, Department of Environmental Protection, Maryland Department of Natural Resources, Utility companies

Bethesda Metro Station South Entrance (P500929)

Category	Transportation	Date Last Modified	11/17/14
Sub Category	Mass Transit	Required Adequate Public Facility	No
Administering Agency	Transportation (AAGE30)	Relocation Impact	None
Planning Area	Bethesda-Chevy Chase	Status	Preliminary Design Stage

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	1,621,665	1,565	0	56,400	56,400	0	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	7,900	0	0	7,900	0	0	0	0	0	0
Construction	57,645	0	0	56,827	0	688	2901	3,433	13,549	18,050	14,278
Other	0	0	0	0	0	0	0	0	0	0	0
Total	595,822	1,565	0	56,915	56,688	2901	8,383	13,549	14,278	12,358	13,437

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
FUNDING SCHEDULE (\$000s)											
S.O. Bonds	53,757	301	0	52,858	56,688	0	2,802	12,219	9,809	14,278	10,988
PAYGO	795	795	0	0	0	0	0	0	0	0	0
Revenue Bonds: Liquor Fund	5,000	469	0	4,531	0	2901	4,634	16,300	0	0	0
Total	59,552	1,565	0	57,389	56,688	2901	8,383	13,549	14,278	12,358	13,437

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	0
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		16,100
Expenditure / Encumbrances		1,565
Unencumbered Balance		14,535

Date First Appropriation	FY 09
First Cost Estimate	
Current Scope	FY 15/16 595,822 57,648
Last FY's Cost Estimate	57,610

Description

This project provides access from Elm Street west of Wisconsin Avenue to the southern end of the Bethesda Metrorail Station. The Metrorail Red Line runs below Wisconsin Avenue through Bethesda more than 120 feet below the surface, considerably deeper than the Purple Line right-of-way. The Bethesda Metrorail station has one entrance, near East West Highway. The Metrorail station was built with accommodations for a future southern entrance. The Bethesda light rail transit (LRT) station would have platforms located just west of Wisconsin Avenue on the Georgetown Branch right-of-way. This platform allows a direct connection between LRT and Metrorail, making transfers as convenient as possible. Six station elevators would be located in the Elm Street right-of-way, which would require narrowing the street and extending the sidewalk. The station would include a new south entrance to the Metrorail station, including a new mezzanine above the Metrorail platform, similar to the existing mezzanine at the present station's north end. The mezzanine would use the existing knock-out panel in the arch of the station and the passageway that was partially excavated when the station was built in anticipation of the future construction of a south entrance.

Estimated Schedule

Design: Fall FY10 through FY15. Construction: To take 30 months but must be coordinated and implemented as part of the State Purple Line project that is dependent upon State and Federal funding. The schedule assumes a ~~6-month~~ ^{12-month} delay as a result of likely state delays.

Other

Part of Elm Street west of Wisconsin Avenue will be closed for a period during construction.

Fiscal Note

The funds for this project were initially programmed in the State Transportation Participation project. Appropriation of \$5 million for design was transferred from the State Transportation Participation project in FY09. The construction date for the project remains uncertain and is directly linked to the Purple Line construction at the Bethesda Station. Project schedule and cost may change as a result of MTA pursuit of public private partnership for the Purple Line.

Coordination

Maryland Transit Administration, WMATA, M-NCPPC, Bethesda Lot 31 Parking Garage project, Department of Transportation, Department of General Services, Special Capital Projects Legislation [Bill No. 31-14] was adopted by Council June 17, 2014.

Bus Stop Improvements (P507658)

Category Transportation
 Sub Category Mass Transit
 Administering Agency Transportation (AAGE30)
 Planning Area Countywide

Date Last Modified 11/17/14
 Required Adequate Public Facility No
 Relocation Impact None
 Status Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	1,316	586	0	730	282	127	151	155	35	0	0
Land	1,925	292	0	1,633	605	256	345	357	70	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	754	1	0	753	274	128	155	181	35	0	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total	3,995	879	0	3,116	1,141	511	651	673	140	0	0

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
FUNDING SCHEDULE (\$000s)											
G.O. Bonds	1,998	0	0	1,998	1,072	305	305	316	0	0	0
Mass Transit Fund	1,997	879	0	1,118	69	206	346	357	140	0	0
Total	3,995	879	0	3,116	1,141	511	651	673	140	0	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	651
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		2,020
Expenditure / Encumbrances		1,408
Unencumbered Balance		612

Date First Appropriation	FY 76
First Cost Estimate	
Current Scope	FY 15 3,995
Last FY's Cost Estimate	6,387

Description

This project provides for the installation and improvement of capital amenities at bus stops in Montgomery County to make them safer, more accessible and attractive to users, and to improve pedestrian safety for County transit passengers. These enhancements can include items such as sidewalk connections, improved pedestrian access, pedestrian refuge islands and other crossing safety measures, area lighting, paved passenger standing areas, and other safety upgrades. In prior years, this project included funding for the installation and replacement of bus shelters and benches along Ride On and County Metrobus routes; benches and shelters are now handled under the operating budget. Full-scale construction began in October 2006. In the first year of the project, 729 bus stops were reviewed and modified, with significant construction occurring at 219 of these locations. As of FY13, approximately 2,634 stops have been modified.

Estimated Schedule

Completion of project delayed to FY18 due to complex nature of bus stops requiring right-of-way to be acquired.

Justification

Many of the County's bus stops have safety, security, or right-of-way deficiencies since they are located on roads which were not originally built to accommodate pedestrians. Problems include: lack of drainage around the site, sidewalk connections, passenger standing areas or pads, lighting or pedestrian access, and unsafe street crossings to get to the bus stop. This project addresses significant bus stop safety issues to ease access to transit service. Correction of these deficiencies will result in fewer pedestrian accidents related to bus riders, improved accessibility of the system, increased attractiveness of transit as a means of transportation, and greater ridership. Making transit a more viable option than the automobile requires enhanced facilities as well as increased frequency and level of service. Getting riders to the bus and providing an adequate and safe facility to wait for the bus will help to achieve the goal. The County has approximately 5,400 bus stops. The completed inventory and assessment of each bus stop has determined what is needed at each location to render the stop safe and accessible to all transit passengers. In FY05, a contractor developed a GIS-referenced bus stop inventory and condition assessment for all bus stops in the County, criteria to determine which bus stops need improvements, and a prioritized listing of bus stop relocations, improvements, and passenger amenities. The survey and review of bus stop data have been completed and work is on-going.

Fiscal Note

Funding for this project includes general obligation bonds with debt service financed from the Mass Transit Facilities Fund. Reflects acceleration in FY14. \$1,627,000 technical adjustment in FY15 to correct for partial closeout error in FY13.

As a result of the savings plan deferrals in programmed expenditures of \$140,000, FY16 spending will be reduced and FY17 appropriation needs will be reduced by an equal amount.

Disclosures

A pedestrian impact analysis will be performed during design or is in progress.

The Executive asserts that this project conforms to the requirements of relevant local plans, as required by the Maryland Economic Growth, Resource Protection and Planning Act.

Coordination

Civic Associations, Municipalities, Maryland State Highway Administration, Maryland Transit Administration, Washington Metropolitan Area Transit Authority, Commission on Aging, Commission on People with Disabilities, Montgomery County Pedestrian Safety Advisory Committee, Citizen Advisory Boards

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Cost Sharing: MCG (P720601)

Category: Culture and Recreation
 Sub Category: Recreation
 Administering Agency: General Services (AAGE29)
 Planning Area: Countywide

Date Last Modified: 11/17/14
 Required Adequate Public Facility: No
 Relocation Impact: None
 Status: Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	3,634	3,634	0	0	0	0	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	9	9	0	0	0	0	0	0	0	0	0
Construction	7,430	7,430	0	0	0	0	0	0	0	0	0
Other	15,498	5,309	1,316	8,873	2,382	2,491	1,000	1,000	1,000	1,000	0
Total	26,571	16,382	1,316	8,873	2,382	2,491	1,000	1,000	1,000	1,000	0

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
FUNDING SCHEDULE (\$000s)											
Contributions	150	0	150	0	0	0	0	0	0	0	0
Current Revenue: General	14,810	6,435	602	7,773	2,282	1,491	1,000	1,000	1,000	1,000	0
G.O. Bonds	1,000	0	0	1,000	0	1,000	0	0	0	0	0
Land Sale	2,661	2,661	0	0	0	0	0	0	0	0	0
Long-Term Financing	3,850	3,850	0	0	0	0	0	0	0	0	0
State Aid	4,100	3,436	564	100	100	0	0	0	0	0	0
Total	26,571	16,382	1,316	8,873	2,382	2,491	1,000	1,000	1,000	1,000	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	2,515
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		20,197
Expenditure / Encumbrances		17,023
Unencumbered Balance		3,174

Date First Appropriation	FY 06
First Cost Estimate	
Current Scope	FY 16 26,571
Last FY's Cost Estimate	25,197

Description

This project provides funds for the development of non-government projects in conjunction with public agencies or the private sector. County participation leverages private and other public funds for these facilities. Prior to disbursing funds, the relevant County department or agency and the private organization will develop a Memorandum of Understanding, which specifies the requirements and responsibilities of each.

Cost Change

Reductions of \$141,000 have been made in FY16 expenditures and current revenue funding as part of the FY16 operating budget savings plan. FY16 CIP Grants for Arts and Humanities Organizations have been capped at the level approved in May 2015.

Justification

The County has entered into or considered many public-private partnerships, which contribute to the excellence and diversity of facilities serving County residents

Other

See attached for Community Grants and CIP Grants for Arts and Humanities Organizations.

The State approved \$4,000,000 in State Aid for the Fillmore venue in Silver Spring. The County's required match was \$4,000,000 and \$6,511,000 was programmed. The Venue Operator agreed to purchase certain furniture, fixtures, and equipment for the project; \$150,000 of which would be used as the required County match. An agreement between the development partners and the County was executed. The Fillmore is now operational.

Old Blair Auditorium Project, Inc., in FY06-07 the County provided \$190,000 as a partial match for the State funds with \$50,000 in current revenue for DPWT to develop a program of requirements and cost estimate for the project, and bond funded expenditure of \$140,000 to pay for part of the construction. These funds were budgeted in the MCG: Cost Sharing project (No. 720601). In FY11, the funds were transferred to a new CIP Old Blair Auditorium Reuse project (No. 361113).

Fiscal Note

As a result of savings plan reductions in programmed expenditures, FY16 spending will be reduced and FY17 appropriation needs will be reduced by an equal amount.

Disclosures

A pedestrian impact analysis will be performed during design or is in progress.

The Executive asserts that this project conforms to the requirements of relevant local plans, as required by the Maryland Economic Growth, Resource Protection and Planning Act.

Coordination

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Cost Sharing: MCG (P720601)

**Private organizations, State of Maryland, Municipalities, Montgomery County Public Schools, Community Use of Public Facilities,
Department of General Services, Department of Economic Development**

COST SHARING GRANTS

Grants:

For FY16, County participation is for the following community grant projects totaling \$865,000: Beth Shalom Congregation and Talmud Torah: \$60,000; Easter Seals Greater Washington-Baltimore Region: \$50,000; Graceful Growing Together, Inc.: \$75,000; Jewish Council for the Aging of Greater Washington, Inc.: \$50,000; Jewish Foundation for Group Homes: \$50,000; Latin American Youth Center, Inc.: \$25,000; Muslim Community Center Inc. DBA MCC Medical Clinic: \$25,000; Potomac Community Resources: \$25,000; Rockville Science Center, Inc.: \$15,000; Silver Spring United Methodist Church: \$50,000; The Jewish Federation of Greater Washington: \$40,000; Warrior Canine Connection: \$50,000; Cornerstone Montgomery, Inc.: \$350,000. For FY16, CIP Grants for Arts and Humanities Organizations totaling \$1,625,004 are approved for the following projects: The Writer's Center, Inc.: \$250,000; Montgomery Community Television, Inc.: \$119,181; Sandy Spring Museum, Inc.: \$30,170; Round House Theatre, Inc.: \$155,572; American Dance Institute, Inc.: \$70,081; and Strathmore Hall Foundation, Inc.: \$1,000,000.

For FY15, County participation was for the following projects: Easter Seals Greater Washington-Baltimore Region, Inc.: \$100,000; Graceful Growing Together, Inc.: \$125,000; Jewish Community Center of Greater Washington: \$150,000; Muslim Community Center, Inc.: \$250,000; Potomac Community Resources, Inc.: \$150,000; The Arc of Montgomery County, Inc.: \$17,973; Catholic Charities of the Archdiocese of Washington, Inc.: \$11,395; Melvin J. Berman Hebrew Academy: \$33,000; Jewish Social Service Agency: \$75,000; Warrior Canine Connection, Inc.: \$75,000; Jewish Council for the Aging of Greater Washington, Inc.: \$125,000; The Jewish Federation of Greater Washington, Inc.: \$100,000; Family Services, Inc.: \$75,000. For FY15, CIP Grants for Arts and Humanities Organizations totaling \$849,080 are approved for the following projects: Germantown Cultural Arts Center, Inc.: \$75,000; Jewish Community Center of Greater Washington, Inc.: \$134,000; Montgomery Community Television, Inc.: \$50,080; The Olney Theatre Center for the Arts, Inc.: \$150,000; Sandy Spring Museum, Inc.: \$90,000; and The Writer's Center, Inc.: \$250,000. \$100,000 of these funds will also be used to provide a State bond bill match for Silver Spring Black Box Theater. For FY15, emergency CIP Grants for Arts and Humanities Organizations totaling \$143,116 are approved for the following projects: Montgomery Community Television, Inc.: \$127,179; and Sandy Spring Museum, Inc.: \$15,937.

For FY14, County participation was for the following projects: Easter Seals Greater Washington-Baltimore Region: \$100,000; Jewish Foundation for Group Homes, Inc.: \$125,000; Muslim Community Center: \$100,000; Potomac Community Resources, Inc.: \$50,000; Sandy Spring Museum: \$65,000; St. Luke's House and Threshold Services United: \$50,000; and Takoma Park Presbyterian Church: \$75,000. Prior to disbursement of funds, Takoma Park Presbyterian Church must provide a final Business Plan to the Executive and Council that includes the proposed fee schedule and letters of interest from potential entrepreneurs with expected revenues from each user. The Church must agree to use the facility for the expressed purposes for a period of ten years from the time the facility is complete or repay the pro rata portion of County funds. The following Capital Improvement Grants for the Arts and Humanities were awarded to Friends of the Library, Montgomery County, Inc.: \$25,100; Imagination Stage, Inc.: \$190,000; The Washington Conservatory: \$26,875; Strathmore Hall Foundation, Inc.: \$26,000; The Puppet Company: \$25,000; The Writers Center, Inc.: \$250,000; Glen Echo Park Partnership for Arts and Culture: \$45,000; American Dance Institute, Inc.: \$34,889; Olney Theatre Corp: \$25,000; Montgomery Community Television dba Montgomery Community Media: \$62,469; The Dance Exchange Inc.: \$77,500; and Metropolitan Ballet Theatre, Inc.: \$100,850.

For FY13, County participation was for the following projects: ArtPreneurs, Inc.: \$80,000; Muslim Community Center, Inc.: \$120,000; Muslim Community Center, Inc.: \$175,000; Potomac Community Resources, Inc.: \$50,000; Sheppard Pratt Health System, Inc.: \$50,000; and The Menare Foundation, Inc.: \$80,000.

For FY12, County participation was for the following projects: Catholic Charities of the Archdiocese of Washington, Inc.: \$125,000; CHI Centers Inc.: \$200,000; and Ivymount School, Inc.: \$100,000.

For FY11, County participation was for the following projects: Girl Scout Council of the Nation's Capital: \$100,000; Jewish Foundation for Group Homes, Inc.: \$50,000; and Ivymount School, Inc.: \$100,000.

For FY10, County participation was for the following project: Aunt Hattie's Place, Inc.: \$100,000. Disbursement of FY09 and FY10 County funds is conditioned on the owner of the property giving the County an appropriate covenant restricting the use of the leased property to a foster home for boys for a period of ten years from the time the facility

commences to operate as a foster home. Boys and Girls Club of Greater Washington: \$38,000; CASA de Maryland, Inc.: \$100,000; Jewish Council for the Aging of Greater Washington, Inc.: \$50,000; and Warren Historic Site Committee, Inc.: \$150,000.

For FY09, County participation was for the following projects: Aunt Hattie's Place, Inc.: \$250,000; Boys and Girls Club of Greater Washington: \$250,000; CASA de Maryland, Inc.: \$150,000; CHI Centers: \$50,000; and Institute for Family Development Inc., doing business as Centro Familia: \$75,000 (The organization had to demonstrate to the County's satisfaction that it had commitments for the entire funding needed to construct the project before the \$75,000 in County funds could be spent.); Jewish Council for the Aging of Greater Washington, Inc.: \$250,000; Montgomery General Hospital: \$500,000; Nonprofit Village, Inc.: \$200,000; and YMCA of Metropolitan Washington and Youth and Family Services Branch: \$200,000.

Clarksburg/Damascus MS (New) (P116506)

Category: Montgomery County Public Schools
 Sub Category: Individual Schools
 Administering Agency: Public Schools (AAGE18)
 Planning Area: Clarksburg

Date Last Modified: 11/17/14
 Required Adequate Public Facility: No
 Relocation Impact: None
 Status: Planning Stage

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	2,631	200	1,107	1,324	784	540	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	7,690	0	0	7,690	5,514	2,176	0	0	0	0	0
Construction	40,813	0	0	40,813	6,335	27,020	7,458	0	0	0	0
Other	1,630	0	0	1,630	0	510	1,120	0	0	0	0
Total	52,764	200	1,107	51,457	12,633	30,246	8,578	0	0	0	0

FUNDING SCHEDULE (\$000s)											
Current Revenue: Recordation Tax	1660 16,677	0	0	1000 16,677	0	0	16,677	1,000	0	0	0
G.O. Bonds	25188 14,114	200	0	24988 12,911	1,508	12903 2,325	7,578	0	0	0	0
Schools Impact Tax	23,576	0	1,107	22,469	11,125	11,344	0	0	0	0	0
Total	52,764	200	1,107	51,457	12,633	30,246	8,578	0	0	0	0

OPERATING BUDGET IMPACT (\$000s)											
Energy				832	0	0	233	233	233	233	
Maintenance				2,504	0	0	626	626	626	626	
Net Impact				3,436	0	0	859	859	859	859	

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	1,400
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		51,384
Expenditure / Encumbrances		200
Unencumbered Balance		51,164

Date First Appropriation	FY 13
First Cost Estimate	
Current Scope	0
Last FY's Cost Estimate	52,764

Description

The Clarksburg Master Plan, approved in 1994, allows for the potential development of 15,000 housing units. Development of this community resulted in the formation of a new cluster of schools. Enrollment projections at Rocky Hill Middle School continue to increase dramatically throughout the FY 2011-2016 six-year CIP. This continued growth justifies the need for the opening of another middle school to serve the Clarksburg/Damascus service areas. Rocky Hill Middle School has a program capacity for 939 students. Enrollment is expected to reach 1,411 students by the 2015-2016 school year. A feasibility study was conducted in FY 2009 to determine the cost and scope of the project. The proposed middle school will have a program capacity of 988. Due to fiscal constraints, this project was delayed one year in the adopted FY 2013-2018 CIP. An FY 2013 appropriation was approved to begin planning this new middle school. An FY 2015 appropriation was approved for construction funds. An FY 2016 appropriation was approved to complete this project. This project is scheduled to be completed by August 2016.

Capacity

Program Capacity after Project: 988

Fiscal Note

In FY16, \$1.009M in Recordation Tax was replaced with \$1.009M in GO Bonds.

Coordination

Mandatory Referral - M-NCPPC, Department of Environment Protection, Building Permits, Code Review, Fire Marshal, Department of Transportation, Inspections, Sediment Control, Stormwater Management, WSSC Permits

Current Revitalizations/Expansions(P926575)

Category
Sub Category
Administering Agency
Planning Area

Montgomery County Public Schools
Countywide
Public Schools (AAGE18)
Countywide

Date Last Modified
Required Adequate Public Facility
Relocation Impact
Status

11/17/14
No
None
Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	80,144	36,939	8,031	34,606	6,446	8,741	8,362	6,857	3,393	807	568
and	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	178,234	60,095	13,806	95,971	16,342	17,359	10,434	19,430	22,981	9,425	8,362
Construction	900,812	219,730	94,682	534,223	75,221	91,276	92,394	75,404	102,214	97,714	52,177
Other	38,501	10,182	5,463	20,756	1,765	3,278	2,599	2,609	3,847	6,658	2,100
Total	1,197,691	326,946	121,982	685,556	99,774	120,654	113,789	104,300	132,435	114,604	63,207

FUNDING SCHEDULE (\$000s)

Contributions	2,791	291	0	2,500	2,500	0	0	0	0	0	0
Current Revenue: General	44	0	0	44	0	0	44	0	0	0	0
Current Revenue: Recordation Tax	145,450 145,450	14,582	19,082	111,826 143,810	2,478	0	4,084	23,047	26,891	29,197	30,213
S.O. Bonds	861,921 861,921	266,000	76,523	456,191 454,207	61,223	99,281 87,277	90,698	63,805	79,816	61,388	63,207
School Facilities Payment	655	0	0	655	517	138	0	0	0	0	0
Schools Impact Tax	83,185	14,352	5,132	63,701	3,672	0	0	13,604	23,422	23,003	0
State Aid	103,605	31,721	21,245	50,639	29,384	21,255	0	0	0	0	0
Total	1,197,691	326,946	121,982	685,556	99,774	120,654	113,789	104,300	132,435	114,604	63,207

OPERATING BUDGET IMPACT (\$000s)

Energy				6,016	1,191	1,310	869	1,178	734	734
Maintenance				12,737	2,273	2,592	1,770	2,598	1,752	1,752
Net Impact				18,753	3,464	3,902	2,639	3,776	2,486	2,486

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	168,639
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		676,002
Expenditure / Encumbrances		326,946
Unencumbered Balance		349,056

Date First Appropriation	
First Cost Estimate	
Current Scope	331,923
Last FY's Cost Estimate	1,239,291
Partial Closeout Thru	446,000
New Partial Closeout	137,813
Total Partial Closeout	583,813

Description

This project combines all current revitalization/expansion projects as prioritized by the FACT assessments. Future projects with planning in FY 2017 or later are in PDF No. 886536. Due to fiscal constraints, the Board of Education's Requested FY 2015-2020 CIP includes a one-year delay of elementary school revitalization/expansion projects. Also, in the Board of Education's Requested FY 2015-2020 CIP, the name of this project changed from replacements/modernizations to revitalizations/expansions, to better reflect the scope of work done during these projects. Due to fiscal constraints, the County Council adopted FY 2015-2020 CIP includes a one year delay, beyond the Board of Education's request, for elementary school projects and a one year delay of secondary school projects beginning with Tilden Middle School and Seneca Valley High School; however, all planning funds remained on the Board of Education's requested schedule. An FY 2015 appropriation was approved to provide planning funds for two revitalization/expansion projects, construction funds for one revitalization/expansion project and the balance of funding for three revitalization/expansion projects. An FY 2015 supplemental appropriation of a \$2.5 million contribution from Junior Achievement of Greater Washington was approved to include a Junior Achievement Finance Park during the revitalization of Thomas Edison High School of Technology. The Board of Education's requested FY2015-2020 Amended CIP reinstated the construction schedule previously requested by the Board. Due to fiscal constraints, the County Council did not approve the Board's request. Therefore, revitalization/expansion projects beginning with Potomac ES, Tilden MS, and Seneca Valley HS will remain on their approved schedule. An FY 2016 appropriation was approved for the balance of funding for one project, construction funding for four projects, and planning funding for five projects.

Disclosures

Expenditures will continue indefinitely.

Public Schools (A18) asserts that this project conforms to the requirements of relevant local plans, as required by the Maryland Economic Growth, Resource Protection and Planning Act.

Coordination

Mandatory Referral - M-NCPPC, Department of Environmental Protection, Building Permits, Code Review, Fire Marshal Inspections, Department of Transportation, Sediment Control, Stormwater Management, WSSC Permits

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Technology Modernization (P036510)

Category	Montgomery County Public Schools	Date Last Modified	11/17/14
Sub Category	Countywide	Required Adequate Public Facility	No
Administering Agency	Public Schools (AAGE18)	Relocation Impact	None
Planning Area	Countywide	Status	Ongoing

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
EXPENDITURE SCHEDULE (\$000s)											
Planning, Design and Supervision	296,215	138,949	22,088	135,178	24,758	25,538	21,358	21,998	20,728	20,798	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total	296,215	138,949	22,088	135,178	24,758	25,538	21,358	21,998	20,728	20,798	0

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
FUNDING SCHEDULE (\$000s)											
Current Revenue: General	140,590	37,004	11,920	91,647	9,864	13,223	20,278	20,918	19,789	19,695	0
Current Revenue: Recordation Tax	144,516	91,237	10,168	43,511	15,094	24,215	1,080	1,080	939	1,103	0
Federal Aid	10,708	10,708	0	0	0	0	0	0	0	0	0
Total	296,215	138,949	22,088	135,178	24,758	25,538	21,358	21,998	20,728	20,798	0

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	23,538
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		185,795
Expenditure / Encumbrances		138,949
Unencumbered Balance		46,846

Date First Appropriation	FY 03
First Cost Estimate	
Current Scope	0
Last FY's Cost Estimate	294,215

Description

The Technology Modernization (Tech Mod) project is a key component of the MCPS strategic technology plan, Educational Technology for 21st Century Learning. This plan builds upon the following four goals: students will use technology to become actively engaged in learning, schools will address the digital divide through equitable access to technology, staff will improve technology skills through professional development, and staff will use technology to improve productivity and results.

The funding source for the initiative is anticipated to be Federal e-rate funds. The Federal e-rate funds programmed in this PDF consist of available unspent e-rate balance: \$1.8M in FY 2010, \$1.8M in FY 2011, and \$327K in FY 2012. In addition, MCPS projects future e-rate funding of \$1.6M each year (FY 2010-2012) that may be used to support the payment obligation pending receipt and appropriation. No county funds may be spent for the initiative payment obligation in FY 2010-2012 without prior Council approval.

During the County Council's reconciliation of the amended FY 2011-2016 CIP, the Board of Education's requested FY 2012 appropriation was reduced by \$3.023 million due to a shortfall in Recordation Tax revenue. An FY 2012 supplemental appropriation of \$1.339 million in federal e-rate funds was approved; however, during the County Council action, \$1.339 million in current revenue was removed from this project resulting in no additional dollars for this project in FY 2012. An FY 2013 appropriation was requested to continue the technology modernization project and return to a four-year replacement cycle starting in FY 2013; however, the County Council, in the adopted FY 2013-2018 CIP reduced the request and therefore, the replacement cycle will remain on a five-year schedule. An FY 2013 supplemental appropriation in the amount of \$2.042 million was approved in federal e-rate funds to roll out Promethean interactive technology across all elementary schools and to implement wireless networks across all schools.

An FY 2014 appropriation was approved to continue this project. An FY 2015 appropriation was approved to continue the technology modernization program which will enable MCPS to provide mobile (laptop and tablet) devices in the classrooms. The County Council adopted FY 2015-2020 CIP is approximately \$21 million less than the Board's request over the six year period. However, e-rate funding anticipated for FY 2015 and FY 2016 will bring expenditures in those two years up to the Board's request to begin the new initiative to provide mobile devices for students and teachers in the classroom. The County Council, during the review of the amended FY 2015-2020 CIP, programmed an additional \$2 million in FY 2016 for this project. A supplemental appropriation will be requested to have the \$2 million appropriated to MCPS. An FY 2016 appropriation was approved to continue the technology modernization program.

Fiscal Note

A FY2014 supplemental appropriation of \$3,384 million in federal e-rate funds was approved by Council in June 2014. In FY16, \$1.009M in Current Revenue was replaced with \$1.009M in Recordation Tax.

Coordination

(\$000)	FY 15	FYs 16-20
Salaries and Wages:	1893	9465
Fringe Benefits:	807	4035
Workyears:	20.5	102.5

(276)

Network Infrastructure and Support Systems (P076619)

Category: Montgomery College
 Sub-Category: Higher Education
 Administering Agency: Montgomery College (AAGE15)
 Planning Area: Countywide

Date Last Modified: 8/25/14
 Required Adequate Public Facility: No
 Relocation Impact: None
 Status: Ongoing

9,350

	Total	Thru FY14	Rem FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	4,293	3,574	719	0	0	0	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	0	0	0	0	0	0	0	0
Construction	2,389	1,502	867	0	0	0	0	0	0	0	0
Other	13,857 15,005	3,884	621	10,000	1,800	342,800	1,800	1,800	1,800	1,800	0
Total	20,517	8,960	2,207	10,000	1,800	342,800	1,800	1,800	1,800	1,800	0

FUNDING SCHEDULE (\$000s)

Current Revenue: General	19,097 20,547	7,540	2,207	10,000	1,800	350,800	1,800	1,800	1,800	1,800	0
Current Revenue: Recordation Tax	1,420	1,420	0	0	0	0	0	0	0	0	0
Total	20,517	8,960	2,207	10,000	1,800	349,800	1,800	1,800	1,800	1,800	0
Full Time Equivalent (FTE)					4.0	4.0	4.0	4.0	4.0	4.0	

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	1,800
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		12,967
Expenditure / Encumbrances		9,301
Unencumbered Balance		3,666

Date First Appropriation	FY 07
First Cost Estimate	
Current Scope	FY 16 21,507 20,517
Last FY's Cost Estimate	16 21,967
Partial Closeout Thru	0
New Partial Closeout	0
Total Partial Closeout	0

Description

The purpose of this project is to provide for planned technology replacements and upgrades, and to establish and maintain network infrastructure and support systems both in existing and new locations based on the academic and instructional needs and requirements of the students and College community. The network infrastructure and support systems represent systems outside the College's datacenters and network operating center structure, including campus cable distribution systems (conduit and wiring); campus centers for labs, classrooms, offices, and learning centers; and operation centers for telephony, communication, security, and notification systems. These network infrastructure and support systems refer to the organization of its various parts and their configurations, and will enhance student learning and benefit the entire College community. These systems include servers, high speed connection systems, routers, ports, wireless access points, network protocols, network access methodologies, firewalls, instructor workstations, hands on computing and technology tools, audio visual equipment, software support and remote access among other developing technologies. This project also funds three (3) project managers to oversee the design of new buildings and renovations (one for each campus) and one (1) position for collegewide communication and notification systems.

Cost Change

Increase due to the addition of FY19 and FY20.

FY16 Current Revenue: General reduced by \$1,490,000 to show the College's participation in the FY16 Savings Plan.

Justification

The datacenter and network operation center network infrastructure must be compatible and work in concert with each other so no location is without central and on-site technology capabilities and support. This requires planned replacement and upgrades as new technology evolves. As faculty continue to develop more learning programs and methods to meet the increased expectations of students, the technology needs are increasing and changing for existing and new capabilities. Without meeting the requirements developed in the Information Technology Strategic Plan (ITSP), College unit plans, overall strategic plans, and telecommunications plans, the College will fall behind on expectations and the ability to deliver the right technology at the appropriate time. The Information Technology Strategic Plan (ITSP) is a comprehensive plan covering information technology activities funded from all budget sources for an integrated and complete plan for the College. The ITSP helps meet student requirements for information technology tools and instruction in preparation for career opportunities and transfer programs to four-year institutions. Use of state-of-the-market hardware and technology capabilities are required to attract and serve students, as well as serving the business community by upgrading work force technology skills and providing a base for continued economic development in the county. Three goals of the ITSP- are the use of information technology to (1) facilitate student success; (2) effectively and efficiently operate the College; and (3) support the College's growth, development, and community initiatives. The ITSP is an overall strategic plan that provides a cost effective and efficient vision for instructional, academic, and administrative systems. The ITSP supports the current IT program and serves as documentation for future funding requests.

Other

FY15 Appropriation: \$1,800,000 (Current Revenue: General). FY16 Appropriation: \$1,800,000 (Current Revenue: General). The following fund transfers/reductions have occurred with this project: By County Council Resolution No. 16-1261, the cumulative appropriation was reduced by \$533,000 (Current Revenue: General) as part of the FY10 savings plan; \$800,000 to the Network Operating Center project (#P076618)(BOT Resol. #12-06-037,6/11/12).

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Network Infrastructure and Support Systems (P076619)

Disclosures

Expenditures will continue indefinitely.

Coordination

Montgomery College Information Technology Strategic Plan

Fiscal note

As a result of the savings plan deferrals of \$ 1,450,000, FY 16 spending will be reduced and FY 17 appropriation needs will be reduced by an equal amount.

Information Technology: College (P856509)

Category
Sub Category
Administering Agency
Planning Area

Montgomery College
Higher Education
Montgomery College (AAGE15)
Countywide

Date Last Modified
Required Adequate Public Facility
Relocation Impact
Status

8/25/14
No
None
Ongoing

44,326
41,976

Total	Thru FY14	From FY14	Total 6 Years	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	Beyond 6 Yrs
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EXPENDITURE SCHEDULE (\$000s)

Planning, Design and Supervision	16,482	15,897	585	0	0	0	0	0	0	0
Land	0	0	0	0	0	0	0	0	0	0
Site Improvements and Utilities	0	0	0	2,750	0	0	0	0	0	0
Construction	22,024 <i>22,024</i>	18,603	671	2,000	500	250	500	500	500	0
Other	106,441 <i>106,441</i>	59,372	5,493	46,376	7,508	200	8,000	8,000	8,000	8,000
Total	144,947	93,872	6,749	49,276	8,008	250	8,500	8,500	8,500	8,500

FUNDING SCHEDULE (\$000s)

Current Revenue: General	29,215 <i>23,165</i>	31,240	6,749	40,226	6,989	140 <i>140</i>	6,681	6,699	6,699	6,699	0
Current Revenue: Recordation Tax	65,138	55,988	0	8,150	1,017	911	1,819	1,801	1,801	1,801	0
G.O. Bonds	4,603	4,603	0	35,176	0	0	0	0	0	0	0
PAYGO	2,041	2,041	0	0	0	0	0	0	0	0	0
Total	144,947	93,872	6,749	49,276	8,006	250	8,500	8,500	8,500	8,500	0
Full Time Equivalent (FTE)				44,326	4.0	4.0	4.0	4.0	4.0	4.0	

APPROPRIATION AND EXPENDITURE DATA (000s)

Appropriation Request	FY 16	7,370
Supplemental Appropriation Request		0
Transfer		0
Cumulative Appropriation		108,627
Expenditure / Encumbrances		98,103
Unencumbered Balance		12,524

Date First Appropriation	FY 85
First Cost Estimate	
Current Scope	FY 15 / 16
Last FY's Cost Estimate	149,997
Partial Closeout Thru	0
New Partial Closeout	0
Total Partial Closeout	0

144,947

Description

This project provides for the design and installation/construction, and support of College Information Technology (IT) systems including data, video, cyber security, software services, enterprise applications, and voice applications; associated cable systems, equipment closet, IT space construction; and the replacement/upgrade of IT equipment to meet current requirements. The project includes planning, installation, and furnishing of technology in classrooms, labs, and offices. These IT systems support and enhance the College's mission, instructional programs, student services including counseling, admissions, registration, etc., and administrative computing requirements for finance, human resources, institutional advancement, workforce development and continuing education, etc., and are implemented in accordance with collegewide strategic planning efforts. The Office of Information Technology (OIT) determines and recommends the hardware and software to be purchased based on requirements analysis. OIT is responsible for equipment purchases, monitoring of systems results, providing assistance during implementation, and on-going technology reviews and analysis. Four (4) technical staff positions are in this project.

Cost Change

Current Revenue: General has been reduced from this project by \$750,000 because an equal amount has been placed into the Fibernet Project (CIP#509561) to enhance Fibernet services to College facilities. The reduced fund amounts are \$250,000 in FY14 and \$494,000 in FY15.

FY 16 Current Revenue: General reduced by \$505,000 to show the college's participation in the FY16 Savings Plan.

Justification

To meet current and projected technical standards for data, video, and voice communications the College plans and installs complete IT, telecommunications and learning center systems at each campus, the central administration building and all instructional sites. The new systems allow replacement of legacy systems for data and video applications; provide for updated networking capabilities; provide necessary security and monitoring capabilities; establish learning centers in classrooms and labs, and for distributed instruction; and allow expanded opportunities for linking with external information technology services. The Information Technology Strategic Plan (ITSP) is a comprehensive plan covering information technology activities funded from all budget sources for an integrated and complete plan for the College. The ITSP helps meet student requirements for information technology tools and instruction in preparation for career opportunities and transfer programs to four-year institutions. Use of state-of-the-market hardware and technology capabilities are required to attract and serve students, as well as serving the business community by upgrading work force technology skills and providing a base for continued economic development in the county. Three goals of the ITSP are the use of information technology to (1) facilitate student success; (2) effectively and efficiently operate the College; and (3) support the College's growth, development, and community initiatives. The ITSP is an overall strategic plan that provides a cost effective and efficient vision for instructional, academic, and administrative systems. The ITSP supports the current IT program and serves as documentation for future funding requests.

Other

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Information Technology: College (P856509)

FY2015 Appropriation: Total \$8,006,000; \$1,017,000 (Current Revenue: Recordation Tax), \$6,989,000 (Current Revenue: General)
FY2016 Appropriation: Total \$7,370,000; \$6,459,000 (Current Revenue: General), \$911,000 (Current Revenue: Recordation Tax).
The following fund transfers have been made from this project: \$1,300,000 to the Takoma Park Campus Expansion project (CIP No. P996662) (BOT Resol. #07-01-005, 1/16/2007); \$300,000 to the Student Learning Support Systems project (CIP No. P076617); and \$2,500,000 to the Network Operating Center project (#P076618)(BOT Resol. #12-06-037, 6/11/12). The following fund transfers have been made to this project: \$111,000 from the Planning, Design and Construction project (CIP No. P906605), and \$25,000 from the Facilities Planning: College project (CIP No. P886886) to this project (BOT Resol. #91-56, 5/20/1991); the project appropriation was reduced by \$559,000 in FY92.

Disclosures

Expenditures will continue indefinitely.

Coordination

Information Technology (IT) Strategic Plan, New Building Construction projects, Campus Building Renovation projects

Fiscal Note

As a result of the savings plan deferrals in programmed expenditures of \$5,050,000, FY16 spending will be reduced by and FY17 appropriation needs will be reduced by an equal amount.